



**DELHI TECHNOLOGICAL UNIVERSITY**

# **MINUTES**

**of**

**34<sup>th</sup> Meeting**

## **ACADEMIC COUNCIL**

**Date : 14.12.2022**

**Time : 11:30 A.M.**

**Venue : Vigyan Hall, 2<sup>nd</sup> Floor, Admin. Block,  
DTU**

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**Shahbad Daulatpur, Bawana Road, Delhi-110042**

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# DELHI TECHNOLOGICAL UNIVERSITY

Established under Govt. of Delhi Act 6 of 2009

(Formerly Delhi College of Engineering)

BAWANA ROAD, SHAHBAD DAULATPUR, DELHI-110042

No. F.DTU/Council/AC/Meeting/41/2022/404

Dated : 23/12/22

**Minutes of the 34<sup>th</sup> meeting of the Academic Council held on 14.12.2022 at 11:30 A.M. in Vigyan Hall, 2<sup>nd</sup> Floor, Admin Block, DTU, Delhi.**

The following members were present:

1. Prof. J.P. Saini, Vice Chancellor, Delhi Technological University and Chairperson, Academic Council.
2. Prof. D.P. Goyal, Director, Indian Institute of Management, Shillong
3. Prof. Neharika Vohra, Former Vice Chancellor, Delhi Skill & Entrepreneurship University, Dwarka, Delhi
4. Prof. Bhim Singh, Electrical Engineering Department, Indian Institute of Technology, Delhi
5. Prof. B.R. Chahar, Professor, Civil Engineering, Indian Institute of Technology, Delhi (All India Council for Technical Education nominee)
6. Sh. Rajesh Mathur, Advisor, Environmental Systems Research Institute (FICCI nominee).
7. Prof. Pragati Kumar, Dean, Industrial Research & Development
8. Prof. Rinku Sharma, Dean Academic (PG)
9. Prof. Nirendra Dev, Dean, Planning & Consultancy
10. Prof. Rajeshwari Pandey, Dean Academic (UG)
11. Prof. Pravir Kumar, Dean, International Affairs & Head, Biotech.
12. Prof. S. Indu, Dean, Student Welfare
13. Prof. A.K. Srivastava, Dean, Outreach & Extension Activities
14. Prof. Rajesh Rohilla, Dean, Alumni Affairs
15. Prof. V.K. Minocha, Head, Civil Engineering Department
16. Prof. S. K. Garg, Head, Mechanical Engineering Department
17. Prof. Kapil Sharma, Head, Department of Information Technology
18. Prof. Ruchika Malhotra, Head, Software Engineering Department
19. Prof. Vinod Kumar, Head, Computer Science & Engineering Deptt.
20. Prof. O.P. Verma, Head, Electronics & Communication Department
21. Prof. Nand Kumar, Head, Department of Humanities
22. Prof. Ranganath M. S., Head, Department of Design
23. Prof. A.S. Rao, Head, Applied Physics Department
24. Prof. S.G. Warkar, Head, Applied Chemistry Department
25. Prof. S. Sivaprasad Kumar, Head, Applied Mathematics Department
26. Prof. Anil Kumar Haritash, Head, Environmental Engineering Deptt.
27. Dr. Archana Singh, Head, Delhi School of Management
28. Prof. Amit Mookerjee, Head, University School of Management and Entrepreneurship (USME)

29. Ms. Divya Narayan, Head, Computer Centre
30. Sh. Kamal Pathak, Controller of Examinations
31. Prof. Reeta Wattal, Professor, Mechanical Engineering Department
32. Dr. Rajesh Birok, Associate Professor, E&C Deptt.
33. Dr. M. Jayasimhadri, Assistant Professor, Applied Physics
34. Dr. P.V. Ramkumar, OSD, B.Tech (Evening)
35. Prof. Madhusudan Singh, Registrar and Member Secretary, Academic Council, DTU.

Following attended the meeting as special invitees:

1. Prof. Neeta Pandey, Director, IQAC
2. Sh. D.P. Dwivedi, Consultant, Finance & Planning
3. Prof. Raju Sarkar, Associate Dean (PG)
4. Prof. Girish Kumar, CEO, DTU-IIF
5. Prof. K.C. Tiwari
6. Dr. Goonjan Jain

#### **Agenda 34.1 : Opening Remarks by the Chairperson.**

Chairman informed the members that 33<sup>rd</sup> meeting of Academic Council was held on 16.08.2022. Thereafter, the University organized its 9<sup>th</sup> Convocation on 25.08.2022. The convocation was presided over by Hon'ble Chancellor and Lt. Governor of Delhi, Sh. Vinai Kumar Saxena. The Convocation address was given by Prof. Sanjay Govind Dhande, Former Director, IIT Kanpur. Sh. Ganesh Krishnan, Promoter Big Basket, Portea Medical, Home Lane, Bluestone also attended the University's 9<sup>th</sup> Convocation.

The University organized Alumni meet for the Diamond, Golden and Silver batches of the years 1961-62, 1971-72 and 1996-97 respectively, where the Alumni were honoured by the University. The Raj Soin Multipurpose Hall was also inaugurated by Sh. Raj Soin, an alumni of 1969 batch who contributed Rs. 5 Crore for its construction. Dr. Vinod Dham, an alumni of 1971 batch also announced donation of Rs. One Crore to establish a Centre for Semiconductor Manufacturing in DTU. University received donation/contribution from other distinguished alumni also on this occasion.

B. Tech admission through the JAC 2022 was concluded during this period and 2514 students were admitted in the University. Total 3187 students were admitted in UG programs during Academic Year 2022-23. Orientation program of B. Tech Students was organized by the University for one week and after that the classes of B. Tech Students started from 14.11.2022. Similarly, 895 post graduate students were admitted in the University during the Academic Session 2022-23 and 148 students were admitted in Ph.D. programs. The University is ranked by Times Higher Education World Ranking in the



bracket of 601-800. University is ranked by NIRF in Engineering Ranking at 35, University Ranking at 38 and Overall Ranking at 63. The placement of the University in the ongoing session of 2022-23 has been very good. So far 201 companies have visited the University and offered 1510 jobs. The highest package so far has been 51 Lakh and average package of 22.71 Lakh. Further, 101 company have offered internship to 331 students with an average stipend of Rs. 81 thousand approximately.

**Agenda 34.2 : Confirmation of the minutes of the 33<sup>rd</sup> meeting of Academic Council held on 16.08.2022.**

The minutes of the 33<sup>rd</sup> meeting of Academic Council held on 16.08.2022 were circulated among all the members vide forwarding no. F.DTU/Council/AC/Meeting/41/2022/1422-39 dated 23.08.2022. A copy of the minutes of 33<sup>rd</sup> meeting was placed in agenda annexure.

No comments were received from any of the members.

**Decision : The Academic Council confirmed the minutes of 33<sup>rd</sup> meeting of the Academic Council.**



**Agenda 34.3 : Action taken report on the decisions taken in the 33<sup>rd</sup> meeting of the Academic Council.**

Action Taken Report on the decisions taken in the 33<sup>rd</sup> meeting of the Academic Council held on 16.08.2022 is as below:

S. No.	Agenda Item	Decision	Action Taken by Council Branch	Compliance Report
33.1	Opening Remarks by the Chairperson.	Points mentioned are taken on record.	Noted.	Matter of record.
33.2	Confirmation of the minutes of the 32 <sup>nd</sup> meeting of Academic Council held on 18.05.2022.	The Academic Council confirmed the minutes of 32 <sup>nd</sup> meeting of the Academic Council.	Noted.	Matter of record.
33.3	Action taken report on the decisions taken in the 32 <sup>nd</sup> meeting of the Academic Council.	The Academic Council took the Action Taken Report on record.	Noted.	Matter of record.
33.4	Submission of report in respect of 9 <sup>th</sup> Convocation of the University.	The Academic Council considered and approved the list of candidates to whom the degree is to be awarded during the 9 <sup>th</sup> convocation of the University. The Academic Council also authorized the Vice Chancellor to accept the cases of additional candidates for conferment of degrees who will become eligible for award of degrees before the Convocation.	Decision conveyed to Controller of Examination vide letter no. 1493 dated 30.08.2022.	The 9 <sup>th</sup> Convocation of the University was held on 25.08.2022. Hon'ble Chancellor of the University awarded the degrees and medals to the students. 3182 degrees were conferred.
33.5	Approval for 12 M. Tech. courses to kept in abeyance for the academic year 2022-23.	The Academic Council considered and approved the proposal for 12 M. Tech. courses to kept in abeyance for the Academic year 2022-23. The Council also constituted following committee to review the fee structure and other modalities of Postgraduate courses:	Decision conveyed to Dean Academic (PG) vide letter no. 1494 dated 30.08.2022.	Office order no. 104-45/Acad-PG/M.Tech.Circular/2021/1065-74 dated 06.09.2022 has been issued for constitution of committee. Report of the committee is



		<ol style="list-style-type: none"> <li>1. Prof. S.K. Garg – Chairperson</li> <li>2. Prof. K. C. Tiwari</li> <li>3. Sh. D.D. Verma, Ex. Controller of Finance, DTU</li> <li>4. Dean Academic (PG) – Convener.</li> </ol>		yet to be received by Dean Academic (PG).
33.6	To consider the extension cases of the Ph.D. candidates.	<p>The Academic Council considered and approved 01 year extension of the 14 Ph.D. candidates to complete their degree . The Council also constituted following committee to draft new format of 06 monthly progress evaluation of Ph.D. students on quantitative basis and submit its report in two weeks. The Council also authorized the Vice Chancellor to accept the report.</p> <ol style="list-style-type: none"> <li>1. Dean Academic (PG) – Chairperson</li> <li>2. Prof. Ruchika Malhotra</li> <li>3. Prof. Uma Nangia</li> <li>4. Associate Dean (PG)</li> </ol>	Decision conveyed to Dean Academic (PG) vide letter no. 1495 dated 30.08.2022.	<p>Extension letters have been issued to the respective DRC Chairpersons</p> <p>Office order no. DTU/Acad-PG/PhD/Notice-Circular/2019/11012-21 dated 06.09.2022 has been issued for constitution of committee. Report of the committee has been received and is being processed.</p>
33.7	To consider the representation of Mr. Arhant Tewari regarding his B.Tech. Branch Upgradation.	The Academic Council considered and approved the request of Mr. Arhant Tewari for his B.Tech. branch upgradation to Civil Engineering.	Decision conveyed to Dean Academic (UG) vide letter no. 1488 dated 29.08.2022.	Notified vide order no. F.No.105(945)DTU/Acad-UG/2022-23/15669-77 dated 08.09.2022.
33.8	Approval for starting MBA (Executive) - Data Sciences and Analytics in University School of Management & Entrepreneurship (USME).	The Academic Council considered and approved for starting MBA (Executive) - Data Sciences and Analytics PG program in University School of Management & Entrepreneurship (USME) w.e.f. academic year 2023-24.	Decision conveyed to Head, USME vide letter no. 1496 dated 30.08.2022.	The detailed syllabus is being framed and will get approved prior to launching of the program.

33.9	Approval for minor revision in BBA-IEV credit structure.	The Academic Council considered and approved for minor revision in BBA-IEV credit structure.	Decision conveyed to Head, USME vide letter no. 1497 dated 30.08.2022.	The changes have been implemented.
33.10	Approval of curriculum and scheme of examination of 'Film Design' electives for B.Des. program in DTU from the year 2022-23 onwards.	The Academic Council considered and approved the curriculum and scheme of examination of 'Film Design' electives for B.Des. program in DTU from the year 2022-23 onwards.	Decision conveyed to Head of the Department of Design vide letter no. 1498 dated 30.08.2022.	Implemented.
33.11	Approval of curriculum and scheme of examination of 'Transportation and Service Design' specialization for M.Des program in DTU from the year 2022-23 onwards.	The Academic Council consider and approve the curriculum and scheme of examination of 'Transportation and service design' specialization for M.Des program in DTU from the year 2022-23 onwards.	Decision conveyed to Head of the Department of Design vide letter no. 1499 dated 30.08.2022.	Implemented.
33.12	Approval of curriculum and scheme of examination of 'Lifestyle and accessory design' specialization for M.Des program in DTU from the year 2022-23 onwards.	The Academic Council considered and approved the curriculum and scheme of examination of 'Lifestyle and accessory design' specialization for M.Des program in DTU from the year 2022-23 onwards.	Decision conveyed to Head of the Department of Design vide letter no. 1500 dated 30.08.2022.	Implemented.
33.13	Permission for Pre-Ph.D. seminar- Mansa Kansal 2K19/PHD/AP/508	The Academic Council considered and granted permission for Pre-Ph.D. seminar for Mansa Kansal (2K19/PHD/AP/508) subject to submission of Ph.D. thesis after completion of 03 years w.e.f. date of admission in DTU.	Decision conveyed to Dean Academic (PG) vide letter no. 1501 dated 30.08.2022.	Permission letter issued.
33.14	Matter for information. i. Admissions made in Ph.D. programme for the summer session August 2022. ii. Formal registration to following Ph.D. Students upon successful completion of course work and comprehensive examinations and approval of research	Academic Council noted the information.	Noted	Matter of record.  Matter of record.



	Plan by respective DRCs. iii. Cancellation/Withdrawal of admission during May 2022 to July 2022 from Ph.D. programme. The list of the students is given below: iv. Cancellation of admission from M. Tech. programme.			Matter of record.  Matter of record.
33.15	Any other item with the permission of the Chair.	No other item.	Noted.	Matter of record.
S.A. 33.16	Establishment of Medical Institute Under DTU.	The Academic Council approved the matter in principle and recommended it to the Board of Management for its consideration and approval.	The Board of Management considered and suggested the Vice Chancellor to constitute a committee of external expert members from reputed Medical Institutions to examine the proposal in view of feasibility and arrangement of infrastructure for establishment of Medical Institute in DTU and submit a consolidated holistic proposal to the Board of Management.	

**Decision : The Academic Council took the Action Taken Report on 33<sup>rd</sup> AC meeting on record.**



**Agenda 34.4 : Adoption of (i) UGC Guidelines for allowing students to pursue two academic programs simultaneously and (ii) UGC Regulations for Academic Collaboration between Indian and Foreign Higher Educational Institutions to offer Twinning, Joint Degree and Dual Degree Programmes, Regulations, 2022.**

With the rapid increase in demand for higher education and limited availability of seats in regular stream, several Higher Education Institutions (HEIs) have started a number of programmes in Open and Distance Learning (ODL) mode to meet the aspirations of students. It has also led to the emergence of online education programmes which a student can pursue within the comforts of her / his home. Keeping in view the proposals envisaged in the National Education Policy - NEP 2020 which emphasizes the need to facilitate multiple pathways to learning involving both formal and non-formal education modes, the UGC has framed the Guidelines for Pursuing Two Academic Programmes Simultaneously (copy placed in Agenda Annexure page 32 to 34). Further, the UGC has notified vide Gazette Notification dated 02.05.2022 (copy placed in Agenda Annexure page 35 to 48) the Regulations called the University Grants Commission (Academic Collaboration between Indian and Foreign Higher Educational Institutions to offer Twinning, Joint Degree and Dual Degree Programmes) Regulations, 2022 which lay down the minimum standards for academic collaboration between Indian Higher Educational Institutions and foreign Higher Educational Institutions to offer Twinning, Joint Degree and Dual Degree Programmes.

Every academic institution has to play an active role in timely manner for successful implementation of NEP-2020. The Delhi Technological University, one of the leading national technological universities, satisfies the eligibility criteria for implementation of UGC Regulation 2022.

In view of above, it is submitted to the academic council that –

- (i) the UGC guidelines for allowing students to pursue two academic programs simultaneously,
- (ii) UGC Regulations for Academic Collaboration between Indian and Foreign Higher Educational Institutions to offer Twinning, Joint Degree and Dual Degree Programmes, Regulations, 2022 may be adopted, in to, at Delhi Technological University.

International Affairs office submitted procedure for adoption by Delhi Technological University (copy placed in Agenda Annexure page 49 to 57).



**Decision :** The Academic Council deliberated and approved the proposal in principle. The Academic Council also constituted a committee of the following to review the guidelines including financial part of the proposal and suggest procedure for admission, fee structure, exit option and training & placement scope etc. -

1. Dean, International Affairs – Chairperson
2. Dean Academic (UG)
3. Dean Academic (PG)
4. Dean, IRD
5. Dean, Student Welfare
6. Head of the Department of Design
7. Head, USME
8. Controller of Examinations

The committee may opt or take help of Prof. Bhim Singh of IIT Delhi as in IIT Delhi such provisions are already there. The recommendations of the committee may be placed in the next meeting of Academic Council.

**Agenda 34.5 : Approval for inclusion of a clause of linking a fraction of Class Work Sessional (CWS) marks with attendance in Regulation R.1(B). 22.**

Mass absenteeism by students has become a common phenomenon and has become a serious concern across various academic institutions. In respect of DTU it is observed that the students are indulging in mass absenteeism, specifically during hiring period for internship and placement, a week prior to Mid Term and End Term Examinations and during the cultural/technical festivals. Mass absenteeism is an alarming situation for all stakeholders of the University. Taking a serious note of this issue a committee was constituted by the competent authority vide letter no DTU/Registrar/Minutes/2022-23/3573 to examine the matter of mass absenteeism. The Committee deliberated on the issue and recommended few guidelines to curb the act of mass bunk by students. The proposed guidelines were approved by the Vice Chancellor and are placed in Agenda at Annexure page 58 to 59.

The committee also recommended that in class work sessional 5 marks should be designated for attendance and hence the Regulation R.1(B).22 pertaining to attendance having five clauses currently should be update accordingly. In view of above it is proposed that following clause is to be included as clause (vi) in Regulation R.1(B).22:

In CWS component, 5 marks shall be designated for attendance which shall be awarded as per following attendance criteria and no medical/ leave applications shall be considered for this component:

Attendance %	Marks
96-100	5
91-95	4
85-90	3
80-84	2
75-79	1
75<	0

**Decision :** The Academic Council considered and approved for awarding 5 marks towards attendance of the student in each course as per given table and inclusion of the same as a clause in Regulation R.1(B).22 in Class Work Sessional (CWS) applicable to both UG and PG students. The Council also advised to have effective and operational ERP for attendance of the students.



**Agenda 34.6 : Approval for Academic Calendar for AY 2022-23 Even Semester for students of UG and PG programmes (except for B.Tech/BA/BBA/MA (Eco) 1<sup>st</sup> year students).**

Academic Calendar for academic year 2022-23 (Even Semester) for UG and PG programs was proposed as under:

Filling of online registration form for all regular and Ex-students	07.12.2022 (Wednesday)
Last date of registration of the courses, deletion of courses for all regular and Ex-students	14.12.2022 (Wednesday))
Commencement of Teaching	02.01.2023 (Monday)
Techfest"23/ Engifest"23/ Yuvaan"23 Teaching suspended (for UG & PG Students only)	13.02.2023 to 19.02.2023 (Monday-Sunday)
Mid Term notification of shortage of attendance	03.03.2023 (Friday)
Mid Semester Break for (UG&PG Students only)	06.03.2023 to 10.03.2023 (Monday-Friday)
Mid Semester Examination	13.03.2023 (Monday) onwards
Teaching Ends	04.05.2023 (Thursday)
Display of sessional marks and shortage of attendance	09.05.2023 (Tuesday)
End Semester Theory & Practical Examination	11.05.2023 (Thursday) onwards
Grade moderation and display of grades	05.06.2023 (Monday)
Industrial Training, Summer Vacation (For UG students only) and internship for MBA students	05.06.2023 - 28.07.2023 (Monday -Friday)

**Decision :** The Academic Council considered and suggested to review the Academic Calendar for AY 2022-23 (Even Semester) for students of UG and PG programmes. The Council advised to place the revised Academic Calendar before the Vice Chancellor for approval.

**Agenda 34.7 : Provision of earning at least 4 credits from NPTEL/ SWAYAM platforms if a student is opting for 8 credits through MOOCs platforms.**

The scheme of B.Tech program offers flexibility of pursuing 8 credits courses through MOOCs from online platforms SWAYAM, NPTEL, Coursera, Edx or from other higher education institutions such as IITs etc. The provision of earning credits through MOOCs was introduced in AY 2018-19. As per existing guidelines a student is allowed to earn 8 credits (2 elective courses of 4 credits each) from MOOCs and for each 4 credits, student has to opt for 2 MOOCs (minimum 24 hours and 6 weeks). No formal examination is conducted for MOOC based courses for the students and the grades as awarded by the MOOC platform are transferred in the transcript. The statistics suggest that since the introduction of provision of earning credits through MOOCs, only in AY 2018 -19 students opted for courses from NPTEL. Thereafter the students are opting self-paced courses only from platforms such as Edx and Coursera which use an entirely different evaluation pattern which is not in line with University evaluation system. On the other hand, SWAYAM, NPTEL are national platforms and follow proctored examination system. Further, it is relevant to mention that regulatory bodies also promote the SWAYAM, NPTEL courses.

In view of the above, it was proposed that each student opting for 8 credits through MOOCs shall earn at least 4 credits from NPTEL/ SWAYAM platforms. In order to earn 4 credits from SWAYAM/NPTEL course the student may opt for one of the following options:-

1. One 4 credit course
2. 2 courses – One for 3 credits and another one for 1 credit
3. 2 courses of 2 credits each.

This provision will be applicable for the students admitted in AY 2021-22 onwards.

**Decision :** The Academic Council considered and appointed a committee consisting of Dean Academic (UG) as Chairperson with Dean Academic (PG), Prof. Neeta Pandey, Coordinator, MOOC and HOD (Training & Placement) as members to suggest guidelines for allowing to pursue more credits through equivalent MOOC/SWAYAM courses against FEC/GEC courses. The committee will submit its recommendations to the Vice Chancellor for approval.



**Agenda 34.8 : Syllabus Revision for EC457 Natural Language Processing.**

It was submitted to the Academic Council that a meeting of the Board of Studies of ECE department was held and based on the approval of the BOS the following points are proposed as agenda for consideration of the Academic Council:

1. Syllabus revision for "EC-457- Natural Language Processing". The existing and suggested revised syllabi are placed in Agenda at Annexure page 60 to 63.

2. The course EC 342 Machine Learning is existing in the list of departmental elective courses (DECs) of B.Tech (ECE) in 6th semester. The same course due to Typographical mistake is also appearing as EC 412 Machine Learning in list of DECs of 8th Semester. BoS in ECE department therefore recommends to delete the course from the DECs list of 8th semester.

**Decision : The Academic Council considered and approved the revised syllabus for EC457 Natural Language Processing and also advised that list of books attached should be revised and updated.**



**Agenda 34.9 : Approval for starting a certificate program on “Basic Python Programming” for underprivileged students.**

Dean, Outreach & Extension Activities intends to start a certificate program on “Basic Python Programming” for underprivileged students. Detailed course content, method of class conduction and evaluation are presented below:

Subject Code	
Subject Name	Basic Python Programming (BPP)
Contact Hours	3 hours per week (Total 36 hrs)
Examination Duration	2 hrs
Credit	NA
Duration	3 months duration
Subject Area	Basic python programming
Pre-requisite	9 <sup>th</sup> class onwards
Intake strength	30 students
Objective	To develop basic knowledge of the python programming so that students will be able to  I. Understand basic programming practices II. Work with user input to create interactive programs III. Use Python to read and write files

**Salient features of the course:**

**1. Course content and duration**

- (a) The certificate course is offered for skill enhancement that demands more hands-on practice than theoretical aspects. Therefore, this course consists of two parts, (i) Theory and (ii) Practical, with higher weightage for practical components in terms of contact hours and evaluation components.
- (b) The BPP course is proposed to have a course duration of 36 hrs spanned in 3 months with 25% and 75% weightage to theory and practical classes, respectively. The course content for BPP is placed below:

Total 36 hours	
Theory session	Practical session
9 hours	27 hours



**ALLOCATION OF TOTAL HOURS FOR EACH CHAPTER:**

S. No.	Chapter	Theory hours	Practical hours
1.	Introduction	1	2
2.	Data types and variables	1	3
3.	Operators and user input	1	3
4.	Conditional statements	1	3
5.	Iterations	1	4
6.	Strings, list, and dictionary	1	3
7.	File Handling	1	1
8.	Debugging	1	2
9.	Data Visualization	1	2
10.	Project	-	4
<b>Total Hours (36)</b>		<b>9</b>	<b>27</b>

**SYLLABUS OVERVIEW**

S. No.	Chapter	Syllabus (Theory component)
1.	Introduction	Introduction to programming, python software, compilation, and execution. Familiarization with Python programming basics: a simple "hello world" program, process of writing a program, running it, and print statements.
2.	Data types and variables	Introduction of simple data types like integer, float, and string. Introduce the notion of a variable and methods to manipulate it.
3	User Input and operators	Accepting input from user, assignment statement, expressions, operators, and their precedence
4	Conditional statements	if, if-else, if-elif-else
5	Iterations	The notion of iterative computation and control flow: for, while, flowcharts
6.	Strings, List, and dictionary	Introduction to strings, and basic operations like compare, concatenation, substring. Introduce the concept of collections and accessing elements using numbers and names
7.	File Handling	Open and close a file, read, write, and append to a file
8.	Debugging	The idea of debugging - errors and exceptions, breakpoints
9.	Data Visualization	Data visualization using Pyplot - line chart, pie chart, and bar chart.

S. No.	Chapter	Syllabus (Practical component)
1.	Introduction	Download and install python on a system. Introduce different Integrated Development Environments (IDEs) for Python like Spyder, Jupyter Notebook, and PyCharm. Write simple programs like print "hello world", and compile and execute the code. Write simple printing programs.
2.	Data types and variables	Introduce the notion of variable, and methods to manipulate it. Knowledge of data types like integer, float, and string; and operators.

3.	User input and operators	Accept input from the console, assignment statement, expressions, operators and their precedence.
4.	Conditional statements	Write simple programs using if, else and elif like sort 3 numbers, and check if a number is prime or not.
5.	Iterations	Write programs with loops like interest calculation, factorial.
6.	Strings, List, and dictionary	Write programs like compare, concatenate, find substring on a string, find the maximum, minimum, and mean of items in a list; perform a linear search on a list of numbers, and count frequency of elements in a list using a dictionary.
7.	File Handling	Write programs to open and close a file, read, write, and append to a file; learn and use relative and absolute paths
8.	Debugging	Learn to debug a program using breakpoints
9.	Data Visualization	Data visualization using Pyplot: line chart, pie chart, and bar chart.

### Project:

A project can be done in a group of 2 to 3 students and must be started by students at least three weeks before the submission deadline. They can use a wide variety of Python libraries to create user-friendly applications such as games, software for their school, software for their disabled fellow students, and mobile applications. Everything that is proposed can be achieved using absolutely free, and legitimate open-source software.

- (c) A Course Coordinator (OEA) shall be appointed by the department of Applied Mathematics (having relevant academic domain) for the certificate course for coordination between the office of outreach and student interns/faculty of DTU who would conduct classes for candidates.

## 2. Examination and Evaluation for BPP

A registered student for BPP shall be evaluated for his/her performance through classwork sessional (CWS), Practical Sessional (PRS) and end term examination (ETE). The distribution of weightage/marks assigned among various components is given below:

Practical Sessional (PRS)	=	30 marks
Class Work Sessional (CWS, theory)	=	10 marks
End Term Examination (ETE)	=	60 marks

## 3. Grading and Result Declaration

For the ETE component of evaluation, a theory exam will be conducted for 15 marks and a practical exam for 45 marks making total marks of 60. The remaining 40 marks will be based on sessional marks as proposed in para 2 above. The grade to the candidate will be awarded based on the total marks obtained. The absolute grading system will be adopted for the certificate course. The details of the letter grade corresponding to the Total Marks obtained are given below:

Grade	Total Marks (%)
B	$40 \leq X < 50 \%$
B+	$50 \leq X < 60 \%$
A	$60 \leq X < 70 \%$
A+	$70 \leq X < 80 \%$
O	$X \geq 80\%$

The lowest letter grade to be assigned will be 'B' whereas the highest letter grade will be 'O'. No certificate will be awarded below a 'B' letter grade.

If any candidate does not qualify in the examination of BPP, he/she shall be given another opportunity to re-appear in the examination at the venue to be decided by the Dean (Outreach & Extension Activities).

The BPP will be implemented with a batch strength of 30 students each. On weekend, 2 batches per day will be executed – one morning session and one in evening session.

To implement the aforementioned certificate program, the following infrastructure and man power will be needed.

Infrastructure:

S. No.	Space requirements	Hardware requirement
1	1 computer lab	30 computer systems

Manpower requirement:

S. No.	Staff	Requirement	Remarks
1	Attendants	02	
2	Technical staff	01	Personal with knowledge of computer handling

**Decision :** The Academic Council considered and approved for starting a certificate program on “Basic Python Programming” for underprivileged students in principle with the condition that no additional manpower will be provided for this purpose and this course should be conducted on lab on wheels. The Academic Council also advised that the course will be coordinated by the Dean, Outreach & Extension Activities.

**Agenda 34.10: Approval for change in course codes of Discipline Specific Electives of the BBA Program, USME.**

Board of Studies of the University School of Management and Entrepreneurship proposes to replace the three digit course codes for the Discipline Specific Electives (DSE) courses of the BBA program in line with the DTU practice, with the earlier 4 digit course codes approved in 2017:

Proposed codes of DSE courses, BBA Program			
S.No.		Old Codes	New Codes
	<b>HRM</b>		
1.	Management of Industrial Relations	BBA3143	BBAH01
2.	Organizational Development	BBA3148	BBAH02
3.	Strategic HRM	BBA3149	BBAH03
4.	Counselling & Negotiation skills for managers	BBA3145	BBAH04
5.	Talent and knowledge management	BBA3147	BBAH05
6.	Cross-cultural & International HRM	BBA3146	BBAH 06
7.	Training and Development	BBA3142	BBAH07
8.	Performance & compensation management	BBA3144	BBAH08
9.	HRD systems and strategies	BBA3141	BBAH09
10.	Interpersonal processes & counselling skills for managers	BBA3145	BBAH10
	<b>Finance</b>		
1.	International Finance	BBA3051	BBAF01
2.	Investment Banking & Financial services	BBA3052	BBAF02
3.	Project appraisal	BBA3054	BBAF03
4.	Investment Analysis & Portfolio Management	BBA3053	BBAF04
5.	Strategic Corporate finance	BBA3057	BBAF05
6.	Business Analysis & valuation	BBA3055	BBAF06
7.	Financial Modelling & Derivatives	BBA3056	BBAF07
	<b>Marketing</b>		
1.	Consumer behaviour	BBA3061	BBAM01
2.	Personal selling & Sales Force Management	BBA3062	BBAM02
3.	Integrated Marketing Communication	BBA3063	BBAM03
4.	Strategic brand management	BBA3068	BBAM04
5.	Retail marketing	BBA3064	BBAM05
6.	Marketing of services	BBA3066	BBAM06
7.	Distribution and supply chain management	BBA3065	BBAM07
8.	International marketing	BBA3067	BBAM08

	Global Business		
1.	International trade policy and strategy	BBA3151	BBAG01
2.	Total quality management	BBA3163	BBAG02
3.	Global Business environment	BBA3152	BBAG03
4.	Transnational and cross cultural marketing	BBA3153	BBAG04
5.	International distribution and supply chain	BBA3154	BBAG05
6.	International accounting and reporting system	BBA3155	BBAG06
7.	Multinational business finance	BBA3156	BBAG07
8.	Game theory	BBA3161	BBAG08
9.	Logistics and supply chain	BBA3162	BBAG09
10.	International JV and merger	BBA3157	BBAG10

**Decision : The Academic Council considered and approved for changes in course codes of Discipline Specific Electives of the BBA Program, USME.**



### **Agenda 34.11 : Approval for Guidelines for Engaging Professor of Practice in Delhi Technological University.**

In compliance of request of the Secretary, University Grants Commission vide letter number F.9-1/2010(PS/Misc) PT-I dated 14.11.2022 (Copy placed in Agenda at Annexure page 64) the University proposes to engage Professor of Practice in the University. Following are the guidelines for engaging Professor of Practice in Delhi Technological University:

#### **Guidelines for Engaging Professor of Practice in University**

The National Education Policy 2020 seeks to transform higher education by focusing on skill- based education to meet needs of the industry and the economy. Further, the NEP also recommends integrating vocational education with general education and strengthening industry-academia collaboration in HEIs. For skilling of youth at the optimum level, learners are required to think like employers and employers are to think like learners. Towards this, the UGC has taken a new initiative to bring the industry and other professional expertise into the academic institutions through a new category of positions called "Professor of Practice". This will help to take real world practices and experiences into the class rooms and also augment the faculty resources in higher education institutions. In turn, the industry and society will benefit from trained graduates equipped with the relevant skills.

#### **1. Objectives:**

- i. To develop courses and curriculum to meet the industry and societal needs and enable the HEIs to work with industry experts on joint research projects and consultancy services which will be mutually beneficial;
- ii. To bring in distinguished experts from various fields such as engineering, science, technology, entrepreneurship, management, chartered accountancy (CA), commerce, social sciences, media, literature, fine arts, civil services, armed forces, legal profession and public administration into the academic institutions;
- iii. To enable the higher education institutions to formally associate with persons of eminence and encourage them to participate in experiential learning, research, training, skilling, entrepreneurship and extension and to play mentoring role.



## **2. Eligibility:**

- i. Distinguished experts who have made remarkable contributions in their professions from various fields such as engineering, science, technology, entrepreneurship, commerce, social sciences, media, literature, fine arts, civil services, armed forces, legal profession, community development, panchayati raj, rural development, watershed development, water-harvesting, organic farming, small green energy systems, municipal planning, community participation, gender budgeting/planning, inclusive development of tribals and public administration among others. Those who have proven expertise in their specific profession or role with at least 15 years of service/experience, preferably at a senior level, will be eligible for Professor of Practice.
- ii. A formal academic qualification is not considered essential for this position if they have exemplary professional practice in lieu. These experts will also be exempted from the requirement of publications and other eligibility criteria stipulated for the recruitment of faculty members at the Professor level. However, they should possess the skills to carry out the duties and responsibilities specified in the following section.
- iii. The number of Professors of Practice in the University, at any point of time, should not be more than 10% of the sanctioned posts in Delhi Technological University.

## **3. Duties and Responsibilities:**

- i. Involve in the development and designing of courses and curriculum.
- ii. Introduce new courses and deliver lectures as per institutional policies.
- iii. To encourage students in innovation and entrepreneurship projects & provide necessary mentorship for these activities.
- iv. To focus on enhanced industry-academia collaborations.
- v. Conduct jointly in collaboration with regular faculty member of the institution, workshops, seminars, deliver special lectures and training programmes.
- vi. Carry out joint research project or consultancy services in collaboration with the regular faculty member of the Delhi Technological University.



#### **4. General Conditions:**

- i. The engagement of Professor of Practice will be for a fixed term.
- ii. The engagement of Professor of Practice will be exclusive of the sanctioned posts of a university/college. It will not affect the number of sanctioned posts and the recruitment of regular faculty members.
- iii. Professor of Practice is not open for those in teaching profession- serving or retired.

#### **5. Categories of Engagement:**

It is envisioned that Professor of Practice can be engaged in one of the following categories:

- A. Professor of Practice funded by Industries
- B. Professor of Practice funded by University from their own resources
- C. Professor of Practice on Honorary basis

##### **A. Professor of Practice funded by Industries:**

Today's industry looks for graduates with specific skill sets. But the higher education system is churning out graduates who fall short of the required skills. As a result, many industries now hire graduates and provide adequate training before employing them. Involving experts from industry in teaching will benefit both the industry and the higher educational institutions. For engaging industry experts and professionals in this category, DTU will collaborate with the industries to support the Professor of Practice positions.

##### **B. Professor of Practice funded by HEIs from their own resources:**

As per the policy directives of NEP 2020, graduate programmes are revised with the holistic and multidisciplinary approach. DTU will assess the required gap areas in different fields and engage experts working in leadership positions in various fields. In this category, the remuneration for the Professor of Practice will be made by the University from its own resources.

##### **Remuneration:**

Part-time/Full-time engagement: Consolidated amount, mutually agreed between the institution and expert.





### **C. Professor of Practice on Honorary basis:**

Experts fulfilling the eligibility criteria for the Professor of Practice may like to share their expertise with students and come forward to teach on honorary basis. Such experts may be engaged on honorary basis as Professor of Practice and their services may be utilized for the benefit of the students.

The University will decide the amount of honorarium to be paid to the Professor of Practice in this category from their own resources.

### **6. Procedure for selecting Professor of Practice**

- a) The Vice-Chancellors/Directors may invite nominations from eminent experts for Professor of Practice positions.
- b) The experts willing to serve may also be nominated or they can send their nomination to the Vice-Chancellor/Director with a detailed biodata and a brief write-up about their potential contribution to Delhi Technological University.
- c) Such nominations will be considered by a selection committee consisting of two senior Professors from the Delhi Technological University and one eminent external member. Based on the recommendations of this committee. The Board of Management of the University will approve the appointment.

### **7. Tenure**

The engagement may be initially for up to one year. At the end of the initial engagement or subsequent extension, the Delhi Technological University will make an assessment and take the decision about extension. The Delhi Technological University will devise its own assessment procedure for extension based on the contribution and requirement of the experts engaged as Professors of Practice.

The maximum duration of service of Professor of Practice at a given institution should not exceed three years and is extendable by one year in exceptional cases and the total service should not exceed four years under any circumstances.

**Decision : The Academic Council considered and approved the Guidelines for Engaging Professor of Practice in Delhi Technological University.**

**Agenda 34.12 : Approval for minor modifications in the contents of the course Electromechanical Energy Conversion and Transformers (EE-205) & Asynchronous and Synchronous Machines (EE-208).**

It was submitted to the Academic Council that Electromechanical Energy Conversion and Transformers (EE-205) & Asynchronous and Synchronous Machines (EE-208): The contents of the above-mentioned courses were previously covered in 08 units and some of the topics have now become obsolete whereas the latest development in electrical machines was not included. The syllabus has now been modified by including permanent magnet-based machines, and new machines like switched reluctance machines and synchronous reluctance machines. The winding portion which was earlier distributed in both semesters is now clubbed in the 3rd semester. The rectified course contents are given as under:

**EE 205 Electromechanical Energy Conversion and Transformers**

1. Subject Code: EE-205      Course Title: Electromechanical Energy Conversion and Transformers
2. Contact Hours:              L: 3    T: 0    P: 2
3. Examination Duration (Hrs.):              Theory: 3hr    Practical: 0
4. Relative Weight: CWS: 15    PRS: 25    MTE: 20    ETE: 40      PRE: 0
5. Credits: 4                      6. Semester: III
7. Subject Area: DCC
8. Pre-requisite: EE-101/102
9. Objective: To familiarize the students with the construction and operation of dc machines, PMDC machines, and single-phase and three-phase transformers.
10. Details of Course:

Unit No.	Contents	Contact Hours
1.	<b>Principle of Electromechanical Energy Conversion:</b> Energy stored in electric and magnetic fields, energy conversion in single and multi-excited systems and torque production, introduction to permanent magnetic materials and method of excitation of PMDC and PMLDC machines, description of magnetic and electric circuits in the cylindrical rotor and salient pole machines, MMF distribution of current carrying single and multiple coils; Armature winding as a current sheet, associated MMF and flux density waves; Harmonic analysis of induced voltage; Torque as a function of flux and MMF.	10
2.	<b>DC Machines:</b> Constructional details of DC machines, Simplex lap and wave windings, distributed winding, the derivation of winding coefficients $k_p$ , $k_{\phi}$ , $k_w$ , EMF and torque equations, armature reaction,	10

	commutation, effect of brush shifts; Compensating winding, Inter-pole winding. DC Generators - shunt, series and compound connections, V-I characteristics, testing. DC Motors- Methods of excitation, speed-torque characteristics, starting and speed control methods; Losses and their estimation, efficiency, PMDC machines.	
3.	<b>Single-phase Transformers &amp; Autotransformers:</b> Principle of operation, equivalent circuit, parameter estimation using open and short circuit tests, voltage regulation and efficiency; Parallel operation. Principle of operation of autotransformer and comparison with two winding transformers.	10
4.	<b>Three-phase Transformers:</b> Various connections and their comparative features, harmonics in EMF and magnetizing current, effect of connections and construction on harmonics; Parallel operation of three-phase transformers, sharing of load, vector groups Ydx and Dyx, 3-phase to 2-phase conversion, 3-phase to 6-phase conversion, parameter estimation and testing.	12
	<b>Total</b>	<b>42</b>

#### 11. Suggested Books:

S. No.	Name of Authors /Books / Publishers	Year of Publication/ Reprint
1.	Fitzgerald A. E., Kingsley C. and Kusko A., "Electric Machinery", 6 <sup>th</sup> Ed., McGraw-Hill International Book Company.	2008
2.	Say M. G., "The Performance and Design of Alternating Current Machines", CBS Publishers and Distributors.	2005
3.	Say M. G. and Taylor E. O., "Direct Current Machines", 3 <sup>rd</sup> Ed., ELBS and Pitman.	1986
4.	Nagrath I. J. and Kothari D. P., "Electrical Machines", 3 <sup>rd</sup> Ed., Tata McGraw-Hill Publishing Company Limited.	2008
5.	Clayton A. E. and Hancock N., "The Performance and Design of DC Machines", CBS Publishers and Distributors.	2003
6.	Langsdorf A. S., "Theory of AC Machines", 2 <sup>nd</sup> Ed., Tata McGraw-Hill Publishing Company Limited.	2008
7.	Jacek F. Gieras, "Permanent Magnet Motor Technology: Design and Application," 3 <sup>rd</sup> Ed., CRC press.	2010
8.	T. Kenjo and S. Nagamori, "Permanent-Magnet and Brushless DC Motors", Clarendon Press, Oxford.	1985

## EE 208 Asynchronous and Synchronous Machines

1. Subject Code: **EE-208** Course Title: **Asynchronous and Synchronous Machines**
2. Contact Hours: L: 3 T: 0 P: 2
3. Examination Duration (Hrs.): Theory: 3 Practical: 0
4. Relative Weight: CWS: 15 PRS: 25 MTE: 20 ETE: 40 PRE: 0
5. Credits: 4 6. Semester: **IV** 7. Subject Area: DCC
8. Pre-requisite: **EE-101/102, EE-201, EE-202, EE-205**
9. Objective: To familiarize the students with the construction and operation of asynchronous and synchronous machines in motoring and generating modes.
10. Details of Course:

Unit No.	Contents	Contact Hours
1.	<p><b>Induction Machines:</b> Classification and constructional features of wound rotor and squirrel cage induction machines, Rotating magnetic field, working principle, concept of slip, Equivalent circuit, determination of equivalent circuit parameters, derivation of speed torque characteristics; phasor diagram, Generator action, self-excited induction generators. Starting Methods of induction motor, Principle of speed control of induction motor, testing and efficiency</p> <p>Double-cage and deep-bar squirrel cage rotor induction motor; Space and time harmonics and their effect on motor performance.</p> <p><b>Single-phase induction motor:</b> Single-phase induction motor working, double-revolving field theory, equivalent circuit, torque-speed characteristic, performance, testing and efficiency.</p>	14
2.	<p><b>Synchronous Generator :</b> Classification and constructional features of cylindrical rotor, and salient pole rotor synchronous machines, Armature reaction, Equivalent circuit, phasor diagrams, Voltage regulation, OCC and SCC characteristics, effect of variation of field excitation and prime mover input when synchronized with grid/infinite bus, V-curves and inverted V-curves of the alternator, Parallel operation of synchronous machines and load division.. Two-reaction theory for salient pole synchronous machines, phasor diagrams of salient pole machines, Power-angle equations of the cylindrical and salient pole rotor synchronous machines.</p> <p><b>Synchronous Motor:</b> Starting methods, Effect of variation of field excitation when connected to grid/infinite bus, power factor control by synchronous motors, synchronous condensers, stability and hunting in the synchronous machine, Slip Test.</p>	12
3.	<p><b>Permanent Magnet Synchronous Machines:</b> Working of PM-synchronous machines (PMSM) and PM-BLDC Machines, Methods of excitation of PMSM &amp; PM-BLDC, Basic torque, EMF equations and their characteristics.</p>	8
4.	<p><b>Reluctance Machines:</b> Working of Synchronous Reluctance machines and Switched Reluctance Machines, Methods of excitation, Basic torque, EMF equations and their characteristics.</p>	8
	<b>Total</b>	<b>42</b>

# 11. Suggested Books:

S. No.	Name of Authors /Books / Publishers	Year of Publication/ Reprint
1.	Fitzgerald A. E., Kingsley C. and Kusko A., "Electric Machinery", 6 <sup>th</sup> Ed., McGraw-Hill International Book Company.	2008
2.	Say M. G., "The Performance and Design of Alternating Current Machines", CBS Publishers and Distributors.	2005
3.	Nagrath I. J. and Kothari D. P., "Electrical Machines", 3 <sup>rd</sup> Ed., Tata McGraw-Hill Publishing Company Limited.	2004
4.	Langsdorf A. S., "Theory of AC machines", 2 <sup>nd</sup> Ed., Tata McGraw-Hill Publishing Company Limited.	2008
5.	Kimbark E.W., "Power System Stability, Vol. III: Synchronous Machines", Wiley India.	2008
6.	Chapman S. J., "Electric Machinery Fundamentals", 4 <sup>th</sup> Ed., McGraw-Hill International Book Company.	2005
7.	T. Kenjo and S. Nagamori, "Permanent-Magnet and Brush-less DC Motors", Clarendon Press, Oxford.	1985
8.	T. J. E. Miller, "Brushless Permanent-Magnet and Reluctance Motor Drives," Clarendon Press, Oxford	1989
9.	R. Krishnan, "Switched Reluctance Motor Drives: Modelling, Simulation, Analysis, Design and Applications", 1st Edition, Industrial Electronics Series, CRC Press.	2017
10.	Ion Boldea, "Reluctance Synchronous Machines and Drives", Clarendon Press, Oxford	1996

**Decision :** The Academic Council considered and approved minor modifications in the contents of the course Electromechanical Energy Conversion and Transformers (EE-205) & Asynchronous and Synchronous Machines (EE-208) with the advice that list of books should be reviewed and updated.



**Agenda 34.13 : Approval for minor modifications in the contents of the course Digital Circuits and Systems (EE-204).**

The contents of the course were previously covered in 08 units and some of the topics now have become obsolete, whereas latest developments in Digital Circuits were not included. The syllabus has now been modified where some old topics have been removed and useful topics like introduction to VHDL have been added. The revised course contents are given as under:

**EE 204 Digital Circuits and Systems**

1. Subject Code: EE-204                      Course Title: Digital Circuits and Systems
2. Contact Hours:                              L: 3                              T: 1    P: 0
3. Examination Duration (Hrs.):           Theory: 3                              Practical: 0
4. Relative Weight: CWS: 25    PRS: 0    MTE: 25    ETE: 50    PRE: 0
5. Credits: 4
6. Semester: IV
7. Subject Area: DCC
8. Pre-requisite: EE-101/102 and EE-203
9. Objective: To familiarize the students with the fundamentals of logic gates, Boolean algebra and designing of combinational and sequential logic circuits.
10. Details of Course: 0

Unit No.	Contents	Contact Hours
1.	<b>Combinational Logic Circuits:</b> Karnaugh map, simplification of 3, 4 and 5 variables function using Karnaugh map and McCluskey method. Design procedure & analysis of combinational logic circuits, decoder, encoder, binary adder, binary subtractor, binary comparator, BCD adder, multiplexers, realisation of Boolean function using multiplexers and decoders.	10
2.	<b>Memories:</b> ROM, PROM, EPROM, Boolean function implementation using ROM.	04
3.	<b>Flip Flops:</b> Analysis of basic memory element, Development of R-S flip flop, D flip flop, J-K flip flop and T flip flop, characteristic tables, excitation table, Master-slave flipflop.	06
4.	<b>Sequential circuits:</b> State diagram, state table and state equations, design and analysis of sequential circuits. Synchronous and asynchronous counters, design of counters, shift register, sequential register, bidirectional shift registers, Data transfer using shift registers	12
5.	<b>Introduction to VHDL:</b> Introduction to VHDL, language fundamentals, Data Types, Operators and Design examples.	06
6.	<b>Digital logic families:</b> RTL, DTL, TTL and MOSFET, circuits and characteristics.	04
	Total	42

**11. Suggested Books:**

S. No.	Name of Authors /Books / Publishers	Year of Publication/ Reprint
1.	Malvino A. P. and Leach D. P., "Digital Principles and Applications", 6 <sup>th</sup> Ed., Tata McGraw-Hill Publishing Company Ltd.	2008
2.	Mano M. M. and Ciletti M. D., "Digital Design", 4 <sup>th</sup> Ed., Pearson Education.	2008
3.	Mano M.M., "Digital Logic and Computer Design", First Ed., Pearson India	2004
4.	A. Anand Kumar, "Fundamentals of Digital Circuits", Third Ed., PHI.	2014
5.	Wakerly J. F., "Digital Design – Principles and Practices", 4 <sup>th</sup> Ed., Pearson Education.	2008
6.	Ciletti M., "Advanced Digital Design with the Verilog HDL", 2 <sup>nd</sup> Edition, Prentice Hall	2010

**Decision :** The Academic Council considered and approved the minor modifications in the contents of the course Digital Circuits and Systems (EE-204) with the advice that list of books should be reviewed and updated.

**Agenda 34.14 : Approval for minor modifications in the contents of the course Power System Analysis (EE 304) & Power Transmission and Distribution (EE 303).**

It was submitted to the Academic Council that Power System Analysis (EE 304) & Power Transmission and Distribution (EE 303): The course of Power Transmission and Distribution and Power System Analysis both are modified with addition of some contents to balance and fulfill the need of requirement in power system area as whole. Load Flow Analysis which was covered in unit 02 of EE 304 has now been shifted to unit 01. The original unit 01 of EE 304 has now been shifted to EE 303 Power transmission and distribution in Unit 01. In EE 304 a new unit namely Fundamental of Protection is added as Unit 05. The rectified course contents are given as under:

**EE-304 Course Title: Power System Analysis**

1. Subject Code: EE-304                      Course Title: Power System Analysis
2. Contact Hours :                                      L: 3    T: 0    P: 2
3. Examination Duration (Hrs.) :                      Theory: 3    Practical: 0
4. Relative Weight :                      CWS: 15 PRS: 25 MTE: 20 ETE: 40 PRE: 0
5. Credits :    4
6. Semester : VI
7. Subject Area :    DCC
8. Pre-requisite :    EE-205, EE-215, EE-302
9. Objective :
10. Details of Course

Unit No.	Contents	Contact Hours
1	<b>Load Flow Analysis:</b> Introduction to power flow, nodal admittance matrix analysis (YBUS), bus classifications, development of load flow equations and solution using Gauss Siedel, Newton-Raphson, fast decoupled methods, line flow equations. Concept of bus impedance matrix and Zbus building procedure.	14
2	<b>Economic Operation of Power Systems:</b> Input-output characteristics of thermal and hydro plants, Optimum generator allocations without and with transmission losses, calculation of penalty factors, incremental transmission loss, transmission loss coefficients and their calculations. Unit commitment	6
3	<b>Symmetrical Faults:</b> Transient on a Transmission Line, Short Circuit of a Synchronous Machine (On No Load), Short Circuit of a Loaded Synchronous Machine, Computation of short circuit currents, Selection of circuit breakers, and Use of current limiting reactors. Necessity of grounding of system neutral and substation equipment, methods of grounding.	6
4	<b>Unsymmetrical Faults:</b> Symmetrical components, Sequence impedance and networks of power system elements, unsymmetrical fault analysis.	6
5	<b>Fundamentals of protection:</b> Various types of electromechanical relays, construction and principle of operation. Characteristics of	10



	over and under current, directional, differential, other types of relay; Concept of static relays. Introduction to numerical relays, Use of Circuit breaker, Arc phenomena, construction & working of SF6 and Vacuum CB.	
		42

#### 11. Suggested Books:

S. No.	Name of Authors /Books / Publishers	Year of Publication/Reprint
1	A. Bergen and V. Vittal, Power Systems Analysis, Pearson Education Asia, Second Edition	2002
2	Glover J. D., Sarma M.S. and Overbye, T. J. "Power System Analysis & Design", SI Ed., Cengage Learning India Pvt. Ltd.	2022
3	John J. Grainger and William D. Stevenson, Jr "Power System Analysis", McGraw Hill Education.	2017
4	Hadi Saadat, "Power System Analysis" 3 <sup>RD</sup> Ed, TATA McGRAW-HILL	2010
5	Kothari, "Modern Power System Analysis", Tata McGraw-Hill	2011
6	B.M.Weedy, "Electric Power Systems", 5 <sup>th</sup> Ed, John Wiley & Sons	2012
7	C L Wadhwa, "Electrical Power System", 6 <sup>th</sup> Ed, New Age International Publishers.	2018

#### EE-303 Course Title: Power Transmission & Distribution

1. Subject Code :EE-303                      Course Title: Power Transmission & Distribution
2. Contact Hours :                              L: 3    T: 0    P: 2
3. Examination Duration (Hrs.) :    Theory: 3    Practical: 0
4. Relative Weight :                      CWS: 15 PRS: 25 MTE: 20 ETE: 40 PRE: 0
5. Credits : 4
6. Semester : V
7. Subject Area :    DCC
8. Pre-requisite :    EE-101/102, EE-201, EE-205, EE-208
9. Objective :
10. Details of Course:

Unit No.	Contents	Contact Hours
1	<b>Transmission and Distribution Systems:</b> Introduction, electrical supply system, comparison of AC and DC systems, overhead versus underground systems, choice of working voltages for transmission and distribution, transmission and distribution system architecture, one line diagram, impedance and reactance diagram, per unit system.	6
2	<b>Overhead Transmission Lines:</b> Mechanical design, Tower configuration in EHV lines, line support, types of EHV conductors, Line Sag and tension, right of way, Overhead line insulators, types of insulators, insulator materials, Calculation of voltage distribution and string efficiency, methods of equalizing voltages, use of guard rings.	8
3	<b>Line Parameters:</b> Line resistance, inductance and capacitance calculations, effect of earth on capacitance of overhead transmission lines, short, medium and long transmission lines, two port model	10

	parameters, line performance. Series and shunt and compensation in transmission lines, reactive power compensation.	
4	<b>Underground Cables:</b> Elements of a power cable, properties of the insulation and sheath materials, classification of power cables: belted, screened and pressure cables, dielectric stress in cable insulation, grading of cables: capacitance grading and inter sheath grading, measuring capacitances and charging current in a cable, DC and AC cables in T&D systems.	7
5	<b>Introduction to Traveling Waves:</b> Long transmission line analysis, Introduction and mechanism of traveling waves, wave equation, characteristic impedance of a line, evaluation of surge impedance, energy and power of a surge, incident and reflected waves, transmission and refraction of waves, velocity of traveling waves, behavior of traveling waves for different terminations: inductor, capacitor, open-end, short-end and over the junction of dissimilar lines, attenuation of traveling waves.	6
6	<b>Corona:</b> Theory of corona formation, factors affecting corona, calculation of potential gradient, disruptive critical voltage and visual critical voltage, corona power loss, minimizing corona, merits and demerits of corona	5
		42

#### 11. Suggested Books:

S. No.	Name of Authors /Books / Publishers	Year of Publication/ Reprint
1	A. Bergen and V. Vittal, Power Systems Analysis, Pearson Education Asia, Second Edition	2002
2	Glover J. D., Sarma M.S. and Overbye, T. J. "Power System Analysis & Design", SI Ed., Cengage Learning India Pvt. Ltd.	2022
3	John J. Grainger and William D. Stevenson, Jr "Power System Analysis", McGraw Hill Education.	2017
4	Hadi Saadat, "Power System Analysis" 3 <sup>RD</sup> Ed, TATA McGRAW-HILL	2010
5	Kothari, "Modern Power System Analysis", Tata McGraw-Hill	2011
6	B.M.Weedy, "Electric Power Systems", 5 <sup>th</sup> Ed, John Wiley & Sons	2012
7	C L Wadhwa, "Electrical Power System", 6 <sup>th</sup> Ed, New Age International Publishers.	2018

**Decision :** The Academic Council considered and approved minor modifications in the contents of the course Power System Analysis (EE 304) & Power Transmission and Distribution (EE 303) with the advice that list of books should be reviewed and updated.

**Agenda 34.15 : Proposal for addition of new course Probability and Random Process (EE 334) in VI Semester.**

The application of probability theory can be found in various disciplines of engineering. A strong foundation of probability theory and random process aids in the design and handling of systems that involve randomness. The application areas include control system, power system, wireless and digital communications, digital media and signal processing, system reliability, computer networks, and web systems. An introductory elective course on Probability and Random process is proposed for students in VI semester and the contents of the course are as follows:

**Probability and Random Process**

1. Subject Code: EE-334                      course Title: Probability and Random Process
2. Contact Hours :                              L: 3 T: 1 P: 0
3. Examination Duration (ETE) (Hrs.):      Theory: 3      Practical: 0
4. Relative Weightage :                      CWS: 25 PRS: - MTE: 25 ETE: 50 PRE: 0
5. Credits :                                      4
6. Semester :                                    VI
7. Subject Area :                                DEC/GEC
8. Pre-requisite :                                Mathematics I, II and Signals & Systems
9. Objective :To introduce the principles of probability theory and random processes and their applications in Electrical Engineering.
10. Details of Course :

S. No.	Contents	Hours
1.	Introduction to the Theory of Probability, Axioms of Probability, Repeated Trials, Introduction to Random Variables (RVs), Probability Distributions and Density Functions, Conditional Distribution and Density Functions, Function of one Random Variable, Statistical Averages: Mean, Variance and Moments and Characteristic Functions. Specific RVs: Uniform Distribution, Exponential Distribution, Gaussian Distribution, Rayleigh RV, Chi-Square, Rician Distribution, Nakagami-m Distribution, Bernoulli RV, Binomial RV, Poisson RV.	10
2.	Two Random Variables, Joint Density and Distribution Function of Two Random Variables, Marginal Density and Distribution function, Correlation, Covariance, Vector Space of Random Variables, Joint Moments, Joint Characteristic Functions, Joint Conditional Densities, Sequences of Random Variables.	8
3.	Correlation Matrices, Covariance Matrices and their Properties, Conditional Densities of Random Vectors, Characteristic Functions and Normality, Markov Inequality, Tchebycheff Inequality and Estimation of an Unknown Parameter and Cauchy-Schwarz Inequality, Central Limit Theorem, Law of Large Numbers (LLN).	8
4.	Introduction to Stochastic Process, Statistical Averages for Random Processes: Mean, Autocorrelation, Crosscorrelation, Autocovariance and	8

	Crosscovariance. Stationary Processes, Wide-sense stationary Processes, Time average, Ergodicity and Ergodic Processes, Classification of Random processes: uncorrelated, orthogonal, statistically independent, Cyclostationary Processes. Introduction to Spectral Analysis: Power Spectral Density. Transmissions of Random Processes through LTI Systems: System Response, Mean and Autocorrelation of the Output, PSD of the output.	
5.	Special Classes of Random Processes: Gaussian Random Process and its properties, White Noise and its PSD, Bandpass and Lowpass Random Processes: Bandlimited White Noise, Narrowband Random Processes, Representation of Narrowband Noise in Terms of In-Phase and Quadrature Components, Representation of Narrowband Noise in Terms of Envelope and Phase Components. Markov Chains, Series Expansion of Random Processes: Sampling Theorem for Bandlimited Random Processes and The Karhunen-Loève Expansion.	8
<b>Total</b>		<b>42</b>

#### 11. Suggested Books :

S. No.	Name of Authors /Books / Publishers	Year of Publication/ Edition
1.	Probability, Random Variables and Stochastic Processes by Athanasios Papoulis and S. Unnikrishna Pillai, MGH, India Edition.	4th Edition
2.	Probability and Random Processes with applications to Signal Processing, H. Stark and J. W. Woods, Pearson Education.	3rd Edition
3.	Probability and Random Processes: With Applications to Signal Processing and Communications, Scott L. Miller and Donald G. Childers.	2nd Edition, 2012.
4.	Intuitive Probability and Random Processes by S. Kay, Springer	2006
5.	An Introduction to Probability and Statistics by V. K. Rohatgi and A. K. Md. E. Saleh, Wiley and sons.	2001

**Decision :** The Academic Council considered and deferred this proposal. The Council advised that an Interdisciplinary Committee under Dean (IRD) of the University should examine this issue in detail to ensure that new courses to be introduced in any department are not being taught in other department with similar title and contents. This will ensure the optimal utilization of University resources in terms of manpower as well as infrastructure.

**Agenda 34.16 : Proposal for addition of new elective course Fundamentals of Machine Learning (EE 336) in VI Semester.**

The Department offers this course in Odd semester (V) with the course code EE 323 with increasing emphasis on AI and Machine Learning, there is great demand for this course among the students and many students are not able to study this course because of the limited number of seats in EE 323. Students have been approaching the department for introduction of this elective in Even Semester (VI) also. The Academic Council may like to approve the introduction of elective "Fundamentals of Machine Learning (EE 336)" in VI Semester.

1. Subject Code: EE-336      Course Title: Fundamentals of Machine Learning
2. Contact Hours:    L: 3            T: 0/1            P: 2/0
3. Examination Duration (Hrs.):    Theory: 3            Practical: 0
4. Relative Weight:    CWS: 15      PRS: 25      MTE: 20      ETE: 40    PRE: 0
5. Credits: 4
6. Semester: V    Subject Area: DEC
8. Pre-requisite: Probability Theory, Linear Algebra, Statistics, Calculus, PYTHON/MATLAB/ OCTAVE.
9. Objective: To introduce the basic concepts and techniques of Machine Learning, understand the regression methods, classification methods, clustering methods, to recognize and implement various ways of selecting suitable model parameters for different machine learning techniques, and understand the fundamentals of neural networks.

**10. Details of Course:**

Unit No.	Contents	Contact Hours
1.	Mathematical Basics for Machine Learning: Probability Basics; Linear Algebra; Statistics; Multivariate Calculus.	06
2.	Basics of Learning Theory: Tasks, Models selection; Feature selection; data visualization.  Machine Learning Terminologies: Loss function; Evaluation Metrics; Bias Variance trade-off; Regularizations concepts; Gradient Descent optimization.  Application areas: Solving Multi-objective Load Scheduling optimization problem.	10
3.	Supervised Learning  Classification: Random Forest; Decision trees; Logistic Regression; Support Vector machine;	12



	Regression: Linear Regression; Polynomial regression. Application areas: Load Forecasting at building and aggregate level; Appliance Power Forecasting; Renewable Energy Forecasting.	
4.	Unsupervised Learning Clustering: K-means; Association rule learning; Expectation Maximization. Dimensionality Reduction: Singular Value Decomposition and its properties; Principal Component Analysis (PCA). Application areas: Classification and Clustering of various electrical equipment; Clustering of Smart Meter data for storage reduction	08
5.	Neural Networks: Artificial Neural Networks (ANN); Convolutional Neural Networks (CNN); Recurrent Neural Networks (RNN); Model Representation; Multiclass Classification; Backpropagation Algorithm. Application areas: Univariate and multi-variate time series forecasting of Power, Voltage, Current and RES output power prediction.	06
	Total	42

#### 11. Suggested Books:

S. No.	Name of Authors /Books / Publishers	Year of Publication/ Reprint
1.	Introduction to Statistical Learning	2017
2.	Introduction to Machine Learning, Alpaydin, E., MIT Press.	2010
3.	Christopher Bishop. Pattern Recognition and Machine Learning. 2e.	2006
4.	Machine Learning: A probabilistic approach, by David Barber.	2006
5.	Machine Learning-Tom Mitchell	1997
6.	Pattern Classification by Richard O. Duda, David G. Stork, Peter E.Hart	1991

**Decision :** The Academic Council considered and deferred this proposal. The Council advised that an Interdisciplinary Committee under Dean (IRD) of the University should examine this issue in detail to ensure that new courses to be introduced in any department are not being taught in other department with similar title and contents. This will ensure the optimal utilization of University resources in terms of manpower as well as infrastructure.



**Agenda 34.17 : Proposal for Mandatory Publication Requirement for Award of Ph.D. Degree –Discipline of Design.**

It was submitted to the Academic Council that as per the clause of the Ph.D Ordinance, 2019, Section R.15.2 A (iii) stating that "For those departments which do not have sufficient number of journals which are SCI/SCIE/SSCI indexed, department will prepare and publish a list of journals of high repute for the aforesaid mandatory requirements of two research papers. The list will be recommended by the DRC at the beginning of every academic year for the approval of the Vice Chancellor."

The BoS and DRC members of Design, considered the proposed list of additional journals and recommended that the following additional journals may be considered for the mandatory publication requirement for completion of PhD Degree by the Scholar in the above discipline, in addition to the existing journals already prescribed for mandatory publication requirement:-

S. No.	Existing	Proposed
1.	<p>Candidate has published minimum two research papers in SCI/SCI expanded/ SSCI indexed journals or has produced the evidence in the form of acceptance letter. Only those publications will be counted toward the minimum condition where the sole authors of the papers are the candidate or candidate and supervisor(s) both.</p> <p>For those departments which do not have sufficient number of journals which are SCI/SCI Expanded/SSCI indexed, department will prepare and publish a list of journals of high repute for the aforesaid mandatory requirements of two research papers. The list will be recommended by the DRC at the beginning of every academic year for the approval of the Vice Chancellor.</p>	<p>For discipline of Design:</p> <p>Candidate has published minimum two research papers in Journals of Design, and related areas</p> <p>i) in reputed publication houses like Springer/ Elsevier/Emerald/Inderscience/IGI/Wiley/Taylor and Francis /Oxford/IEEE/SAGE/</p> <p>ii) Journals listed in the ABDC/ASI/REPEC list of journals,</p> <p>iii) Scopus journals listed in the University Grants Commission CARE approved refereed journals list,</p> <p>or has produced the evidence in the form of acceptance letter. Only those publications will be counted toward the minimum condition where the sole authors of the papers are the candidate or candidate and supervisor(s) both.</p> <p>In addition to above list of additional journals, candidate has published minimum two research papers in journals listed in UGC Care, or has produced the evidence in the form of acceptance letter. Only those publications will be counted toward the minimum condition where the sole authors of the papers are the candidate or candidate and supervisor(s) both.</p>

**Decision :** The Academic Council considered and deferred this matter. The Council advised that such matters should be first examined by Dean Academic (PG) and after taking approval of competent authority, matter should be placed before Academic Council.

**Agenda 34.18 : Proposal for adding specialization in Master of Design (M.Des.) programme in Department of Design from 2023-24 onwards.**

It was submitted to the Academic Council that the Department of Design has proposed for adding specialization in Master of Design (M.Des.) programmes as follows:

The proposed addition of specialization in the M. Des. program

1. Game Design.

The intake proposed: 15 for each specialization

Proposed Criteria for admission:

Graduate in a professional Degree (i.e., 4 year Professional courses)

Eg: B.E, B. Tech, B. Arch, B. Des., BFA etc.

Proposed Selection Criteria:

Common Entrance Examination for Design (CEED) Qualified candidates with a valid CEED scorecard will apply for the program and then will be shortlisted.

The Department will conduct its own Design Aptitude Test along with an interview round. The syllabus for Design Aptitude test will be as per the specialization of the M. Des. program.

DTU Scholarship for all CEED qualified students similar to the GATE scholarship offered to Master's students may be approved.

**Decision : The Academic Council considered and deferred this matter. The Council advised that such matters should be first examined by Dean Academic (PG) and after taking approval of competent authority, matter should be placed before Academic Council.**

**Agenda 34.19 : Proposal for adding specialization in Bachelor of Design (B. Des.) programme in Department of Design from 2023-24 onwards.**

It was submitted to the Academic Council that the Department of Design has proposed for adding specialization in Bachelor of Design (B. Des.) programme as follows:

The proposed addition of specializations in the B. Des. program

1. Game Design

Proposed Criteria for admission: As per University norms/system

Proposed Selection Criteria: As per University norms/system

The Academic Council may consider and approve for adding specialization in Bachelor of Design (B. Des.) programme in Department of Design as proposed.

**Decision :** The Academic Council considered and deferred this matter. The Council advised that such matters should be first examined by Dean Academic (UG) and after taking approval of competent authority, matter should be placed before Academic Council.



**Agenda 34.20 : Approval for change of courses offered by DSM in minor basket for B. Tech students.**

Board of Studies of Delhi School of Management has proposed changes of courses offered by Delhi School of Management (DSM) in minor basket for B. Tech students i.e. minor in Supply Chain Management, Minor in Marketing Management and Minor in Innovation & Entrepreneurship. Accordingly, the list of basket of core and elective courses is given below:

**OLD SCHEME (Existing)**

**1. Minor in Supply Chain Management**

Core Courses		Elective Courses	
Course Code	Course Title	Course Code	Course Title
MGT -26	Operations & Supply Chain Management	MGS-02	Operations Analytics
MGT-27	Management Accounting	MGS-03	Logistics Planning & Strategy
		MGS-04	Total Quality Management
		MGS-07	Supply Chain Strategy & Innovation
		MGS-08	Transpiration and Distribution Management
		MGM-05	Sales & Distribution Management
		MGM-07	Retail Management
		MGM-11	Customer Relationship Management

**NEW SCHEME (Proposed)**

**Minor in Supply Chain Management**

Core Courses				Elective Courses			
Course Code	Course Title	L+T+P	Sem	Course Code	Course Title	L+T+P	Sem
MBA - 108	Operations and SCM	3+1+0	Even	MBASC 211	Operations Analytics	3+1+0	Odd
MBA -105	Financial & Cost Accounting	3+1+0	Odd	MBASC 213	Total Quality Management	3+1+0	Odd
				MBASC 215	Logistics Management	3+1+0	Odd
				MBASC 217	Purchasing & Supplier Relationship Management	3+1+0	Odd
				MBASC 219	Sustainable Supply Chain Management	3+1+0	Odd
				MBASC 221	Supply chain planning and execution	3+1+0	Odd
				MBASC 212	Supply Chain Modelling	3+1+0	Even
				MBASC 214	Service Operations Management	3+1+0	Even
				MBASC 216	Operation Research	3+1+0	Even

				MBASC 218	Warehouse management	3+1+0	Even
				MBASC 220	International Logistics Management	3+1+0	Even
				MBASC222	Supply Chain strategy and innovation	3+1+0	Even

### OLD SCHEME (Existing)

#### 2. Minor in Marketing Management

Core Courses		Elective Courses	
Course Code	Course Title	Course Code	Course Title
MGM-10	Digital Marketing	MGM-01	Consumer Behavior
MGT-13	Marketing Management	MGM-02	Advertising & Brand Management
		MGM-04	International Marketing
		MGM-06	Marketing Research
		MGM-08	Promotion Management & B2B Marketing
		MGM-09	Marketing of Services
		MGM-11	Customer Relationship Management
		MGM-12	Entrepreneurial Marketing & Sales

### NEW SCHEME (Proposed)

#### Minor in Marketing Management

Core Courses				Elective Courses			
Course Code	Course Title	L+T+P	Sem	Course Code	Course Title	L+T+P	Sem
MBA - 107	Marketing Management	3+1+0	Odd	MBAMK 213	Consumer Behaviour	3+1+0	Odd
MBA - 104	Business Research Methods	3+0+2	Even	MBAMK 211	Digital Marketing Strategy	3+1+0	Odd
				MBAMK 215	Product and Brand Management	3+1+0	Odd
				MBAMK 217	Entrepreneurial Marketing	3+1+0	Odd
				MBAMK 221	Marketing of Services	3+1+0	Odd
				MBAMK 212	Marketing Analytics	3+1+0	Even
				MBAMK 214	Digital Marketing Tools	3+1+0	Even
				MBAMK 218	Business to business Marketing	3+1+0	Even
				MBAMK 220	International Marketing	3+1+0	Even
				MBAMK 222	Sales and Distribution Management	3+1+0	Even
				MBAMK 224	Customer Relationship Management	3+1+0	Even

## OLD SCHEME (Existing)

### 3. Minor in Innovation and Entrepreneurship

Course Code	Core courses		Elective Courses	
	Course Title	Course Code	Course Title	
MBE ALS1	Action Learning Segment-1	BBA - 201	Organizational Behaviour	
MBE ALS2	Action Learning Segment-II	BBA- 202	Marketing Management	
BBA -303	Entrepreneurship Development	BBA - 211	Human Resource Management	
		DD - 303	Design Thinking	
		BBA -302	Financial Management	
		CO-408	Intellectual Property Rights	
		FB-404	Government Policies, Institutions and Economic Zones for Entrepreneurship	
		FIE-1	International Entrepreneurship	
		FSE-5	Venture Capital Investment	
		MGK-01	Knowledge Creation, Critical Thinking and Innovation	
		MGM-10	Digital Marketing	
		MGM-12	Entrepreneurial Marketing and Sales	
		MGT-28	Information Technology and Innovation Management	

## NEW SCHEME (Proposed)

### Minor in Innovation and Entrepreneurship

Core Courses				Elective Courses			
Course Code	Course Title	L+T+P	Sem	Course Code	Course Title	L+T+P	Sem
BBA 303	Entrepreneurship development	4+0+0	Odd	MBAEN 211	Design Thinking and Product Development	3+1+0	Odd
MBE ALS1	Action Learning Segment-1	3+0+2	Even	MBAEN 213	Entrepreneurial Marketing	3+1+0	Odd
MBE ALS2	Action Learning Segment-II	2+0+4	Odd	MBAEN 217	Creativity and Innovation	3+1+0	Odd
				MBAEN 219	Financing the Entrepreneurial Business	3+1+0	Odd
				MBAMK 211	Digital Marketing Strategy	3+1+0	Odd
				MBAEN 212	Family Business Management	3+1+0	Even
				MBAEN 214	Social Entrepreneurship	3+1+0	Even
				MBAEN 216	Project Management	3+1+0	Even
				MBAEN 218	Entrepreneurship and E-business	3+1+0	Even

**Decision :** The Academic Council considered and approved for change of courses offered by Delhi School of Management in minor basket for B. Tech students.



**Agenda 34.21 : Approval for provision of allowing additional credits over prescribed credits of B. Tech Degree to complete Minor in a specific discipline.**

The interdisciplinary nature of engineering education is becoming more pronounced with new technologies, like, AI, Robotics, Machine Learning, Embedded Systems, IOT and Electric Vehicles, Geo-Informatics, Renewable Energy Systems etc. A graduate confined to his/her own discipline may find it difficult to tackle the real life modern engineering problems. The Universities world-wide are addressing these issues in various ways, and providing options for Minor along with the discipline to which the students is admitted is one of those. New Education Policy also emphasises on the inclusion of Minor along with the degree.:

The provision of Minor in the schemes of teaching and examination of B. Tech programmes was implemented w.e.f. AY 2019-20. The requirements for obtaining a Minor in a specific discipline are as under:

- a. A student who wishes to pursue a Minor from other discipline must earn 24 credits (out of the total 48 credits to be earned from elective courses) from the basket prescribed for that particular Minor. The remaining 24 credits must be earned from the DEC's of the discipline to which the student is pursuing his/her UG degree.
- b. A student who wishes to pursue a Minor from the own discipline must earn 20 credits (out of the total 48 credits to be earned from elective courses) from the basket prescribed for a particular Minor. The remaining 28 credits may be earned from the DEC's/GEC's.

Under the current teaching and examination schemes of B. Tech programmes, a student has to earn total 172 credits for award of degree.

The concept of Minor is very popular among students as observed through overwhelming course registration response. It is pertinent to mention that the University follows a norm of registering maximum 75 students in an elective course on first come first serve basis. The first batch having provision of earning Minor in a specific discipline is currently in 8<sup>th</sup> semester. It is observed through course registration statistics that many students are falling short of one/two elective courses for completion of Minor in a specific discipline due to heavy demand for those courses.

In view of above it was proposed that students may be given an option of earning additional credits only in 8<sup>th</sup> semester, over prescribed 172 credits for award of B. Tech degree, limited to a maximum of 08 credits so that they may complete the Minor they are willing to pursue. These additional credits may be earned through MOOCs from SWAYAM (NPTEL)/ DEC's/GECs.

**Decision :** The Academic Council considered and approved in principle the provision of allowing additional credits over prescribed credits of B. Tech Degree to complete minor in a specific discipline. The Council advised that this matter should also be examined by a committee of the following:

1. Dean (IRD), Chairperson
2. Dean Academic (UG)
3. Dean Academic (PG)
4. Dean, Student Welfare

The final recommendations of the committee shall be placed before the Vice Chancellor for approval.



**Agenda 34.22 : Matter for ratification.**

**i. Admissions in Ph.D. Program for Industry/Working Professionals.**

The past few years have presented an unprecedented demand for qualified and experienced professionals within the industry and academia. The need for high quality research in every arena has created a flourishing space for new Ph.D. programs with vital connections in industry and academia.

DTU's Ph.D. Program for "Industry/ Working Professionals" is another step in the direction of encouraging innovation driven doctoral research for professionals of high standing and competence in their disciplines. Committed professionals drawn from Industries, R&D organizations and Government Departments will be able to utilise this opportunity to fulfil their aspirations of pursuing Ph.D. in their preferred areas of excellence. This Ph.D. program will play an integral role in establishing long lasting and fruitful ties between DTU and Industry professionals for pursuing high value projects in the knowledge driven economy.

The Professional joining Ph.D. Programs at DTU will be able to update their knowledge and skills to grow and succeed in business environments. Exposure to relevant academic experiences and relationships will enhance the employability skills of the researchers. Further, Companies will be able to develop skilled human resources by training and supporting the next generation of researchers. Thus, their chances of thriving in the modern competitive market through innovation and knowledge exchange with university and research institutions will increase manifolds.

## Guidelines for Ph.D. Program for Industry/ Working Professionals

### **I. Essential Qualifications:**

<b>Broad Discipline</b>	<b>Eligibility criteria</b>
Engineering, Sciences, Management, Humanities, Entrepreneurship	<ol style="list-style-type: none"><li>1. Bachelor's degree in Engineering/Technology/ Sciences/ Management/Humanities and Social Sciences in relevant discipline or equivalent** degree with:<ol style="list-style-type: none"><li>a) more than 05 years and less than 10 years work experience* CGPA of 7.0 on a 10-point scale or 70% marks</li></ol><p><b>'OR'</b></p><ol style="list-style-type: none"><li>b) more than 10 years and less than 15 years work experience* CGPA of 6.5 on a 10-point scale or 65% marks</li></ol><p><b>'OR'</b></p><ol style="list-style-type: none"><li>c) more than 15 years work experience* CGPA of 6.0 on a 10-point scale or 60 % marks</li></ol></li><li>2. Credentials of the company/ organization of the working professional applying for the program shall be assessed on the basis of following mandatory criteria:<ol style="list-style-type: none"><li>a) The reputation of the companies (private or government or PSU's), Research Organizations, Ministries of Central and State Governments or Union Territories or Recognized Research Institutes or Public Sector Undertaking or Semi-Govt. or Autonomous or Statutory organisations/institutions or Registered Companies or industrial research and development organisations excluding academic institutions.</li><li>b) An annual turnover of at least rupees 50 crore or above with standing commitment to the exemplary standard namely, ISO, CMM level 3 or similar standard of respective areas mandatory for any enterprise/company/industry/firm.</li><li>c) The candidate must have the working experience at least continuous 02 years in the respective organization/institution at the time of application along with the work experience indicated in Point (1) above.</li><li>d) A research proposal approved by the prospective supervisor must be submitted by the candidate at the time of the application.</li></ol></li></ol>

\*Work experience may include position in multiple organization(s), such candidate shall be working on industry oriented research problems.

\*\* Equivalence of degree will be decided by the University.

## **II. For all the broad disciplines:**

- a) a) The candidate must meet the minimum eligibility criteria to be shortlisted for interview. In the absence of conversion of CGPA to percentage of marks (or vice versa) mentioned in the transcripts then the conversion formula of DTU will be applicable.
- b) Candidates need to provide a **'NO OBJECTION CERTIFICATE'** issued from their company, stating it has no issues with the candidate pursuing Ph.D. under the proposed scheme **"Ph.D. Program for Industry/Working Professionals"**.

## **III. Desirable Qualifications:**

Candidates having proven research capability and active participation record in devising/ designing, product development, planning, executing, analysing, quality control, innovating, training, technical books/research paper publications/ IPR/patents etc.

## **ii. Promulgation of DTU Innovation and Startup Policy.**

A need for developing innovation and entrepreneurship amongst the faculty and students have long been felt in the country. In 2016, All India Council of Technical Education (AICTE) brought out a 'Startup Action Plan' of Government of India on inculcation of innovation for AICTE approved higher education institutions (HEIs). Subsequently Ministry of Human Resource Development (MHRD) formulated detailed guidelines for various aspects related to innovation, Startup and entrepreneurship management, nurturing the innovation and Startup culture in HEIs, Intellectual Property ownership, revenue sharing mechanisms, norms for technology transfer and commercialization, equity sharing, etc. Finally, National Innovation and Startup Policy 2019 for students and faculties, a guideline framework for HEIs was issued.

Delhi Technological University (DTU) is one of the premier Delhi State University with a rich academic and research culture. It has been contributing to the society by producing finest, technologically savvy engineers.

In the interest of development of a Start Up culture in the University, a Committee as approved by the competent authority has developed DTU Innovation and Start Up Policy for students and faculty of the University. The document is placed at Annexure. Since, this document was required to be uploaded on website of "Innovation Cell, Ministry of Education, GOI", the approval of the competent authority for the policy was taken on file. The policy was placed in Agenda Annexure.

## **iii. Admission Brochure for Ph.D. program for the Academic session: January 2023.**

It is submitted to the Academic Council that the Admission Brochure for the session: January 2023 for the Ph.D. Program has been approved by the Hon'ble Vice Chancellor. The Ph.D. admission brochure was tabled.



iv. **1<sup>st</sup> year B. Tech. Academic calendar 2022-23.**

**1<sup>st</sup> Semester**

Orientation Program & Commencement of Online Registration	07.11.2022(Monday) to 11.11.2022 (Friday)
Commencement of Teaching	14.11.2022 (Monday)
Last date of registration of the courses, addition/deletion of courses for all regular and Ex-students (except those students whose admission is confirmed later to this date)	21.11.2022 (Monday)
Mid Term notification of shortage of attendance	30.12.2022(Friday)
Mid Semester Examination	02.01.2023 to 07.01.2023 (Monday-Saturday)
Teaching Ends, Display of sessional marks and shortage of attendance	24.02.2023 (Friday)
End Semester Theory & Practical Examination	27.02.2023 (Monday) onwards
Grade moderation and display of grades	20.03.2023(Monday)

**2<sup>nd</sup> Semester**

Filling of online registration form for all regular and Ex-students	13.03.2023(Monday)
Commencement of Teaching	20.03.2023(Monday)
Last date of registration of the courses, addition/deletion of courses for all regular and Ex-students	03.04.2023 (Monday)
Mid Term notification of shortage of attendance	12.05.2023(Friday)
Mid Semester Examination	15.05.2023 to 20.05.2023 (Monday-Saturday)
Teaching Ends, Display of sessional marks and shortage of attendance	30.06.2023 (Friday)
End Semester Theory & Practical Examination	03.07.2023 (Monday) onwards
Summer Vacation	17.07.23 – 28.07.2023 (Monday –Friday)
Grade moderation and display of grades	31.07.2023(Monday)

**Decision : The Academic Council ratified the above 4 actions of the University.**

**Agenda 34.23 : Matter for information.**

**i. Admissions made in Ph.D. program for the summer session August 2022 (International, QIP and ADF).**

09 admissions were made for the summer session August 2022 (International, QIP and ADF). The list of the 09 admitted students for the said program is given below:

S. No.	Registration	Department	Roll No.	Full Name
1.	PY5559627207561	Mechanical Engg.	2K22/PHDME/06	Fadia Ahmed Naji
2.	TE8138323755108	Electrical Engg.	2K22/PHDEE/09	Peter Kiprotich Yegon
3.	CZ8988150693271	Civil Engg.	2K22/PHDCE/03	Neda Partanian
4.	LM4699208920958	Environment Engg.	2K22/PHDEN/04	Noor Abdulameer Mohammed Abdulameer Mohammed
5.	LL8317019883552	Computer Science and Engg.	2K22/PHDCO/05	Reend Tawfik Mohammed
6.	50358	Mechanical Engg.	2K22/PHDME/07	Anshika Gupta
7.	PhDADF20220000072	Mechanical Engg.	2K22/PHDME/08	Prikshit Yadav
8.	PhDADF20220000101	Mechanical Engg.	2K22/PHDME/09	Gourav Dhingra
9.	PhDADF20220000078	Electronics & Comm. Engg.	2K22/PHDEC/05	Gaurav Kumar

**ii. Formal registration to Ph.D. students upon successful completion of course work and comprehensive examinations and approval of research Plan by respective DRCs.**

125 students of Ph.D. program have been registered upon successful completion of course work and comprehensive examinations and approval of research Plan by respective DRCs. Branch-wise list of the registered Ph.D. students was placed in agenda annexure.

**iii. Cancellation/Withdrawal of admission during August 2022 to November 2022 from Ph.D. program.**

Following 11 candidates withdrawn their admission from Ph.D. program:

S. No.	Roll No.	Full Name	Department	w.e.f.
1.	2K21/PHDME/513	Bhartendu Mani Tripathi	Mechanical Engineering	19.07.2022
2.	2K19/PHDEC/23	Puneet Mishra	Electronics & Comm. Engg.	06.07.2022
3.	2K20/PHDEE/510	Rajneesh Kumar Gahlot	Electrical Engineering	25.04.2022
4.	2K19/PHDME/15	Jitendra Kumar Singh	Mechanical Engineering	23.04.2022
5.	2K19/PHDCE/12	Harshit Gupta	Civil Engineering	30.05.2022
6.	2K16/PHD/CO/04	Shreya Arora	Computer Science & Engg.	12.05.2022
7.	2K19/PHDEN/03	Aparupa Shenoy	Environment Engineering	11.04.2022
8.	2K21/PHDEN/03	Anurag Tomar	Environment Engineering	01.09.2021
9.	2K20/PHDCE/02	Dhananjaya Singh Chauhan	Civil Engineering	21.02.2022
10.	2K19/PHD/AC/01	Rupesh Meena	Applied Chemistry	18.04.2022
11.	2K22/PHDAM/04	Anand Singh	Applied Mathematics	31.08.2022

**iv. Admissions made in Master of Technology (M. Tech.), Master of Design (M. Des.), Master of Science (M. Sc.), Master of Business Administration (MBA) and Master of Economics (MAE) programs for the session 2022-23.**

It was submitted that 232 students in Master of Technology (M. Tech.), 36 students in Master of Design (M. Des.), 243 students in Master of Science (M. Sc.), 318 students in Master of Business Administration (MBA) and 62 students in Master of Economics (MAE) programs have been admitted for the session 2022-23. Department-wise lists of students admitted in various PG programs were placed in Agenda Annexure.

**v. Admissions under various UG programs in AY 2022-23.**

It is submitted for the information of the academic council that the status of admitted students under various Undergraduate programs in Academic Year 2022-23 as on 6.11.2022 is as under:

S. No.	UG programme	Sanctioned seats	Number of Admissions
1.	B.Tech	2515 (JAC)	2555
		380 (IA)	112
2.	B.Tech (CE)	120	77
3.	B.Des	123	122
4.	BBA	182	180
5.	BA(H) Eco.	182	182

List of the students admitted in various UG programs in AY 2022-23 was placed in Agenda Annexure.

**vi. Admissions in B.Tech program in AY 2021-22.**

It is submitted to the academic council that in AY 2021-22 B. Tech. students were admitted against 2529 sanctioned seats through JAC. As per the policy in vogue at DTU after internal branch upgradation against withdrawn admissions branch wise Roll Numbers are allotted to the students at the end of first year. Accordingly, 2512 students of B. Tech 2k21 batch including international students (125), have been allotted branch wise Roll Numbers. Out of vacant seats 63 seats are filled up through lateral entry admission. Details are as under : -

S. No	Branch	Number of students	Remarks
1	ME (AE)	72	List placed at <b>Annexure pages 01 to 76.</b>
2.	BT	42	
3.	CE	150	
4.	CO	534	
5.	ECE	252	
6.	EE	313	
7.	EN	47	
8	EP	117	
9.	IT	198	
10	MC	185	
11.	ME	305	
12.	PE	69	
13.	CH	72	
14.	SE	199	
Total		2555	
15.	<b>Lateral Entry</b>	<b>63*</b>	List placed in agenda annexure.

\* Admitted in Academic Year 2022-23 and would study with B.Tech batch admitted in Academic Year 2021-22.

**Decision : The Academic Council noted the above information.**

**Agenda 34.24 : Any other item with the permission of the Chair.**

## **Supplementary Agenda 34.25**

### **Approval for revision of Guidelines for Industrial Visits.**

1. The proposal for Industrial Visit must reach the Office of Dean-Student Welfare at least 45 days before the planned visit dates. So that the Codal formalities as per GFR can be followed. (As per rule 158 of GFR, e-tendering is required to obtain services involving expenditure above Rs. 2.5 Lakhs)
2. The permission of the industries where the visit is planned must be obtained in advance.
3. The Faculty-Student ratio for the industrial visit must be at least 1:30. In case of Girl students at least one Female Faculty member must accompany the Girl students for the Industrial trip.
4. The Undertakings from the Students and their Parent in prescribed format (Annexure I) must be collected in advance and attached in the file.
5. **One One-day trip in every academic year for each class is mandatory.**
6. **One-day refreshments may be fixed at Rs 300/- per students (Maximum). The bus charges will be as per actuals.**
7. **For outside NCR (not covered in S. No. 05), maximum expenditure will be Rs 1500/- per student per day to the maximum of Rs 4500/-. The Travelling Allowances will as per actuals (preference will be given to the train fare as applicable to the students)**
8. **The committee suggested to explore the possibility of associating with any Govt. Organization that provides the above facilities.**
9. **The financial assistance may be reviewed after every two years.**
10. The advance may be given to maximum of 75% of the total proposed expenditure to avoid over-expenditure in case of dropout of some students at the last moment.
11. **Check List -**
  - a. Proposed Draft of Industrial Visit mentioning exact dates of visit and names of accompanying Faculty members with their willingness.
  - b. Permission letters from the industry(ies).
  - c. List of willing Students for the Industrial visit.
  - d. Undertakings from the Students and their Parent in prescribed format **(Annexure I below)**
  - (i) A Committee to be constituted with inclusion of expert of Medical Sciences/MCI/DCI.
  - (ii) The Report of the committee may be placed Before the Board of University.

## Annexure I

To

The Head of Department \_\_\_\_\_  
Delhi Technological University  
Delhi-110042

**Sub:** Undertaking letter from Parent with acceptance of terms and conditions for Industrial visit.

I, ..... [Parent Name] Father/Mother/Guardian of  
..... [Student Name] Roll. No....., studying in  
(class with year/semester)..... fully consent to my ward's participation in the  
industrial visit to \_\_\_\_\_ planned  
from \_\_\_\_\_ to \_\_\_\_\_.

I unconditionally accept the following terms and conditions of the tour.

I know that the above-mentioned tour visit is at his/her own risk (of life and property) and the University management is not liable for any such risks as may be caused by his/her acts during such visits. He/She shall not involve in any unlawful activities and consumption of alcohol throughout his/her entire visit.

I am aware that the college management reserves all the rights to initiate any disciplinary action against my ward, if during the tour, he/she is found as individual or groups knowingly or unknowingly to disobey or indulge in any activities that will/may bring disrepute to the Institution.

Signature of the student

Date:

Name:

Mobile no.

Signature of Parent

Date:

Name:

Mobile no.

**Decision :** The Academic Council advised Dean, Student Welfare to place the matter in the Finance Committee by sending a proposal on the subject to Controller of Finance. Academic Council advised that point 5 of the guidelines in the above agenda making industrial visit mandatory shall not be included.



## Supplementary Agenda for Ratification 34.26

### Mandatory Publication Requirement for Award of Ph.D. Degree.

In compliance of the 32<sup>nd</sup> Academic Council meeting held on 18.05.2022 vide Agenda No. 32.31 and the minutes circulated on the subject cited above. In this regard, the Competent Authority is please to approve the following amendment in the point no.(iii) of additional list of journal against clause R 15.2(iii) of Ph.D. Ordinance in the disciplines of Management, Social Sciences and Economics, Innovation Entrepreneurship and Venture Development and Humanities (including English):

Existing	Amendment
(i) In reputed publication houses like Springer/Elsevier/Emerald/ Inderscience/IGI/Wiley/Taylor and Francis/Oxford/IEEE/SAGE	(i) In reputed publication houses like Springer/Elsevier/Emerald/ Inderscience/IGI/Wiley/Taylor and Francis/Oxford/IEEE/SAGE
(ii) Journals listed in the ABDC/ASI/REPEC list of journals	(ii) Journals listed in the ABDC/ASI/REPEC list of journals
(iii) Scopus journals listed in the University Grants Commission CARE approved refereed journals list.	(iii) <b>Scopus or Web of Science or University Grant Commission CARE approved Journals.</b>

A copy of the notification issued is placed at **Annexure page 77**.

**Decision : The Academic Council ratified the above action of the University.**

## Supplementary Agenda 34.27

### ***Adoption of National Educational Policy (NEP) 2020 notified by the Ministry of Education, Govt. of India by Delhi Technological University.***

**Decision :** The Academic Council approved Adoption of National Educational Policy (NEP) 2020 notified by the Ministry of Education, Govt. of India by Delhi Technological University. *(Copy of NEP 2020 is placed at Annexure pages 78 to 143).*

The meeting ended with vote of thanks to the Chair.

  
(Prof. Madhusudan Singh)  
Registrar

No. F.DTU/Council/AC/Meeting/41/2022

Dated :

Copy to:-

1. Pr. Secretary to Hon'ble Lt. Governor (Delhi), 6, Raj Niwas, Civil Lines, Delhi.
2. Vice Chancellor, DTU
3. Prof. J.P. Saini, Vice Chancellor, Netaji Subhash University of Technology, Dwarka, Delhi (UGC Nominee)
4. Prof. Neharika Vohra, Former Vice Chancellor, Delhi Skill & Entrepreneurship University, Dwarka, Delhi.
5. Prof. D.P. Goyal, Director, Indian Institute of Management, Shilong, Meghalaya
6. Prof. Bhim Singh, Professor, Indian Institute of Technology, Delhi
7. Dr. B.R. Chahar, Professor, Indian Institute of Technology, Delhi (AICTE Nominee)
8. All Deans of the University
9. Prof. Reeta Wattal, Professor, Mechanical Engineering
10. Prof. V.K. Minocha, Professor, Civil Engineering
11. Prof. Pragati Kumar, Professor, Electrical Engineering
12. All Heads of the Schools/Departments, DTU
13. Controller of Examinations, DTU
14. Sh. Rajesh Birok, Associate Professor, Electronics and Communication Engineering
15. Dr. M. Jayasimhadri, Assistant Professor, Applied Physics
16. Registrar

  
(Prof. Madhusudan Singh)  
Registrar

**ANNEXURE**  
**for**  
**Minutes**  
  
**34<sup>th</sup> meeting of**  
**Academic Council**  
**DTU**

**14-12-2022**

<b><u>S. No.</u></b>	<b><u>First Year Roll Number</u></b>	<b><u>Second Year onwards Roll Number</u></b>	<b>Branch</b>
1.	2K21/B18/01	2K21/AE/01	Mechanical Engineering With Specialization in Automotive Engineering
2.	2K21/B16/69	2K21/AE/02	Mechanical Engineering With Specialization in Automotive Engineering
3.	2K21/B4/05	2K21/AE/03	Mechanical Engineering With Specialization in Automotive Engineering
4.	2K21/B4/07	2K21/AE/04	Mechanical Engineering With Specialization in Automotive Engineering
5.	2K21/B17/03	2K21/AE/05	Mechanical Engineering With Specialization in Automotive Engineering
6.	2K21/B12/82	2K21/AE/07	Mechanical Engineering With Specialization in Automotive Engineering
7.	2K21/B17/05	2K21/AE/08	Mechanical Engineering With Specialization in Automotive Engineering
8.	2K21/B18/09	2K21/AE/09	Mechanical Engineering With Specialization in Automotive Engineering
9.	2K21/B17/08	2K21/AE/10	Mechanical Engineering With Specialization in Automotive Engineering
10.	2K21/B13/71	2K21/AE/11	Mechanical Engineering With Specialization in Automotive Engineering
11.	2K21/B17/12	2K21/AE/12	Mechanical Engineering With Specialization in Automotive Engineering
12.	2K21/B17/14	2K21/AE/13	Mechanical Engineering With Specialization in Automotive Engineering
13.	2K21/B7/78	2K21/AE/14	Mechanical Engineering With Specialization in Automotive Engineering
14.	2K21/B4/32	2K21/AE/15	Mechanical Engineering With Specialization in Automotive Engineering
15.	2K21/B16/79	2K21/AE/16	Mechanical Engineering With Specialization in Automotive Engineering
16.	2K21/B18/18	2K21/AE/17	Mechanical Engineering With Specialization in Automotive Engineering
17.	2K21/B12/09	2K21/AE/18	Mechanical Engineering With Specialization in Automotive Engineering
18.	2K21/B4/53	2K21/AE/19	Mechanical Engineering With Specialization in Automotive Engineering

<b>S. No.</b>	<b><u>First Year</u> <u>Roll Number</u></b>	<b><u>Second Year</u> <u>onwards</u> <u>Roll Number</u></b>	<b>Branch</b>
19.	2K21/B10/59	2K21/AE/20	Mechanical Engineering With Specialization in Automotive Engineering
20.	2K21/B4/60	2K21/AE/21	Mechanical Engineering With Specialization in Automotive Engineering
21.	2K21/B18/26	2K21/AE/22	Mechanical Engineering With Specialization in Automotive Engineering
22.	2K21/B2/26	2K21/AE/23	Mechanical Engineering With Specialization in Automotive Engineering
23.	2K21/B12/14	2K21/AE/24	Mechanical Engineering With Specialization in Automotive Engineering
24.	2K21/B12/75	2K21/AE/25	Mechanical Engineering With Specialization in Automotive Engineering
25.	2K21/B17/26	2K21/AE/27	Mechanical Engineering With Specialization in Automotive Engineering
26.	2K21/B11/73	2K21/AE/28	Mechanical Engineering With Specialization in Automotive Engineering
27.	2K21/B2/39	2K21/AE/29	Mechanical Engineering With Specialization in Automotive Engineering
28.	2K21/B14/78	2K21/AE/30	Mechanical Engineering With Specialization in Automotive Engineering
29.	2K21/B17/29	2K21/AE/31	Mechanical Engineering With Specialization in Automotive Engineering
30.	2K21/B5/06	2K21/AE/32	Mechanical Engineering With Specialization in Automotive Engineering
31.	2K21/B3/33	2K21/AE/33	Mechanical Engineering With Specialization in Automotive Engineering
32.	2K21/B17/30	2K21/AE/34	Mechanical Engineering With Specialization in Automotive Engineering
33.	2K21/B12/26	2K21/AE/35	Mechanical Engineering With Specialization in Automotive Engineering
34.	2K21/B17/32	2K21/AE/36	Mechanical Engineering With Specialization in Automotive Engineering
35.	2K21/B17/33	2K21/AE/37	Mechanical Engineering With Specialization in Automotive Engineering
36.	2K21/B5/21	2K21/AE/38	Mechanical Engineering With Specialization in Automotive Engineering

<b>S. No.</b>	<b><u>First Year</u> <u>Roll Number</u></b>	<b><u>Second Year</u> <u>onwards</u> <u>Roll Number</u></b>	<b>Branch</b>
37.	2K21/B17/36	2K21/AE/39	Mechanical Engineering With Specialization in Automotive Engineering
38.	2K21/B17/39	2K21/AE/40	Mechanical Engineering With Specialization in Automotive Engineering
39.	2K21/B2/51	2K21/AE/41	Mechanical Engineering With Specialization in Automotive Engineering
40.	2K21/B17/42	2K21/AE/42	Mechanical Engineering With Specialization in Automotive Engineering
41.	2K21/B17/43	2K21/AE/43	Mechanical Engineering With Specialization in Automotive Engineering
42.	2K21/B17/44	2K21/AE/44	Mechanical Engineering With Specialization in Automotive Engineering
43.	2K21/B14/75	2K21/AE/45	Mechanical Engineering With Specialization in Automotive Engineering
44.	2K21/B5/38	2K21/AE/46	Mechanical Engineering With Specialization in Automotive Engineering
45.	2K21/B17/47	2K21/AE/47	Mechanical Engineering With Specialization in Automotive Engineering
46.	2K21/B17/48	2K21/AE/48	Mechanical Engineering With Specialization in Automotive Engineering
47.	2K21/B13/76	2K21/AE/49	Mechanical Engineering With Specialization in Automotive Engineering
48.	2K21/B17/50	2K21/AE/50	Mechanical Engineering With Specialization in Automotive Engineering
49.	2K21/B12/76	2K21/AE/51	Mechanical Engineering With Specialization in Automotive Engineering
50.	2K21/B5/53	2K21/AE/52	Mechanical Engineering With Specialization in Automotive Engineering
51.	2K21/B3/55	2K21/AE/54	Mechanical Engineering With Specialization in Automotive Engineering
52.	2K21/B15/75	2K21/AE/55	Mechanical Engineering With Specialization in Automotive Engineering
53.	2K21/B17/54	2K21/AE/56	Mechanical Engineering With Specialization in Automotive Engineering
54.	2K21/B5/62	2K21/AE/57	Mechanical Engineering With Specialization in Automotive Engineering
55.	2K21/B12/84	2K21/AE/58	Mechanical Engineering With Specialization in Automotive Engineering



<u>S. No.</u>	<u>First Year Roll Number</u>	<u>Second Year onwards Roll Number</u>	<u>Branch</u>
56.	2K21/B1/054	2K21/AE/59	Mechanical Engineering With Specialization in Automotive Engineering
57.	2K21/B2/63	2K21/AE/60	Mechanical Engineering With Specialization in Automotive Engineering
58.	2K21/B18/61	2K21/AE/61	Mechanical Engineering With Specialization in Automotive Engineering
59.	2K21/B17/58	2K21/AE/62	Mechanical Engineering With Specialization in Automotive Engineering
60.	2K21/B5/70	2K21/AE/63	Mechanical Engineering With Specialization in Automotive Engineering
61.	2K21/B3/64	2K21/AE/64	Mechanical Engineering With Specialization in Automotive Engineering
62.	2K21/B17/59	2K21/AE/65	Mechanical Engineering With Specialization in Automotive Engineering
63.	2K21/B15/76	2K21/AE/66	Mechanical Engineering With Specialization in Automotive Engineering
64.	2K21/B17/63	2K21/AE/67	Mechanical Engineering With Specialization in Automotive Engineering
65.	2K21/B2/69	2K21/AE/68	Mechanical Engineering With Specialization in Automotive Engineering
66.	2K21/B14/74	2K21/AE/69	Mechanical Engineering With Specialization in Automotive Engineering
67.	2K21/B12/56	2K21/AE/70	Mechanical Engineering With Specialization in Automotive Engineering
68.	2K21/B17/65	2K21/AE/71	Mechanical Engineering With Specialization in Automotive Engineering
69.	2K21/B2/71	2K21/AE/72	Mechanical Engineering With Specialization in Automotive Engineering
70.	2K21/B17/68	2K21/AE/73	Mechanical Engineering With Specialization in Automotive Engineering
71.	2K21/B12/80	2K21/AE/74	Mechanical Engineering With Specialization in Automotive Engineering
72.	2K21/B16/77	2K21/AE/75	Mechanical Engineering With Specialization in Automotive Engineering
73.	2K21/B4/02	2K21/CE/01	Civil Engineering
74.	2K21/B4/03	2K21/CE/02	Civil Engineering
75.	2K21/B4/04	2K21/CE/03	Civil Engineering
76.	2K21/B18/03	2K21/CE/04	Civil Engineering

<b>S. No.</b>	<b><u>First Year</u> <u>Roll Number</u></b>	<b><u>Second Year</u> <u>onwards</u> <u>Roll Number</u></b>	<b>Branch</b>
77.	2K21/B4/08	2K21/CE/05	Civil Engineering
78.	2K21/B4/09	2K21/CE/06	Civil Engineering
79.	2K21/B4/10	2K21/CE/07	Civil Engineering
80.	2K21/B4/12	2K21/CE/09	Civil Engineering
81.	2K21/B4/13	2K21/CE/10	Civil Engineering
82.	2K21/B4/15	2K21/CE/11	Civil Engineering
83.	2K21/B4/18	2K21/CE/13	Civil Engineering
84.	2K21/B4/19	2K21/CE/14	Civil Engineering
85.	2K21/B4/20	2K21/CE/15	Civil Engineering
86.	2K21/B4/21	2K21/CE/16	Civil Engineering
87.	2K21/B18/11	2K21/CE/17	Civil Engineering
88.	2K21/B4/23	2K21/CE/18	Civil Engineering
89.	2K21/B4/24	2K21/CE/19	Civil Engineering
90.	2K21/B2/06	2K21/CE/20	Civil Engineering
91.	2K21/B4/25	2K21/CE/21	Civil Engineering
92.	2K21/B4/26	2K21/CE/22	Civil Engineering
93.	2K21/B11/67	2K21/CE/23	Civil Engineering
94.	2K21/B4/27	2K21/CE/24	Civil Engineering
95.	2K21/B4/28	2K21/CE/25	Civil Engineering
96.	2K21/B4/29	2K21/CE/26	Civil Engineering
97.	2K21/B4/30	2K21/CE/27	Civil Engineering
98.	2K21/B4/31	2K21/CE/28	Civil Engineering
99.	2K21/B10/40	2K21/CE/29	Civil Engineering
100.	2K21/B12/04	2K21/CE/30	Civil Engineering
101.	2K21/B4/33	2K21/CE/31	Civil Engineering
102.	2K21/B4/34	2K21/CE/32	Civil Engineering
103.	2K21/B4/35	2K21/CE/33	Civil Engineering
104.	2K21/B4/36	2K21/CE/34	Civil Engineering
105.	2K21/B4/37	2K21/CE/35	Civil Engineering
106.	2K21/B12/06	2K21/CE/36	Civil Engineering
107.	2K21/B4/38	2K21/CE/37	Civil Engineering
108.	2K21/B4/39	2K21/CE/38	Civil Engineering
109.	2K21/B4/40	2K21/CE/39	Civil Engineering
110.	2K21/B4/41	2K21/CE/40	Civil Engineering
111.	2K21/B4/42	2K21/CE/41	Civil Engineering
112.	2K21/B4/43	2K21/CE/42	Civil Engineering
113.	2K21/B4/45	2K21/CE/43	Civil Engineering

<b><u>S.No.</u></b>	<b><u>First Year Roll Number</u></b>	<b><u>Second Year onwards Roll Number</u></b>	<b><u>Branch</u></b>
114.	2K21/B4/46	2K21/CE/44	Civil Engineering
115.	2K21/B4/47	2K21/CE/45	Civil Engineering
116.	2K21/B4/48	2K21/CE/46	Civil Engineering
117.	2K21/B4/49	2K21/CE/47	Civil Engineering
118.	2K21/B4/50	2K21/CE/48	Civil Engineering
119.	2K21/B4/52	2K21/CE/49	Civil Engineering
120.	2K21/B10/74	2K21/CE/50	Civil Engineering
121.	2K21/B4/54	2K21/CE/51	Civil Engineering
122.	2K21/B4/56	2K21/CE/52	Civil Engineering
123.	2K21/B4/57	2K21/CE/53	Civil Engineering
124.	2K21/B4/58	2K21/CE/54	Civil Engineering
125.	2K21/B4/59	2K21/CE/55	Civil Engineering
126.	2K21/B18/23	2K21/CE/56	Civil Engineering
127.	2K21/B4/61	2K21/CE/58	Civil Engineering
128.	2K21/B14/37	2K21/CE/59	Civil Engineering
129.	2K21/B4/62	2K21/CE/60	Civil Engineering
130.	2K21/B4/63	2K21/CE/61	Civil Engineering
131.	2K21/B10/62	2K21/CE/62	Civil Engineering
132.	2K21/B4/64	2K21/CE/63	Civil Engineering
133.	2K21/B2/30	2K21/CE/64	Civil Engineering
134.	2K21/A1/28	2K21/CE/65	Civil Engineering
135.	2K21/B4/65	2K21/CE/66	Civil Engineering
136.	2K21/A1/75	2K21/CE/67	Civil Engineering
137.	2K21/B12/16	2K21/CE/68	Civil Engineering
138.	2K21/B4/66	2K21/CE/69	Civil Engineering
139.	2K21/B4/68	2K21/CE/70	Civil Engineering
140.	2K21/B2/37	2K21/CE/71	Civil Engineering
141.	2K21/B9/77	2K21/CE/72	Civil Engineering
142.	2K21/B6/76	2K21/CE/74	Civil Engineering
143.	2K21/B5/01	2K21/CE/75	Civil Engineering
144.	2K21/B5/02	2K21/CE/76	Civil Engineering
145.	2K21/B5/03	2K21/CE/77	Civil Engineering
146.	2K21/B5/04	2K21/CE/78	Civil Engineering
147.	2K21/B3/79	2K21/CE/79	Civil Engineering
148.	2K21/A1/27	2K21/CE/80	Civil Engineering
149.	2K21/B12/71	2K21/CE/81	Civil Engineering
150.	2K21/B5/08	2K21/CE/82	Civil Engineering

<b>S.NO.</b>	<b><u>First Year</u> <u>Roll Number</u></b>	<b><u>Second Year</u> <u>onwards</u> <u>Roll Number</u></b>	<b>Branch</b>
151.	2K21/B18/35	2K21/CE/83	Civil Engineering
152.	2K21/B5/09	2K21/CE/84	Civil Engineering
153.	2K21/B5/10	2K21/CE/85	Civil Engineering
154.	2K21/B5/11	2K21/CE/86	Civil Engineering
155.	2K21/B5/12	2K21/CE/87	Civil Engineering
156.	2K21/A1/62	2K21/CE/88	Civil Engineering
157.	2K21/B5/13	2K21/CE/89	Civil Engineering
158.	2K21/B12/24	2K21/CE/90	Civil Engineering
159.	2K21/B5/14	2K21/CE/91	Civil Engineering
160.	2K21/B5/15	2K21/CE/92	Civil Engineering
161.	2K21/B11/09	2K21/CE/93	Civil Engineering
162.	2K21/B5/16	2K21/CE/94	Civil Engineering
163.	2K21/B5/17	2K21/CE/95	Civil Engineering
164.	2K21/B5/18	2K21/CE/96	Civil Engineering
165.	2K21/A1/30	2K21/CE/97	Civil Engineering
166.	2K21/B5/19	2K21/CE/98	Civil Engineering
167.	2K21/B5/20	2K21/CE/99	Civil Engineering
168.	2K21/B2/44	2K21/CE/100	Civil Engineering
169.	2K21/B5/23	2K21/CE/102	Civil Engineering
170.	2K21/B5/24	2K21/CE/103	Civil Engineering
171.	2K21/B12/29	2K21/CE/104	Civil Engineering
172.	2K21/B5/25	2K21/CE/105	Civil Engineering
173.	2K21/B5/26	2K21/CE/106	Civil Engineering
174.	2K21/B5/27	2K21/CE/107	Civil Engineering
175.	2K21/B5/29	2K21/CE/108	Civil Engineering
176.	2K21/B5/30	2K21/CE/109	Civil Engineering
177.	2K21/B5/31	2K21/CE/110	Civil Engineering
178.	2K21/B5/32	2K21/CE/111	Civil Engineering
179.	2K21/B5/33	2K21/CE/112	Civil Engineering
180.	2K21/B5/34	2K21/CE/113	Civil Engineering
181.	2K21/B5/35	2K21/CE/114	Civil Engineering
182.	2K21/B5/36	2K21/CE/115	Civil Engineering
183.	2K21/B5/37	2K21/CE/116	Civil Engineering
184.	2K21/B5/39	2K21/CE/117	Civil Engineering
185.	2K21/B5/40	2K21/CE/118	Civil Engineering
186.	2K21/B5/41	2K21/CE/119	Civil Engineering
187.	2K21/B5/42	2K21/CE/120	Civil Engineering
188.	2K21/B5/43	2K21/CE/121	Civil Engineering



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189.	2K21/B5/44	2K21/CE/122	Civil Engineering
190.	2K21/B5/46	2K21/CE/123	Civil Engineering
191.	2K21/B18/54	2K21/CE/124	Civil Engineering
192.	2K21/B5/48	2K21/CE/125	Civil Engineering
193.	2K21/B5/49	2K21/CE/126	Civil Engineering
194.	2K21/B5/50	2K21/CE/127	Civil Engineering
195.	2K21/B12/41	2K21/CE/128	Civil Engineering
196.	2K21/B5/51	2K21/CE/129	Civil Engineering
197.	2K21/B5/52	2K21/CE/130	Civil Engineering
198.	2K21/B5/54	2K21/CE/131	Civil Engineering
199.	2K21/B10/79	2K21/CE/132	Civil Engineering
200.	2K21/B4/75	2K21/CE/133	Civil Engineering
201.	2K21/B5/59	2K21/CE/134	Civil Engineering
202.	2K21/B5/61	2K21/CE/135	Civil Engineering
203.	2K21/B8/76	2K21/CE/136	Civil Engineering
204.	2K21/B5/63	2K21/CE/137	Civil Engineering
205.	2K21/B5/64	2K21/CE/138	Civil Engineering
206.	2K21/B9/71	2K21/CE/139	Civil Engineering
207.	2K21/B5/66	2K21/CE/140	Civil Engineering
208.	2K21/B5/67	2K21/CE/141	Civil Engineering
209.	2K21/B5/68	2K21/CE/142	Civil Engineering
210.	2K21/B6/01	2K21/CE/143	Civil Engineering
211.	2K21/B3/75	2K21/CE/144	Civil Engineering
212.	2K21/B6/03	2K21/CE/145	Civil Engineering
213.	2K21/B6/04	2K21/CE/146	Civil Engineering
214.	2K21/B6/05	2K21/CE/147	Civil Engineering
215.	2K21/B12/57	2K21/CE/148	Civil Engineering
216.	2K21/B6/06	2K21/CE/149	Civil Engineering
217.	2K21/B6/07	2K21/CE/150	Civil Engineering
218.	2K21/B6/08	2K21/CE/151	Civil Engineering
219.	2K21/B7/77	2K21/CE/153	Civil Engineering
220.	2K21/A1/29	2K21/CE/154	Civil Engineering
221.	2K21/B6/10	2K21/CE/155	Civil Engineering
222.	2K21/B12/62	2K21/CE/156	Civil Engineering
223.	2K21/B6/73	2K21/BT/01	Bio Technology
224.	2K21/B2/03	2K21/BT/02	Bio Technology

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225.	2K21/B2/07	2K21/BT/04	Bio Technology
226.	2K21/B2/08	2K21/BT/05	Bio Technology
227.	2K21/B2/09	2K21/BT/06	Bio Technology
228.	2K21/B2/11	2K21/BT/07	Bio Technology
229.	2K21/B2/17	2K21/BT/08	Bio Technology
230.	2K21/B2/20	2K21/BT/09	Bio Technology
231.	2K21/B3/72	2K21/BT/10	Bio Technology
232.	2K21/B6/75	2K21/BT/11	Bio Technology
233.	2K21/B18/28	2K21/BT/12	Bio Technology
234.	2K21/B2/31	2K21/BT/13	Bio Technology
235.	2K21/B4/76	2K21/BT/14	Bio Technology
236.	2K21/B2/35	2K21/BT/15	Bio Technology
237.	2K21/B3/80	2K21/BT/16	Bio Technology
238.	2K21/B2/38	2K21/BT/17	Bio Technology
239.	2K21/B5/74	2K21/BT/18	Bio Technology
240.	2K21/B4/73	2K21/BT/19	Bio Technology
241.	2K21/B2/42	2K21/BT/20	Bio Technology
242.	2K21/B2/43	2K21/BT/21	Bio Technology
243.	2K21/B5/72	2K21/BT/22	Bio Technology
244.	2K21/B2/45	2K21/BT/23	Bio Technology
245.	2K21/B2/46	2K21/BT/24	Bio Technology
246.	2K21/B2/50	2K21/BT/25	Bio Technology
247.	2K21/B3/81	2K21/BT/26	Bio Technology
248.	2K21/B4/74	2K21/BT/27	Bio Technology
249.	2K21/B2/53	2K21/BT/28	Bio Technology
250.	2K21/A1/73	2K21/BT/29	Bio Technology
251.	2K21/B2/58	2K21/BT/30	Bio Technology
252.	2K21/B4/78	2K21/BT/31	Bio Technology
253.	2K21/B2/60	2K21/BT/32	Bio Technology
254.	2K21/B2/61	2K21/BT/33	Bio Technology
255.	2K21/B2/62	2K21/BT/34	Bio Technology
256.	2K21/B3/77	2K21/BT/35	Bio Technology
257.	2K21/B1/049	2K21/BT/36	Bio Technology
258.	2K21/B5/76	2K21/BT/37	Bio Technology
259.	2K21/B5/71	2K21/BT/38	Bio Technology
260.	2K21/B2/65	2K21/BT/39	Bio Technology
261.	2K21/B6/71	2K21/BT/40	Bio Technology
262.	2K21/B2/67	2K21/BT/41	Bio Technology
263.	2K21/B6/72	2K21/BT/42	Bio Technology



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✓ 264.	2K21/B5/75	2K21/BT/43	Bio Technology
265.	2K21/B7/72	2K21/CH/01	Chemical Engineering
266.	2K21/B18/02	2K21/CH/02	Chemical Engineering
267.	2K21/B3/03	2K21/CH/03	Chemical Engineering
268.	2K21/B3/04	2K21/CH/04	Chemical Engineering
269.	2K21/B11/62	2K21/CH/05	Chemical Engineering
270.	2K21/B3/05	2K21/CH/06	Chemical Engineering
271.	2K21/B6/77	2K21/CH/07	Chemical Engineering
272.	2K21/B3/07	2K21/CH/08	Chemical Engineering
273.	2K21/B3/10	2K21/CH/09	Chemical Engineering
274.	2K21/B3/13	2K21/CH/10	Chemical Engineering
275.	2K21/B3/14	2K21/CH/11	Chemical Engineering
276.	2K21/B12/05	2K21/CH/12	Chemical Engineering
277.	2K21/B3/02	2K21/CH/13	Chemical Engineering
278.	2K21/B3/15	2K21/CH/14	Chemical Engineering
279.	2K21/B3/16	2K21/CH/15	Chemical Engineering
280.	2K21/B8/74	2K21/CH/16	Chemical Engineering
281.	2K21/B3/19	2K21/CH/17	Chemical Engineering
282.	2K21/B12/11	2K21/CH/18	Chemical Engineering
283.	2K21/B3/22	2K21/CH/19	Chemical Engineering
284.	2K21/B8/73	2K21/CH/20	Chemical Engineering
285.	2K21/B18/27	2K21/CH/21	Chemical Engineering
286.	2K21/B3/24	2K21/CH/22	Chemical Engineering
287.	2K21/B3/25	2K21/CH/23	Chemical Engineering
288.	2K21/B3/26	2K21/CH/24	Chemical Engineering
289.	2K21/B7/75	2K21/CH/25	Chemical Engineering
290.	2K21/B8/72	2K21/CH/26	Chemical Engineering
291.	2K21/B4/67	2K21/CH/27	Chemical Engineering
292.	2K21/B3/27	2K21/CH/28	Chemical Engineering
293.	2K21/B3/28	2K21/CH/29	Chemical Engineering
294.	2K21/B3/29	2K21/CH/30	Chemical Engineering
295.	2K21/B7/74	2K21/CH/31	Chemical Engineering
296.	2K21/B3/30	2K21/CH/32	Chemical Engineering
297.	2K21/B3/35	2K21/CH/33	Chemical Engineering
298.	2K21/B3/36	2K21/CH/34	Chemical Engineering
299.	2K21/B18/39	2K21/CH/35	Chemical Engineering
300.	2K21/B3/37	2K21/CH/36	Chemical Engineering
301.	2K21/B3/39	2K21/CH/37	Chemical Engineering
302.	2K21/B3/40	2K21/CH/38	Chemical Engineering

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303.	2K21/B3/41	2K21/CH/39	Chemical Engineering
304.	2K21/A1/77	2K21/CH/40	Chemical Engineering
305.	2K21/B7/76	2K21/CH/41	Chemical Engineering
306.	2K21/B3/44	2K21/CH/42	Chemical Engineering
307.	2K21/B18/47	2K21/CH/43	Chemical Engineering
308.	2K21/B3/45	2K21/CH/44	Chemical Engineering
309.	2K21/B3/46	2K21/CH/45	Chemical Engineering
310.	2K21/B12/30	2K21/CH/46	Chemical Engineering
311.	2K21/B12/31	2K21/CH/47	Chemical Engineering
312.	2K21/B7/73	2K21/CH/48	Chemical Engineering
313.	2K21/B3/47	2K21/CH/49	Chemical Engineering
314.	2K21/B3/48	2K21/CH/50	Chemical Engineering
315.	2K21/B3/49	2K21/CH/51	Chemical Engineering
316.	2K21/B7/71	2K21/CH/52	Chemical Engineering
317.	2K21/B3/50	2K21/CH/53	Chemical Engineering
318.	2K21/B3/52	2K21/CH/54	Chemical Engineering
319.	2K21/B3/53	2K21/CH/55	Chemical Engineering
320.	2K21/B3/54	2K21/CH/56	Chemical Engineering
321.	2K21/B5/57	2K21/CH/57	Chemical Engineering
322.	2K21/B3/56	2K21/CH/58	Chemical Engineering
323.	2K21/B3/57	2K21/CH/59	Chemical Engineering
324.	2K21/B3/58	2K21/CH/60	Chemical Engineering
325.	2K21/B3/59	2K21/CH/61	Chemical Engineering
326.	2K21/B3/60	2K21/CH/62	Chemical Engineering
327.	2K21/B3/61	2K21/CH/63	Chemical Engineering
328.	2K21/B3/63	2K21/CH/64	Chemical Engineering
329.	2K21/B18/67	2K21/CH/65	Chemical Engineering
330.	2K21/B3/66	2K21/CH/66	Chemical Engineering
331.	2K21/B3/67	2K21/CH/67	Chemical Engineering
332.	2K21/B3/68	2K21/CH/68	Chemical Engineering
333.	2K21/B3/69	2K21/CH/69	Chemical Engineering
334.	2K21/B12/61	2K21/CH/70	Chemical Engineering
335.	2K21/B3/71	2K21/CH/71	Chemical Engineering
✓ 336.	2K21/B4/01	2K21/CH/72	Chemical Engineering
337.	2K21/A8/39	2K21/IT/01	Information Technology
338.	2K21/A8/40	2K21/IT/02	Information Technology
339.	2K21/A13/26	2K21/IT/03	Information Technology
340.	2K21/A8/41	2K21/IT/04	Information Technology
341.	2K21/A8/42	2K21/IT/05	Information Technology

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342.	2K21/A8/43	2K21/IT/06	Information Technology
343.	2K21/B1/039	2K21/IT/07	Information Technology
344.	2K21/B1/038	2K21/IT/08	Information Technology
345.	2K21/A8/44	2K21/IT/09	Information Technology
346.	2K21/A8/45	2K21/IT/10	Information Technology
347.	2K21/A8/46	2K21/IT/11	Information Technology
348.	2K21/A8/47	2K21/IT/12	Information Technology
349.	2K21/A8/48	2K21/IT/13	Information Technology
350.	2K21/A8/49	2K21/IT/14	Information Technology
351.	2K21/A8/50	2K21/IT/15	Information Technology
352.	2K21/A8/51	2K21/IT/16	Information Technology
353.	2K21/A8/52	2K21/IT/17	Information Technology
354.	2K21/A8/53	2K21/IT/18	Information Technology
355.	2K21/A8/54	2K21/IT/19	Information Technology
356.	2K21/A8/55	2K21/IT/20	Information Technology
357.	2K21/A8/56	2K21/IT/21	Information Technology
358.	2K21/A8/57	2K21/IT/22	Information Technology
359.	2K21/A11/17	2K21/IT/23	Information Technology
360.	2K21/A8/58	2K21/IT/24	Information Technology
361.	2K21/A1/49	2K21/IT/25	Information Technology
362.	2K21/A8/59	2K21/IT/26	Information Technology
363.	2K21/A8/60	2K21/IT/27	Information Technology
364.	2K21/A8/61	2K21/IT/28	Information Technology
365.	2K21/A13/52	2K21/IT/29	Information Technology
366.	2K21/A1/48	2K21/IT/30	Information Technology
367.	2K21/A8/62	2K21/IT/31	Information Technology
368.	2K21/A8/63	2K21/IT/32	Information Technology
369.	2K21/A8/64	2K21/IT/33	Information Technology
370.	2K21/A8/65	2K21/IT/34	Information Technology
371.	2K21/A8/67	2K21/IT/35	Information Technology
372.	2K21/A8/68	2K21/IT/36	Information Technology
373.	2K21/A8/69	2K21/IT/37	Information Technology
374.	2K21/A8/70	2K21/IT/38	Information Technology
375.	2K21/A8/71	2K21/IT/39	Information Technology
376.	2K21/A8/72	2K21/IT/40	Information Technology
377.	2K21/A8/73	2K21/IT/41	Information Technology
378.	2K21/A8/74	2K21/IT/42	Information Technology
379.	2K21/A9/01	2K21/IT/43	Information Technology
380.	2K21/A9/02	2K21/IT/44	Information Technology

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381.	2K21/A9/03	2K21/IT/45	Information Technology
382.	2K21/A9/04	2K21/IT/46	Information Technology
383.	2K21/A9/05	2K21/IT/47	Information Technology
384.	2K21/A9/06	2K21/IT/48	Information Technology
385.	2K21/A9/07	2K21/IT/49	Information Technology
386.	2K21/A9/08	2K21/IT/50	Information Technology
387.	2K21/B1/032	2K21/IT/51	Information Technology
388.	2K21/A9/09	2K21/IT/52	Information Technology
389.	2K21/A9/10	2K21/IT/53	Information Technology
390.	2K21/A9/11	2K21/IT/54	Information Technology
391.	2K21/A9/13	2K21/IT/56	Information Technology
392.	2K21/A9/14	2K21/IT/57	Information Technology
393.	2K21/A9/15	2K21/IT/58	Information Technology
394.	2K21/A9/16	2K21/IT/59	Information Technology
395.	2K21/A9/17	2K21/IT/60	Information Technology
396.	2K21/A9/18	2K21/IT/61	Information Technology
397.	2K21/A9/19	2K21/IT/62	Information Technology
398.	2K21/A9/20	2K21/IT/63	Information Technology
399.	2K21/A9/21	2K21/IT/64	Information Technology
400.	2K21/A9/22	2K21/IT/65	Information Technology
401.	2K21/A9/23	2K21/IT/66	Information Technology
402.	2K21/A9/24	2K21/IT/67	Information Technology
403.	2K21/A9/25	2K21/IT/68	Information Technology
404.	2K21/A9/26	2K21/IT/69	Information Technology
405.	2K21/A9/27	2K21/IT/70	Information Technology
406.	2K21/A14/25	2K21/IT/72	Information Technology
407.	2K21/A9/29	2K21/IT/73	Information Technology
408.	2K21/A9/30	2K21/IT/74	Information Technology
409.	2K21/A9/31	2K21/IT/75	Information Technology
410.	2K21/A9/32	2K21/IT/76	Information Technology
411.	2K21/A1/50	2K21/IT/77	Information Technology
412.	2K21/A9/33	2K21/IT/78	Information Technology
413.	2K21/A9/35	2K21/IT/79	Information Technology
414.	2K21/A9/36	2K21/IT/80	Information Technology
415.	2K21/A9/37	2K21/IT/81	Information Technology
416.	2K21/A9/38	2K21/IT/82	Information Technology
417.	2K21/A9/39	2K21/IT/83	Information Technology



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418.	2K21/A2/78	2K21/IT/84	Information Technology
419.	2K21/A9/40	2K21/IT/85	Information Technology
420.	2K21/A9/41	2K21/IT/86	Information Technology
421.	2K21/A9/42	2K21/IT/87	Information Technology
422.	2K21/A9/43	2K21/IT/88	Information Technology
423.	2K21/A9/44	2K21/IT/89	Information Technology
424.	2K21/A9/45	2K21/IT/90	Information Technology
425.	2K21/A9/46	2K21/IT/91	Information Technology
426.	2K21/A14/34	2K21/IT/92	Information Technology
427.	2K21/A9/47	2K21/IT/93	Information Technology
428.	2K21/A9/48	2K21/IT/94	Information Technology
429.	2K21/A9/49	2K21/IT/95	Information Technology
430.	2K21/A9/50	2K21/IT/96	Information Technology
431.	2K21/A9/51	2K21/IT/97	Information Technology
432.	2K21/B1/040	2K21/IT/98	Information Technology
433.	2K21/A9/53	2K21/IT/100	Information Technology
434.	2K21/A9/54	2K21/IT/101	Information Technology
435.	2K21/A9/55	2K21/IT/102	Information Technology
436.	2K21/A9/56	2K21/IT/103	Information Technology
437.	2K21/A1/54	2K21/IT/104	Information Technology
438.	2K21/A9/57	2K21/IT/105	Information Technology
439.	2K21/A9/58	2K21/IT/106	Information Technology
440.	2K21/A9/59	2K21/IT/107	Information Technology
441.	2K21/A9/60	2K21/IT/108	Information Technology
442.	2K21/A9/61	2K21/IT/109	Information Technology
443.	2K21/A9/62	2K21/IT/110	Information Technology
444.	2K21/A1/52	2K21/IT/112	Information Technology
445.	2K21/B1/034	2K21/IT/113	Information Technology
446.	2K21/A9/64	2K21/IT/114	Information Technology
447.	2K21/A9/65	2K21/IT/115	Information Technology
448.	2K21/A9/66	2K21/IT/116	Information Technology
449.	2K21/A9/67	2K21/IT/117	Information Technology
450.	2K21/A14/62	2K21/IT/118	Information Technology
451.	2K21/A9/69	2K21/IT/119	Information Technology
452.	2K21/A9/70	2K21/IT/120	Information Technology
453.	2K21/A9/71	2K21/IT/121	Information Technology
454.	2K21/A9/72	2K21/IT/122	Information Technology

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455.	2K21/A9/73	2K21/IT/123	Information Technology
456.	2K21/A9/74	2K21/IT/124	Information Technology
457.	2K21/A10/01	2K21/IT/125	Information Technology
458.	2K21/A10/02	2K21/IT/126	Information Technology
459.	2K21/A10/03	2K21/IT/127	Information Technology
460.	2K21/A10/04	2K21/IT/128	Information Technology
461.	2K21/B1/033	2K21/IT/129	Information Technology
462.	2K21/A10/05	2K21/IT/130	Information Technology
463.	2K21/A10/07	2K21/IT/131	Information Technology
464.	2K21/A10/08	2K21/IT/132	Information Technology
465.	2K21/A10/09	2K21/IT/133	Information Technology
466.	2K21/A10/10	2K21/IT/134	Information Technology
467.	2K21/A10/11	2K21/IT/135	Information Technology
468.	2K21/A10/12	2K21/IT/136	Information Technology
469.	2K21/A10/13	2K21/IT/137	Information Technology
470.	2K21/A10/14	2K21/IT/138	Information Technology
471.	2K21/A10/15	2K21/IT/139	Information Technology
472.	2K21/A10/16	2K21/IT/140	Information Technology
473.	2K21/A10/17	2K21/IT/141	Information Technology
474.	2K21/A10/18	2K21/IT/143	Information Technology
475.	2K21/A10/19	2K21/IT/144	Information Technology
476.	2K21/A15/14	2K21/IT/145	Information Technology
477.	2K21/A10/20	2K21/IT/146	Information Technology
478.	2K21/A10/21	2K21/IT/147	Information Technology
479.	2K21/A10/22	2K21/IT/148	Information Technology
480.	2K21/A10/23	2K21/IT/149	Information Technology
481.	2K21/A10/24	2K21/IT/150	Information Technology
482.	2K21/A10/25	2K21/IT/151	Information Technology
483.	2K21/A10/26	2K21/IT/152	Information Technology
484.	2K21/A10/27	2K21/IT/153	Information Technology
485.	2K21/A10/28	2K21/IT/154	Information Technology
486.	2K21/B1/035	2K21/IT/155	Information Technology
487.	2K21/A10/29	2K21/IT/156	Information Technology
488.	2K21/A10/30	2K21/IT/157	Information Technology
489.	2K21/A10/31	2K21/IT/158	Information Technology
490.	2K21/A10/32	2K21/IT/159	Information Technology
491.	2K21/A10/33	2K21/IT/160	Information Technology
492.	2K21/A2/79	2K21/IT/161	Information Technology
493.	2K21/A10/34	2K21/IT/162	Information Technology



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494.	2K21/A10/36	2K21/IT/163	Information Technology
495.	2K21/A10/37	2K21/IT/164	Information Technology
496.	2K21/A15/30	2K21/IT/165	Information Technology
497.	2K21/A10/39	2K21/IT/166	Information Technology
498.	2K21/A10/40	2K21/IT/167	Information Technology
499.	2K21/A10/41	2K21/IT/168	Information Technology
500.	2K21/A10/42	2K21/IT/169	Information Technology
501.	2K21/A10/43	2K21/IT/170	Information Technology
502.	2K21/B1/037	2K21/IT/171	Information Technology
503.	2K21/A10/44	2K21/IT/172	Information Technology
504.	2K21/A10/45	2K21/IT/173	Information Technology
505.	2K21/A10/46	2K21/IT/174	Information Technology
506.	2K21/A10/47	2K21/IT/175	Information Technology
507.	2K21/A10/49	2K21/IT/176	Information Technology
508.	2K21/A10/50	2K21/IT/177	Information Technology
509.	2K21/A10/51	2K21/IT/178	Information Technology
510.	2K21/A10/52	2K21/IT/179	Information Technology
511.	2K21/A10/53	2K21/IT/180	Information Technology
512.	2K21/A10/54	2K21/IT/181	Information Technology
513.	2K21/A10/55	2K21/IT/182	Information Technology
514.	2K21/A9/75	2K21/IT/183	Information Technology
515.	2K21/B1/055	2K21/IT/184	Information Technology
516.	2K21/A10/56	2K21/IT/185	Information Technology
517.	2K21/A10/57	2K21/IT/186	Information Technology
518.	2K21/A10/58	2K21/IT/187	Information Technology
519.	2K21/A10/59	2K21/IT/188	Information Technology
520.	2K21/A10/60	2K21/IT/189	Information Technology
521.	2K21/A10/61	2K21/IT/190	Information Technology
522.	2K21/A10/62	2K21/IT/191	Information Technology
523.	2K21/A10/63	2K21/IT/192	Information Technology
524.	2K21/A10/64	2K21/IT/193	Information Technology
525.	2K21/A10/65	2K21/IT/194	Information Technology
526.	2K21/A10/66	2K21/IT/195	Information Technology
527.	2K21/A10/67	2K21/IT/196	Information Technology
528.	2K21/A10/68	2K21/IT/197	Information Technology
529.	2K21/A15/55	2K21/IT/198	Information Technology
530.	2K21/A10/69	2K21/IT/199	Information Technology
531.	2K21/A15/56	2K21/IT/200	Information Technology
532.	2K21/A10/70	2K21/IT/201	Information Technology

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533.	2K21/A10/71	2K21/IT/202	Information Technology
✓ 534.	2K21/A1/51	2K21/IT/203	Information Technology
535.	2K21/B1/022	2K21/CO/01	Computer Engineering
536.	2K21/A2/01	2K21/CO/02	Computer Engineering
537.	2K21/A2/02	2K21/CO/03	Computer Engineering
538.	2K21/A2/03	2K21/CO/04	Computer Engineering
539.	2K21/A2/04	2K21/CO/05	Computer Engineering
540.	2K21/A2/05	2K21/CO/06	Computer Engineering
541.	2K21/A2/06	2K21/CO/07	Computer Engineering
542.	2K21/A2/07	2K21/CO/08	Computer Engineering
543.	2K21/A2/08	2K21/CO/09	Computer Engineering
544.	2K21/A2/09	2K21/CO/10	Computer Engineering
545.	2K21/A2/10	2K21/CO/11	Computer Engineering
546.	2K21/A2/11	2K21/CO/12	Computer Engineering
547.	2K21/A2/12	2K21/CO/13	Computer Engineering
548.	2K21/A2/13	2K21/CO/14	Computer Engineering
549.	2K21/A2/14	2K21/CO/15	Computer Engineering
550.	2K21/A2/15	2K21/CO/16	Computer Engineering
551.	2K21/A2/16	2K21/CO/17	Computer Engineering
552.	2K21/A2/17	2K21/CO/18	Computer Engineering
553.	2K21/B1/017	2K21/CO/19	Computer Engineering
554.	2K21/A2/18	2K21/CO/20	Computer Engineering
555.	2K21/A2/19	2K21/CO/21	Computer Engineering
556.	2K21/A2/20	2K21/CO/22	Computer Engineering
557.	2K21/A2/21	2K21/CO/23	Computer Engineering
558.	2K21/A2/22	2K21/CO/24	Computer Engineering
559.	2K21/A2/23	2K21/CO/25	Computer Engineering
560.	2K21/A2/24	2K21/CO/26	Computer Engineering
561.	2K21/A2/25	2K21/CO/27	Computer Engineering
562.	2K21/A2/26	2K21/CO/28	Computer Engineering
563.	2K21/A2/27	2K21/CO/29	Computer Engineering
564.	2K21/A2/28	2K21/CO/30	Computer Engineering
565.	2K21/A2/29	2K21/CO/31	Computer Engineering
566.	2K21/B13/18	2K21/CO/32	Computer Engineering
567.	2K21/A2/30	2K21/CO/33	Computer Engineering
568.	2K21/A1/10	2K21/CO/34	Computer Engineering
569.	2K21/A2/77	2K21/CO/35	Computer Engineering
570.	2K21/A2/31	2K21/CO/36	Computer Engineering

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571.	2K21/A2/32	2K21/CO/37	Computer Engineering
572.	2K21/A2/33	2K21/CO/38	Computer Engineering
573.	2K21/A2/34	2K21/CO/39	Computer Engineering
574.	2K21/A2/35	2K21/CO/40	Computer Engineering
575.	2K21/A2/36	2K21/CO/41	Computer Engineering
576.	2K21/A1/19	2K21/CO/42	Computer Engineering
577.	2K21/A1/16	2K21/CO/43	Computer Engineering
578.	2K21/A2/37	2K21/CO/44	Computer Engineering
579.	2K21/A2/38	2K21/CO/45	Computer Engineering
580.	2K21/A2/39	2K21/CO/46	Computer Engineering
581.	2K21/A2/40	2K21/CO/47	Computer Engineering
582.	2K21/A2/41	2K21/CO/48	Computer Engineering
583.	2K21/A2/42	2K21/CO/49	Computer Engineering
584.	2K21/A2/43	2K21/CO/50	Computer Engineering
585.	2K21/A2/44	2K21/CO/51	Computer Engineering
586.	2K21/A2/45	2K21/CO/52	Computer Engineering
587.	2K21/A2/46	2K21/CO/53	Computer Engineering
588.	2K21/A2/47	2K21/CO/54	Computer Engineering
589.	2K21/A2/48	2K21/CO/55	Computer Engineering
590.	2K21/A2/49	2K21/CO/56	Computer Engineering
591.	2K21/A1/03	2K21/CO/57	Computer Engineering
592.	2K21/A2/50	2K21/CO/58	Computer Engineering
593.	2K21/A2/51	2K21/CO/59	Computer Engineering
594.	2K21/A2/52	2K21/CO/60	Computer Engineering
595.	2K21/A2/53	2K21/CO/61	Computer Engineering
596.	2K21/B1/006	2K21/CO/62	Computer Engineering
597.	2K21/A2/54	2K21/CO/63	Computer Engineering
598.	2K21/A1/08	2K21/CO/64	Computer Engineering
599.	2K21/A2/55	2K21/CO/65	Computer Engineering
600.	2K21/A2/56	2K21/CO/66	Computer Engineering
601.	2K21/A2/57	2K21/CO/67	Computer Engineering
602.	2K21/A2/58	2K21/CO/68	Computer Engineering
603.	2K21/A2/59	2K21/CO/69	Computer Engineering
604.	2K21/A2/60	2K21/CO/70	Computer Engineering
605.	2K21/A2/61	2K21/CO/71	Computer Engineering
606.	2K21/A8/66	2K21/CO/72	Computer Engineering
607.	2K21/A2/62	2K21/CO/73	Computer Engineering
608.	2K21/A2/63	2K21/CO/74	Computer Engineering
609.	2K21/A2/64	2K21/CO/75	Computer Engineering

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610.	2K21/A2/65	2K21/CO/76	Computer Engineering
611.	2K21/A2/66	2K21/CO/77	Computer Engineering
612.	2K21/A2/67	2K21/CO/78	Computer Engineering
613.	2K21/A2/68	2K21/CO/79	Computer Engineering
614.	2K21/A2/69	2K21/CO/80	Computer Engineering
615.	2K21/A2/70	2K21/CO/81	Computer Engineering
616.	2K21/A2/71	2K21/CO/82	Computer Engineering
617.	2K21/A2/72	2K21/CO/83	Computer Engineering
618.	2K21/A1/07	2K21/CO/84	Computer Engineering
619.	2K21/A2/73	2K21/CO/85	Computer Engineering
620.	2K21/A2/74	2K21/CO/86	Computer Engineering
621.	2K21/A3/01	2K21/CO/87	Computer Engineering
622.	2K21/A3/03	2K21/CO/89	Computer Engineering
623.	2K21/B1/011	2K21/CO/90	Computer Engineering
624.	2K21/A3/04	2K21/CO/91	Computer Engineering
625.	2K21/A3/05	2K21/CO/92	Computer Engineering
626.	2K21/A3/06	2K21/CO/93	Computer Engineering
627.	2K21/A3/07	2K21/CO/94	Computer Engineering
628.	2K21/A3/08	2K21/CO/95	Computer Engineering
629.	2K21/A3/09	2K21/CO/96	Computer Engineering
630.	2K21/A3/10	2K21/CO/97	Computer Engineering
631.	2K21/A3/11	2K21/CO/98	Computer Engineering
632.	2K21/A3/12	2K21/CO/99	Computer Engineering
633.	2K21/A3/13	2K21/CO/100	Computer Engineering
634.	2K21/A3/14	2K21/CO/101	Computer Engineering
635.	2K21/B1/014	2K21/CO/102	Computer Engineering
636.	2K21/A3/16	2K21/CO/103	Computer Engineering
637.	2K21/B1/021	2K21/CO/104	Computer Engineering
638.	2K21/A3/17	2K21/CO/105	Computer Engineering
639.	2K21/A3/18	2K21/CO/106	Computer Engineering
640.	2K21/A3/19	2K21/CO/107	Computer Engineering
641.	2K21/A3/20	2K21/CO/108	Computer Engineering
642.	2K21/A3/21	2K21/CO/109	Computer Engineering
643.	2K21/A3/22	2K21/CO/110	Computer Engineering
644.	2K21/A3/23	2K21/CO/111	Computer Engineering
645.	2K21/A3/24	2K21/CO/112	Computer Engineering
646.	2K21/B13/62	2K21/CO/113	Computer Engineering
647.	2K21/A3/25	2K21/CO/114	Computer Engineering



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648.	2K21/A3/26	2K21/CO/115	Computer Engineering
649.	2K21/A3/27	2K21/CO/116	Computer Engineering
650.	2K21/A3/28	2K21/CO/117	Computer Engineering
651.	2K21/A1/04	2K21/CO/118	Computer Engineering
652.	2K21/A3/29	2K21/CO/119	Computer Engineering
653.	2K21/A3/30	2K21/CO/120	Computer Engineering
654.	2K21/A3/31	2K21/CO/121	Computer Engineering
655.	2K21/A3/32	2K21/CO/122	Computer Engineering
656.	2K21/B1/026	2K21/CO/123	Computer Engineering
657.	2K21/A3/33	2K21/CO/124	Computer Engineering
658.	2K21/A3/34	2K21/CO/125	Computer Engineering
659.	2K21/A3/35	2K21/CO/126	Computer Engineering
660.	2K21/A3/36	2K21/CO/127	Computer Engineering
661.	2K21/A3/37	2K21/CO/128	Computer Engineering
662.	2K21/A3/38	2K21/CO/129	Computer Engineering
663.	2K21/A3/39	2K21/CO/131	Computer Engineering
664.	2K21/A3/40	2K21/CO/132	Computer Engineering
665.	2K21/A3/41	2K21/CO/133	Computer Engineering
666.	2K21/A3/42	2K21/CO/134	Computer Engineering
667.	2K21/A3/43	2K21/CO/135	Computer Engineering
668.	2K21/A3/44	2K21/CO/136	Computer Engineering
669.	2K21/A3/46	2K21/CO/138	Computer Engineering
670.	2K21/A3/47	2K21/CO/139	Computer Engineering
671.	2K21/A3/48	2K21/CO/140	Computer Engineering
672.	2K21/A3/49	2K21/CO/141	Computer Engineering
673.	2K21/A3/50	2K21/CO/142	Computer Engineering
674.	2K21/A3/51	2K21/CO/143	Computer Engineering
675.	2K21/A3/52	2K21/CO/144	Computer Engineering
676.	2K21/A3/53	2K21/CO/145	Computer Engineering
677.	2K21/A3/54	2K21/CO/146	Computer Engineering
678.	2K21/A3/55	2K21/CO/147	Computer Engineering
679.	2K21/A3/56	2K21/CO/148	Computer Engineering
680.	2K21/A3/57	2K21/CO/149	Computer Engineering
681.	2K21/B1/025	2K21/CO/150	Computer Engineering
682.	2K21/A3/58	2K21/CO/151	Computer Engineering
683.	2K21/A3/59	2K21/CO/152	Computer Engineering
684.	2K21/A3/60	2K21/CO/153	Computer Engineering

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685.	2K21/A3/61	2K21/CO/154	Computer Engineering
686.	2K21/A3/62	2K21/CO/155	Computer Engineering
687.	2K21/A3/63	2K21/CO/156	Computer Engineering
688.	2K21/A3/64	2K21/CO/157	Computer Engineering
689.	2K21/A3/65	2K21/CO/158	Computer Engineering
690.	2K21/A3/66	2K21/CO/159	Computer Engineering
691.	2K21/A3/67	2K21/CO/160	Computer Engineering
692.	2K21/A3/68	2K21/CO/161	Computer Engineering
693.	2K21/A3/69	2K21/CO/162	Computer Engineering
694.	2K21/A3/70	2K21/CO/163	Computer Engineering
695.	2K21/A3/71	2K21/CO/164	Computer Engineering
696.	2K21/A1/26	2K21/CO/165	Computer Engineering
697.	2K21/A3/72	2K21/CO/166	Computer Engineering
698.	2K21/A3/73	2K21/CO/167	Computer Engineering
699.	2K21/A3/74	2K21/CO/168	Computer Engineering
700.	2K21/A4/01	2K21/CO/169	Computer Engineering
701.	2K21/A4/02	2K21/CO/170	Computer Engineering
702.	2K21/A4/03	2K21/CO/171	Computer Engineering
703.	2K21/A1/76	2K21/CO/172	Computer Engineering
704.	2K21/A4/04	2K21/CO/173	Computer Engineering
705.	2K21/A4/05	2K21/CO/174	Computer Engineering
706.	2K21/B1/020	2K21/CO/175	Computer Engineering
707.	2K21/A4/06	2K21/CO/176	Computer Engineering
708.	2K21/A4/07	2K21/CO/177	Computer Engineering
709.	2K21/A4/08	2K21/CO/178	Computer Engineering
710.	2K21/A4/09	2K21/CO/179	Computer Engineering
711.	2K21/B1/024	2K21/CO/180	Computer Engineering
712.	2K21/A4/10	2K21/CO/181	Computer Engineering
713.	2K21/A4/11	2K21/CO/182	Computer Engineering
714.	2K21/A4/12	2K21/CO/183	Computer Engineering
715.	2K21/A4/13	2K21/CO/184	Computer Engineering
716.	2K21/A4/14	2K21/CO/185	Computer Engineering
717.	2K21/A4/15	2K21/CO/186	Computer Engineering
718.	2K21/A4/16	2K21/CO/187	Computer Engineering
719.	2K21/A4/17	2K21/CO/188	Computer Engineering
720.	2K21/A4/18	2K21/CO/189	Computer Engineering
721.	2K21/A4/19	2K21/CO/190	Computer Engineering
722.	2K21/A4/20	2K21/CO/191	Computer Engineering
723.	2K21/A4/21	2K21/CO/192	Computer Engineering



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724.	2K21/A4/22	2K21/CO/193	Computer Engineering
725.	2K21/A4/23	2K21/CO/194	Computer Engineering
726.	2K21/A4/24	2K21/CO/195	Computer Engineering
727.	2K21/B1/016	2K21/CO/196	Computer Engineering
728.	2K21/A1/05	2K21/CO/197	Computer Engineering
729.	2K21/A4/25	2K21/CO/198	Computer Engineering
730.	2K21/A4/26	2K21/CO/199	Computer Engineering
731.	2K21/A4/27	2K21/CO/200	Computer Engineering
732.	2K21/A4/28	2K21/CO/201	Computer Engineering
733.	2K21/A4/29	2K21/CO/202	Computer Engineering
734.	2K21/A4/30	2K21/CO/203	Computer Engineering
735.	2K21/A4/31	2K21/CO/204	Computer Engineering
736.	2K21/A4/32	2K21/CO/205	Computer Engineering
737.	2K21/A4/33	2K21/CO/206	Computer Engineering
738.	2K21/A4/34	2K21/CO/207	Computer Engineering
739.	2K21/A4/35	2K21/CO/208	Computer Engineering
740.	2K21/A4/36	2K21/CO/209	Computer Engineering
741.	2K21/A4/37	2K21/CO/210	Computer Engineering
742.	2K21/B1/018	2K21/CO/211	Computer Engineering
743.	2K21/A4/38	2K21/CO/212	Computer Engineering
744.	2K21/A4/39	2K21/CO/213	Computer Engineering
745.	2K21/A4/40	2K21/CO/214	Computer Engineering
746.	2K21/A4/41	2K21/CO/215	Computer Engineering
747.	2K21/A4/42	2K21/CO/216	Computer Engineering
748.	2K21/A4/43	2K21/CO/217	Computer Engineering
749.	2K21/A4/44	2K21/CO/218	Computer Engineering
750.	2K21/A4/45	2K21/CO/219	Computer Engineering
751.	2K21/B1/036	2K21/CO/220	Computer Engineering
752.	2K21/A4/46	2K21/CO/221	Computer Engineering
753.	2K21/A4/47	2K21/CO/222	Computer Engineering
754.	2K21/A4/48	2K21/CO/223	Computer Engineering
755.	2K21/B1/023	2K21/CO/224	Computer Engineering
756.	2K21/A4/49	2K21/CO/225	Computer Engineering
757.	2K21/A4/50	2K21/CO/226	Computer Engineering
758.	2K21/A4/51	2K21/CO/227	Computer Engineering
759.	2K21/A4/52	2K21/CO/228	Computer Engineering
760.	2K21/A4/53	2K21/CO/229	Computer Engineering
761.	2K21/A4/54	2K21/CO/230	Computer Engineering
762.	2K21/A4/55	2K21/CO/231	Computer Engineering

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763.	2K21/A4/56	2K21/CO/232	Computer Engineering
764.	2K21/A4/57	2K21/CO/233	Computer Engineering
765.	2K21/A4/58	2K21/CO/234	Computer Engineering
766.	2K21/A4/59	2K21/CO/235	Computer Engineering
767.	2K21/A4/60	2K21/CO/237	Computer Engineering
768.	2K21/A4/61	2K21/CO/238	Computer Engineering
769.	2K21/A4/62	2K21/CO/239	Computer Engineering
770.	2K21/A4/63	2K21/CO/240	Computer Engineering
771.	2K21/A1/21	2K21/CO/241	Computer Engineering
772.	2K21/A4/64	2K21/CO/242	Computer Engineering
773.	2K21/B1/007	2K21/CO/243	Computer Engineering
774.	2K21/A4/65	2K21/CO/244	Computer Engineering
775.	2K21/A4/66	2K21/CO/245	Computer Engineering
776.	2K21/A4/67	2K21/CO/246	Computer Engineering
777.	2K21/A1/23	2K21/CO/247	Computer Engineering
778.	2K21/A4/68	2K21/CO/248	Computer Engineering
779.	2K21/A4/69	2K21/CO/249	Computer Engineering
780.	2K21/A4/70	2K21/CO/250	Computer Engineering
781.	2K21/B1/009	2K21/CO/251	Computer Engineering
782.	2K21/A4/71	2K21/CO/252	Computer Engineering
783.	2K21/A4/72	2K21/CO/253	Computer Engineering
784.	2K21/A4/73	2K21/CO/254	Computer Engineering
785.	2K21/A4/74	2K21/CO/255	Computer Engineering
786.	2K21/A5/01	2K21/CO/256	Computer Engineering
787.	2K21/A5/02	2K21/CO/257	Computer Engineering
788.	2K21/A5/03	2K21/CO/258	Computer Engineering
789.	2K21/A5/04	2K21/CO/259	Computer Engineering
790.	2K21/A5/05	2K21/CO/260	Computer Engineering
791.	2K21/A5/06	2K21/CO/261	Computer Engineering
792.	2K21/A5/07	2K21/CO/262	Computer Engineering
793.	2K21/A5/08	2K21/CO/263	Computer Engineering
794.	2K21/A5/09	2K21/CO/264	Computer Engineering
795.	2K21/A5/10	2K21/CO/265	Computer Engineering
796.	2K21/A5/11	2K21/CO/266	Computer Engineering
797.	2K21/B1/015	2K21/CO/267	Computer Engineering
798.	2K21/A5/12	2K21/CO/268	Computer Engineering
799.	2K21/A5/13	2K21/CO/269	Computer Engineering
800.	2K21/A5/14	2K21/CO/270	Computer Engineering
801.	2K21/A5/15	2K21/CO/271	Computer Engineering

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802.	2K21/A5/16	2K21/CO/272	Computer Engineering
803.	2K21/A5/17	2K21/CO/273	Computer Engineering
804.	2K21/A5/18	2K21/CO/274	Computer Engineering
805.	2K21/A5/19	2K21/CO/275	Computer Engineering
806.	2K21/A5/20	2K21/CO/276	Computer Engineering
807.	2K21/A5/21	2K21/CO/277	Computer Engineering
808.	2K21/A5/22	2K21/CO/278	Computer Engineering
809.	2K21/A5/23	2K21/CO/279	Computer Engineering
810.	2K21/A5/24	2K21/CO/280	Computer Engineering
811.	2K21/A5/25	2K21/CO/281	Computer Engineering
812.	2K21/A5/26	2K21/CO/282	Computer Engineering
813.	2K21/A5/27	2K21/CO/283	Computer Engineering
814.	2K21/A5/28	2K21/CO/284	Computer Engineering
815.	2K21/A5/29	2K21/CO/285	Computer Engineering
816.	2K21/A5/30	2K21/CO/286	Computer Engineering
817.	2K21/A5/31	2K21/CO/287	Computer Engineering
818.	2K21/A5/32	2K21/CO/288	Computer Engineering
819.	2K21/A5/33	2K21/CO/289	Computer Engineering
820.	2K21/A5/34	2K21/CO/290	Computer Engineering
821.	2K21/B1/027	2K21/CO/291	Computer Engineering
822.	2K21/A5/35	2K21/CO/292	Computer Engineering
823.	2K21/A5/36	2K21/CO/293	Computer Engineering
824.	2K21/A5/37	2K21/CO/294	Computer Engineering
825.	2K21/A5/38	2K21/CO/295	Computer Engineering
826.	2K21/A5/39	2K21/CO/296	Computer Engineering
827.	2K21/A1/17	2K21/CO/297	Computer Engineering
828.	2K21/A5/40	2K21/CO/298	Computer Engineering
829.	2K21/A5/41	2K21/CO/299	Computer Engineering
830.	2K21/A2/75	2K21/CO/300	Computer Engineering
831.	2K21/A5/42	2K21/CO/301	Computer Engineering
832.	2K21/A5/43	2K21/CO/302	Computer Engineering
833.	2K21/A5/44	2K21/CO/303	Computer Engineering
834.	2K21/A5/45	2K21/CO/304	Computer Engineering
835.	2K21/A5/46	2K21/CO/305	Computer Engineering
836.	2K21/A5/47	2K21/CO/306	Computer Engineering
837.	2K21/A5/48	2K21/CO/307	Computer Engineering
838.	2K21/A5/49	2K21/CO/308	Computer Engineering
839.	2K21/A5/50	2K21/CO/309	Computer Engineering
840.	2K21/A5/51	2K21/CO/310	Computer Engineering



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841.	2K21/A5/52	2K21/CO/311	Computer Engineering
842.	2K21/A5/53	2K21/CO/312	Computer Engineering
843.	2K21/A5/54	2K21/CO/313	Computer Engineering
844.	2K21/A5/55	2K21/CO/314	Computer Engineering
845.	2K21/A5/56	2K21/CO/315	Computer Engineering
846.	2K21/A5/57	2K21/CO/316	Computer Engineering
847.	2K21/A5/58	2K21/CO/317	Computer Engineering
848.	2K21/A17/48	2K21/CO/318	Computer Engineering
849.	2K21/B1/028	2K21/CO/319	Computer Engineering
850.	2K21/A5/59	2K21/CO/320	Computer Engineering
851.	2K21/A5/60	2K21/CO/321	Computer Engineering
852.	2K21/A5/61	2K21/CO/322	Computer Engineering
853.	2K21/A5/62	2K21/CO/323	Computer Engineering
854.	2K21/A5/63	2K21/CO/324	Computer Engineering
855.	2K21/A5/64	2K21/CO/325	Computer Engineering
856.	2K21/A5/65	2K21/CO/326	Computer Engineering
857.	2K21/A5/66	2K21/CO/327	Computer Engineering
858.	2K21/A5/67	2K21/CO/328	Computer Engineering
859.	2K21/A5/68	2K21/CO/329	Computer Engineering
860.	2K21/A5/69	2K21/CO/330	Computer Engineering
861.	2K21/A5/70	2K21/CO/331	Computer Engineering
862.	2K21/A5/71	2K21/CO/332	Computer Engineering
863.	2K21/A5/72	2K21/CO/333	Computer Engineering
864.	2K21/A5/73	2K21/CO/334	Computer Engineering
865.	2K21/A5/74	2K21/CO/335	Computer Engineering
866.	2K21/A6/01	2K21/CO/336	Computer Engineering
867.	2K21/A6/02	2K21/CO/337	Computer Engineering
868.	2K21/A6/03	2K21/CO/338	Computer Engineering
869.	2K21/A6/04	2K21/CO/339	Computer Engineering
870.	2K21/A6/05	2K21/CO/340	Computer Engineering
871.	2K21/A6/06	2K21/CO/341	Computer Engineering
872.	2K21/A6/07	2K21/CO/342	Computer Engineering
873.	2K21/A6/08	2K21/CO/343	Computer Engineering
874.	2K21/A6/09	2K21/CO/344	Computer Engineering
875.	2K21/A6/10	2K21/CO/345	Computer Engineering
876.	2K21/A6/11	2K21/CO/346	Computer Engineering
877.	2K21/A6/12	2K21/CO/347	Computer Engineering
878.	2K21/B1/012	2K21/CO/348	Computer Engineering
879.	2K21/A6/13	2K21/CO/349	Computer Engineering

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880.	2K21/A6/14	2K21/CO/350	Computer Engineering
881.	2K21/A6/15	2K21/CO/351	Computer Engineering
882.	2K21/A6/16	2K21/CO/352	Computer Engineering
883.	2K21/A6/17	2K21/CO/353	Computer Engineering
884.	2K21/A6/18	2K21/CO/354	Computer Engineering
885.	2K21/A6/19	2K21/CO/355	Computer Engineering
886.	2K21/A6/20	2K21/CO/356	Computer Engineering
887.	2K21/A6/21	2K21/CO/357	Computer Engineering
888.	2K21/A6/22	2K21/CO/358	Computer Engineering
889.	2K21/A6/23	2K21/CO/359	Computer Engineering
890.	2K21/A1/25	2K21/CO/360	Computer Engineering
891.	2K21/A6/24	2K21/CO/361	Computer Engineering
892.	2K21/A6/25	2K21/CO/362	Computer Engineering
893.	2K21/A6/26	2K21/CO/363	Computer Engineering
894.	2K21/A6/27	2K21/CO/364	Computer Engineering
895.	2K21/A6/28	2K21/CO/365	Computer Engineering
896.	2K21/A6/29	2K21/CO/366	Computer Engineering
897.	2K21/A15/08	2K21/CO/367	Computer Engineering
898.	2K21/A6/30	2K21/CO/368	Computer Engineering
899.	2K21/A6/31	2K21/CO/369	Computer Engineering
900.	2K21/A6/32	2K21/CO/370	Computer Engineering
901.	2K21/A1/06	2K21/CO/371	Computer Engineering
902.	2K21/A6/33	2K21/CO/372	Computer Engineering
903.	2K21/A6/34	2K21/CO/373	Computer Engineering
904.	2K21/A6/35	2K21/CO/374	Computer Engineering
905.	2K21/A6/36	2K21/CO/375	Computer Engineering
906.	2K21/A6/37	2K21/CO/376	Computer Engineering
907.	2K21/A6/38	2K21/CO/377	Computer Engineering
908.	2K21/A6/39	2K21/CO/378	Computer Engineering
909.	2K21/A6/40	2K21/CO/379	Computer Engineering
910.	2K21/A6/41	2K21/CO/380	Computer Engineering
911.	2K21/A6/42	2K21/CO/381	Computer Engineering
912.	2K21/A6/43	2K21/CO/382	Computer Engineering
913.	2K21/A6/44	2K21/CO/383	Computer Engineering
914.	2K21/A6/45	2K21/CO/384	Computer Engineering
915.	2K21/A6/46	2K21/CO/385	Computer Engineering
916.	2K21/A6/47	2K21/CO/386	Computer Engineering
917.	2K21/A6/48	2K21/CO/387	Computer Engineering
918.	2K21/A6/49	2K21/CO/388	Computer Engineering

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919.	2K21/A6/50	2K21/CO/389	Computer Engineering
920.	2K21/A6/51	2K21/CO/390	Computer Engineering
921.	2K21/A6/52	2K21/CO/391	Computer Engineering
922.	2K21/A6/53	2K21/CO/392	Computer Engineering
923.	2K21/A6/54	2K21/CO/393	Computer Engineering
924.	2K21/A6/55	2K21/CO/394	Computer Engineering
925.	2K21/A6/56	2K21/CO/395	Computer Engineering
926.	2K21/A6/57	2K21/CO/396	Computer Engineering
927.	2K21/A6/58	2K21/CO/397	Computer Engineering
928.	2K21/A6/59	2K21/CO/398	Computer Engineering
929.	2K21/A6/60	2K21/CO/399	Computer Engineering
930.	2K21/A6/61	2K21/CO/400	Computer Engineering
931.	2K21/A6/62	2K21/CO/401	Computer Engineering
932.	2K21/A6/63	2K21/CO/402	Computer Engineering
933.	2K21/A6/64	2K21/CO/403	Computer Engineering
934.	2K21/A6/65	2K21/CO/404	Computer Engineering
935.	2K21/A6/66	2K21/CO/405	Computer Engineering
936.	2K21/A6/67	2K21/CO/406	Computer Engineering
937.	2K21/A6/68	2K21/CO/407	Computer Engineering
938.	2K21/A6/69	2K21/CO/408	Computer Engineering
939.	2K21/A6/70	2K21/CO/409	Computer Engineering
940.	2K21/A6/71	2K21/CO/410	Computer Engineering
941.	2K21/A6/72	2K21/CO/411	Computer Engineering
942.	2K21/A6/73	2K21/CO/412	Computer Engineering
943.	2K21/A6/74	2K21/CO/413	Computer Engineering
944.	2K21/A7/03	2K21/CO/416	Computer Engineering
945.	2K21/A1/09	2K21/CO/417	Computer Engineering
946.	2K21/A1/01	2K21/CO/418	Computer Engineering
947.	2K21/A7/04	2K21/CO/419	Computer Engineering
948.	2K21/A7/05	2K21/CO/420	Computer Engineering
949.	2K21/A7/06	2K21/CO/421	Computer Engineering
950.	2K21/A7/07	2K21/CO/422	Computer Engineering
951.	2K21/A7/08	2K21/CO/423	Computer Engineering
952.	2K21/A7/09	2K21/CO/424	Computer Engineering
953.	2K21/A7/10	2K21/CO/425	Computer Engineering
954.	2K21/A7/11	2K21/CO/426	Computer Engineering
955.	2K21/A7/12	2K21/CO/427	Computer Engineering



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956.	2K21/A7/13	2K21/CO/428	Computer Engineering
957.	2K21/A7/14	2K21/CO/429	Computer Engineering
958.	2K21/A7/15	2K21/CO/430	Computer Engineering
959.	2K21/A7/16	2K21/CO/431	Computer Engineering
960.	2K21/A7/17	2K21/CO/432	Computer Engineering
961.	2K21/A7/18	2K21/CO/433	Computer Engineering
962.	2K21/A1/13	2K21/CO/434	Computer Engineering
963.	2K21/A7/19	2K21/CO/435	Computer Engineering
964.	2K21/A7/20	2K21/CO/436	Computer Engineering
965.	2K21/A7/21	2K21/CO/437	Computer Engineering
966.	2K21/B1/013	2K21/CO/438	Computer Engineering
967.	2K21/B1/008	2K21/CO/439	Computer Engineering
968.	2K21/A10/35	2K21/CO/440	Computer Engineering
969.	2K21/A7/22	2K21/CO/441	Computer Engineering
970.	2K21/A7/23	2K21/CO/442	Computer Engineering
971.	2K21/A7/24	2K21/CO/443	Computer Engineering
972.	2K21/A10/38	2K21/CO/444	Computer Engineering
973.	2K21/A7/25	2K21/CO/445	Computer Engineering
974.	2K21/A7/26	2K21/CO/446	Computer Engineering
975.	2K21/A7/27	2K21/CO/447	Computer Engineering
976.	2K21/A7/28	2K21/CO/448	Computer Engineering
977.	2K21/A7/29	2K21/CO/449	Computer Engineering
978.	2K21/A7/30	2K21/CO/450	Computer Engineering
979.	2K21/A7/31	2K21/CO/451	Computer Engineering
980.	2K21/A7/32	2K21/CO/452	Computer Engineering
981.	2K21/A7/33	2K21/CO/453	Computer Engineering
982.	2K21/A7/34	2K21/CO/454	Computer Engineering
983.	2K21/A7/35	2K21/CO/455	Computer Engineering
984.	2K21/A7/36	2K21/CO/456	Computer Engineering
985.	2K21/A7/37	2K21/CO/457	Computer Engineering
986.	2K21/A7/38	2K21/CO/458	Computer Engineering
987.	2K21/A7/39	2K21/CO/459	Computer Engineering
988.	2K21/A7/40	2K21/CO/460	Computer Engineering
989.	2K21/A7/41	2K21/CO/461	Computer Engineering
990.	2K21/A7/42	2K21/CO/462	Computer Engineering
991.	2K21/A7/43	2K21/CO/463	Computer Engineering
992.	2K21/A7/44	2K21/CO/464	Computer Engineering
993.	2K21/A7/45	2K21/CO/465	Computer Engineering
994.	2K21/A7/46	2K21/CO/466	Computer Engineering

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995.	2K21/B1/029	2K21/CO/467	Computer Engineering
996.	2K21/A7/47	2K21/CO/468	Computer Engineering
997.	2K21/A7/48	2K21/CO/469	Computer Engineering
998.	2K21/A7/49	2K21/CO/470	Computer Engineering
999.	2K21/A7/50	2K21/CO/471	Computer Engineering
1000.	2K21/A10/48	2K21/CO/472	Computer Engineering
1001.	2K21/A7/51	2K21/CO/473	Computer Engineering
1002.	2K21/A1/24	2K21/CO/474	Computer Engineering
1003.	2K21/A7/52	2K21/CO/475	Computer Engineering
1004.	2K21/A1/14	2K21/CO/476	Computer Engineering
1005.	2K21/A7/53	2K21/CO/477	Computer Engineering
1006.	2K21/A7/54	2K21/CO/478	Computer Engineering
1007.	2K21/A7/55	2K21/CO/479	Computer Engineering
1008.	2K21/A7/56	2K21/CO/480	Computer Engineering
1009.	2K21/A7/57	2K21/CO/481	Computer Engineering
1010.	2K21/A7/58	2K21/CO/482	Computer Engineering
1011.	2K21/A7/59	2K21/CO/483	Computer Engineering
1012.	2K21/A1/20	2K21/CO/484	Computer Engineering
1013.	2K21/A7/61	2K21/CO/485	Computer Engineering
1014.	2K21/A7/62	2K21/CO/486	Computer Engineering
1015.	2K21/A7/63	2K21/CO/487	Computer Engineering
1016.	2K21/A7/64	2K21/CO/488	Computer Engineering
1017.	2K21/A7/65	2K21/CO/489	Computer Engineering
1018.	2K21/A7/66	2K21/CO/490	Computer Engineering
1019.	2K21/A7/67	2K21/CO/491	Computer Engineering
1020.	2K21/A7/68	2K21/CO/492	Computer Engineering
1021.	2K21/A7/69	2K21/CO/493	Computer Engineering
1022.	2K21/A7/70	2K21/CO/494	Computer Engineering
1023.	2K21/A7/71	2K21/CO/495	Computer Engineering
1024.	2K21/A7/72	2K21/CO/496	Computer Engineering
1025.	2K21/A1/22	2K21/CO/497	Computer Engineering
1026.	2K21/B1/010	2K21/CO/498	Computer Engineering
1027.	2K21/A7/74	2K21/CO/499	Computer Engineering
1028.	2K21/A8/01	2K21/CO/500	Computer Engineering
1029.	2K21/A8/02	2K21/CO/501	Computer Engineering
1030.	2K21/A8/03	2K21/CO/502	Computer Engineering
1031.	2K21/A8/04	2K21/CO/503	Computer Engineering
1032.	2K21/A8/05	2K21/CO/504	Computer Engineering
1033.	2K21/A8/06	2K21/CO/505	Computer Engineering

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1034.	2K21/A8/07	2K21/CO/506	Computer Engineering
1035.	2K21/A8/08	2K21/CO/507	Computer Engineering
1036.	2K21/A8/09	2K21/CO/508	Computer Engineering
1037.	2K21/A8/10	2K21/CO/509	Computer Engineering
1038.	2K21/A8/11	2K21/CO/510	Computer Engineering
1039.	2K21/A8/12	2K21/CO/511	Computer Engineering
1040.	2K21/A8/13	2K21/CO/512	Computer Engineering
1041.	2K21/A8/14	2K21/CO/513	Computer Engineering
1042.	2K21/A8/15	2K21/CO/514	Computer Engineering
1043.	2K21/A8/16	2K21/CO/515	Computer Engineering
1044.	2K21/A8/17	2K21/CO/516	Computer Engineering
1045.	2K21/A8/18	2K21/CO/517	Computer Engineering
1046.	2K21/A8/19	2K21/CO/518	Computer Engineering
1047.	2K21/A8/20	2K21/CO/519	Computer Engineering
1048.	2K21/A8/21	2K21/CO/520	Computer Engineering
1049.	2K21/A8/22	2K21/CO/521	Computer Engineering
1050.	2K21/A8/23	2K21/CO/522	Computer Engineering
1051.	2K21/A8/24	2K21/CO/523	Computer Engineering
1052.	2K21/A8/25	2K21/CO/524	Computer Engineering
1053.	2K21/A8/26	2K21/CO/525	Computer Engineering
1054.	2K21/A8/28	2K21/CO/527	Computer Engineering
1055.	2K21/A8/29	2K21/CO/528	Computer Engineering
1056.	2K21/A8/30	2K21/CO/529	Computer Engineering
1057.	2K21/A8/31	2K21/CO/530	Computer Engineering
1058.	2K21/A8/32	2K21/CO/531	Computer Engineering
1059.	2K21/A8/33	2K21/CO/532	Computer Engineering
1060.	2K21/A8/34	2K21/CO/533	Computer Engineering
1061.	2K21/A8/35	2K21/CO/534	Computer Engineering
1062.	2K21/A8/36	2K21/CO/535	Computer Engineering
1063.	2K21/A8/37	2K21/CO/536	Computer Engineering
1064.	2K21/A8/38	2K21/CO/537	Computer Engineering
1065.	2K21/A1/32	2K21/CO/538	Computer Engineering
1066.	2K21/A1/41	2K21/CO/539	Computer Engineering
1067.	2K21/A1/33	2K21/CO/540	Computer Engineering
1068.	2K21/A1/39	2K21/CO/541	Computer Engineering
1069.	2K21/B6/13	2K21/EE/01	Electrical Engineering
1070.	2K21/B6/14	2K21/EE/02	Electrical Engineering
1071.	2K21/B6/15	2K21/EE/03	Electrical Engineering

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1072.	2K21/B6/16	2K21/EE/04	Electrical Engineering
1073.	2K21/B6/17	2K21/EE/05	Electrical Engineering
1074.	2K21/B6/18	2K21/EE/06	Electrical Engineering
1075.	2K21/B2/02	2K21/EE/07	Electrical Engineering
1076.	2K21/B12/70	2K21/EE/08	Electrical Engineering
1077.	2K21/B6/20	2K21/EE/09	Electrical Engineering
1078.	2K21/B10/25	2K21/EE/10	Electrical Engineering
1079.	2K21/B6/22	2K21/EE/11	Electrical Engineering
1080.	2K21/B6/23	2K21/EE/12	Electrical Engineering
1081.	2K21/B17/78	2K21/EE/13	Electrical Engineering
1082.	2K21/B6/24	2K21/EE/14	Electrical Engineering
1083.	2K21/B6/25	2K21/EE/15	Electrical Engineering
1084.	2K21/B6/26	2K21/EE/16	Electrical Engineering
1085.	2K21/B6/27	2K21/EE/17	Electrical Engineering
1086.	2K21/B6/28	2K21/EE/19	Electrical Engineering
1087.	2K21/B6/30	2K21/EE/20	Electrical Engineering
1088.	2K21/B6/31	2K21/EE/21	Electrical Engineering
1089.	2K21/B6/32	2K21/EE/22	Electrical Engineering
1090.	2K21/B6/34	2K21/EE/23	Electrical Engineering
1091.	2K21/B13/12	2K21/EE/24	Electrical Engineering
1092.	2K21/B18/83	2K21/EE/25	Electrical Engineering
1093.	2K21/B6/36	2K21/EE/26	Electrical Engineering
1094.	2K21/B6/38	2K21/EE/27	Electrical Engineering
1095.	2K21/B18/72	2K21/EE/28	Electrical Engineering
1096.	2K21/B6/39	2K21/EE/29	Electrical Engineering
1097.	2K21/B6/40	2K21/EE/30	Electrical Engineering
1098.	2K21/B6/41	2K21/EE/31	Electrical Engineering
1099.	2K21/B6/43	2K21/EE/32	Electrical Engineering
1100.	2K21/B6/44	2K21/EE/33	Electrical Engineering
1101.	2K21/B6/45	2K21/EE/34	Electrical Engineering
1102.	2K21/B6/46	2K21/EE/35	Electrical Engineering
1103.	2K21/B6/47	2K21/EE/36	Electrical Engineering
1104.	2K21/B6/48	2K21/EE/37	Electrical Engineering
1105.	2K21/B6/49	2K21/EE/38	Electrical Engineering
1106.	2K21/B18/13	2K21/EE/39	Electrical Engineering
1107.	2K21/B6/50	2K21/EE/40	Electrical Engineering
1108.	2K21/B6/51	2K21/EE/41	Electrical Engineering
1109.	2K21/B6/52	2K21/EE/42	Electrical Engineering
1110.	2K21/B6/53	2K21/EE/43	Electrical Engineering



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1111.	2K21/B13/33	2K21/EE/44	Electrical Engineering
1112.	2K21/B6/54	2K21/EE/45	Electrical Engineering
1113.	2K21/B18/81	2K21/EE/46	Electrical Engineering
1114.	2K21/B6/55	2K21/EE/47	Electrical Engineering
1115.	2K21/B6/56	2K21/EE/48	Electrical Engineering
1116.	2K21/B18/78	2K21/EE/49	Electrical Engineering
1117.	2K21/B13/35	2K21/EE/50	Electrical Engineering
1118.	2K21/B6/57	2K21/EE/51	Electrical Engineering
1119.	2K21/B12/78	2K21/EE/52	Electrical Engineering
1120.	2K21/B6/58	2K21/EE/53	Electrical Engineering
1121.	2K21/B6/59	2K21/EE/54	Electrical Engineering
1122.	2K21/B6/60	2K21/EE/55	Electrical Engineering
1123.	2K21/B4/72	2K21/EE/56	Electrical Engineering
1124.	2K21/B6/61	2K21/EE/57	Electrical Engineering
1125.	2K21/B18/84	2K21/EE/58	Electrical Engineering
1126.	2K21/B6/62	2K21/EE/59	Electrical Engineering
1127.	2K21/B6/64	2K21/EE/61	Electrical Engineering
1128.	2K21/B6/65	2K21/EE/62	Electrical Engineering
1129.	2K21/B6/66	2K21/EE/63	Electrical Engineering
1130.	2K21/B6/68	2K21/EE/64	Electrical Engineering
1131.	2K21/B6/69	2K21/EE/65	Electrical Engineering
1132.	2K21/B6/70	2K21/EE/66	Electrical Engineering
1133.	2K21/B13/55	2K21/EE/67	Electrical Engineering
1134.	2K21/B18/76	2K21/EE/68	Electrical Engineering
1135.	2K21/B7/01	2K21/EE/69	Electrical Engineering
1136.	2K21/B7/02	2K21/EE/70	Electrical Engineering
1137.	2K21/B7/03	2K21/EE/71	Electrical Engineering
1138.	2K21/B7/05	2K21/EE/72	Electrical Engineering
1139.	2K21/B7/06	2K21/EE/73	Electrical Engineering
1140.	2K21/B7/07	2K21/EE/74	Electrical Engineering
1141.	2K21/B7/08	2K21/EE/75	Electrical Engineering
1142.	2K21/A1/43	2K21/EE/76	Electrical Engineering
1143.	2K21/B7/10	2K21/EE/77	Electrical Engineering
1144.	2K21/B7/11	2K21/EE/78	Electrical Engineering
1145.	2K21/B7/12	2K21/EE/79	Electrical Engineering
1146.	2K21/B7/13	2K21/EE/80	Electrical Engineering
1147.	2K21/B7/14	2K21/EE/81	Electrical Engineering
1148.	2K21/B7/15	2K21/EE/82	Electrical Engineering

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1149.	2K21/B7/16	2K21/EE/83	Electrical Engineering
1150.	2K21/B7/17	2K21/EE/84	Electrical Engineering
1151.	2K21/B7/18	2K21/EE/85	Electrical Engineering
1152.	2K21/B7/19	2K21/EE/86	Electrical Engineering
1153.	2K21/B7/20	2K21/EE/87	Electrical Engineering
1154.	2K21/B7/22	2K21/EE/88	Electrical Engineering
1155.	2K21/B7/23	2K21/EE/89	Electrical Engineering
1156.	2K21/B7/24	2K21/EE/90	Electrical Engineering
1157.	2K21/B7/25	2K21/EE/91	Electrical Engineering
1158.	2K21/B7/27	2K21/EE/93	Electrical Engineering
1159.	2K21/B7/29	2K21/EE/94	Electrical Engineering
1160.	2K21/B7/30	2K21/EE/95	Electrical Engineering
1161.	2K21/B7/31	2K21/EE/96	Electrical Engineering
1162.	2K21/B14/07	2K21/EE/97	Electrical Engineering
1163.	2K21/B7/33	2K21/EE/98	Electrical Engineering
1164.	2K21/B14/09	2K21/EE/99	Electrical Engineering
1165.	2K21/B7/35	2K21/EE/100	Electrical Engineering
1166.	2K21/B7/36	2K21/EE/101	Electrical Engineering
1167.	2K21/B14/14	2K21/EE/102	Electrical Engineering
1168.	2K21/B7/37	2K21/EE/103	Electrical Engineering
1169.	2K21/B7/38	2K21/EE/104	Electrical Engineering
1170.	2K21/B7/40	2K21/EE/106	Electrical Engineering
1171.	2K21/B7/41	2K21/EE/107	Electrical Engineering
1172.	2K21/B14/23	2K21/EE/108	Electrical Engineering
1173.	2K21/B4/55	2K21/EE/109	Electrical Engineering
1174.	2K21/B7/43	2K21/EE/110	Electrical Engineering
1175.	2K21/B7/44	2K21/EE/111	Electrical Engineering
1176.	2K21/B7/45	2K21/EE/112	Electrical Engineering
1177.	2K21/B7/46	2K21/EE/113	Electrical Engineering
1178.	2K21/B7/47	2K21/EE/114	Electrical Engineering
1179.	2K21/B7/48	2K21/EE/115	Electrical Engineering
1180.	2K21/B7/49	2K21/EE/116	Electrical Engineering
1181.	2K21/B7/50	2K21/EE/117	Electrical Engineering
1182.	2K21/B7/51	2K21/EE/118	Electrical Engineering
1183.	2K21/B7/52	2K21/EE/119	Electrical Engineering
1184.	2K21/B14/27	2K21/EE/120	Electrical Engineering
1185.	2K21/B7/53	2K21/EE/121	Electrical Engineering
1186.	2K21/B7/54	2K21/EE/122	Electrical Engineering



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1187.	2K21/B7/55	2K21/EE/123	Electrical Engineering
1188.	2K21/B7/56	2K21/EE/124	Electrical Engineering
1189.	2K21/B7/57	2K21/EE/125	Electrical Engineering
1190.	2K21/B7/58	2K21/EE/126	Electrical Engineering
1191.	2K21/B18/73	2K21/EE/127	Electrical Engineering
1192.	2K21/B7/59	2K21/EE/128	Electrical Engineering
1193.	2K21/B7/60	2K21/EE/129	Electrical Engineering
1194.	2K21/B18/85	2K21/EE/130	Electrical Engineering
1195.	2K21/B7/62	2K21/EE/131	Electrical Engineering
1196.	2K21/B7/63	2K21/EE/132	Electrical Engineering
1197.	2K21/B7/64	2K21/EE/133	Electrical Engineering
1198.	2K21/B7/65	2K21/EE/134	Electrical Engineering
1199.	2K21/B7/66	2K21/EE/135	Electrical Engineering
1200.	2K21/B7/67	2K21/EE/136	Electrical Engineering
1201.	2K21/B7/68	2K21/EE/137	Electrical Engineering
1202.	2K21/B7/69	2K21/EE/138	Electrical Engineering
1203.	2K21/B7/70	2K21/EE/139	Electrical Engineering
1204.	2K21/A1/44	2K21/EE/140	Electrical Engineering
1205.	2K21/A1/45	2K21/EE/141	Electrical Engineering
1206.	2K21/B8/01	2K21/EE/142	Electrical Engineering
1207.	2K21/B8/02	2K21/EE/143	Electrical Engineering
1208.	2K21/B8/03	2K21/EE/144	Electrical Engineering
1209.	2K21/B8/04	2K21/EE/145	Electrical Engineering
1210.	2K21/B8/05	2K21/EE/146	Electrical Engineering
1211.	2K21/B8/06	2K21/EE/147	Electrical Engineering
1212.	2K21/B18/75	2K21/EE/148	Electrical Engineering
1213.	2K21/B8/07	2K21/EE/149	Electrical Engineering
1214.	2K21/B8/08	2K21/EE/150	Electrical Engineering
1215.	2K21/B8/09	2K21/EE/151	Electrical Engineering
1216.	2K21/B10/65	2K21/EE/152	Electrical Engineering
1217.	2K21/B8/10	2K21/EE/153	Electrical Engineering
1218.	2K21/B8/11	2K21/EE/154	Electrical Engineering
1219.	2K21/A1/47	2K21/EE/155	Electrical Engineering
1220.	2K21/B14/55	2K21/EE/156	Electrical Engineering
1221.	2K21/B14/56	2K21/EE/157	Electrical Engineering
1222.	2K21/B14/58	2K21/EE/158	Electrical Engineering
1223.	2K21/B8/12	2K21/EE/159	Electrical Engineering
1224.	2K21/B8/13	2K21/EE/160	Electrical Engineering
1225.	2K21/B14/60	2K21/EE/161	Electrical Engineering

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1226.	2K21/B8/14	2K21/EE/162	Electrical Engineering
1227.	2K21/B8/17	2K21/EE/163	Electrical Engineering
1228.	2K21/B14/66	2K21/EE/164	Electrical Engineering
1229.	2K21/B8/18	2K21/EE/165	Electrical Engineering
1230.	2K21/B8/19	2K21/EE/166	Electrical Engineering
1231.	2K21/B4/70	2K21/EE/167	Electrical Engineering
1232.	2K21/B8/20	2K21/EE/168	Electrical Engineering
1233.	2K21/B8/21	2K21/EE/169	Electrical Engineering
1234.	2K21/B8/22	2K21/EE/170	Electrical Engineering
1235.	2K21/B8/23	2K21/EE/171	Electrical Engineering
1236.	2K21/B8/24	2K21/EE/172	Electrical Engineering
1237.	2K21/B8/25	2K21/EE/173	Electrical Engineering
1238.	2K21/B8/28	2K21/EE/175	Electrical Engineering
1239.	2K21/B14/69	2K21/EE/176	Electrical Engineering
1240.	2K21/B8/29	2K21/EE/177	Electrical Engineering
1241.	2K21/B8/30	2K21/EE/178	Electrical Engineering
1242.	2K21/B8/31	2K21/EE/179	Electrical Engineering
1243.	2K21/B8/32	2K21/EE/180	Electrical Engineering
1244.	2K21/B8/33	2K21/EE/181	Electrical Engineering
1245.	2K21/B18/34	2K21/EE/182	Electrical Engineering
1246.	2K21/B8/34	2K21/EE/183	Electrical Engineering
1247.	2K21/B8/36	2K21/EE/184	Electrical Engineering
1248.	2K21/B8/37	2K21/EE/185	Electrical Engineering
1249.	2K21/B8/38	2K21/EE/186	Electrical Engineering
1250.	2K21/B8/39	2K21/EE/187	Electrical Engineering
1251.	2K21/B8/41	2K21/EE/188	Electrical Engineering
1252.	2K21/B8/42	2K21/EE/189	Electrical Engineering
1253.	2K21/B8/43	2K21/EE/190	Electrical Engineering
1254.	2K21/B8/44	2K21/EE/191	Electrical Engineering
1255.	2K21/B8/45	2K21/EE/192	Electrical Engineering
1256.	2K21/B8/46	2K21/EE/193	Electrical Engineering
1257.	2K21/B8/47	2K21/EE/194	Electrical Engineering
1258.	2K21/B8/48	2K21/EE/195	Electrical Engineering
1259.	2K21/B8/50	2K21/EE/197	Electrical Engineering
1260.	2K21/A1/42	2K21/EE/198	Electrical Engineering
1261.	2K21/B8/51	2K21/EE/199	Electrical Engineering
1262.	2K21/B8/52	2K21/EE/200	Electrical Engineering

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1263.	2K21/B8/55	2K21/EE/201	Electrical Engineering
1264.	2K21/B8/56	2K21/EE/202	Electrical Engineering
1265.	2K21/B8/57	2K21/EE/203	Electrical Engineering
1266.	2K21/B8/58	2K21/EE/204	Electrical Engineering
1267.	2K21/B15/27	2K21/EE/205	Electrical Engineering
1268.	2K21/B8/59	2K21/EE/206	Electrical Engineering
1269.	2K21/B15/30	2K21/EE/207	Electrical Engineering
1270.	2K21/B8/60	2K21/EE/208	Electrical Engineering
1271.	2K21/B15/34	2K21/EE/209	Electrical Engineering
1272.	2K21/B3/42	2K21/EE/210	Electrical Engineering
1273.	2K21/B8/61	2K21/EE/211	Electrical Engineering
1274.	2K21/B8/62	2K21/EE/212	Electrical Engineering
1275.	2K21/B8/65	2K21/EE/214	Electrical Engineering
1276.	2K21/B15/38	2K21/EE/215	Electrical Engineering
1277.	2K21/B18/77	2K21/EE/216	Electrical Engineering
1278.	2K21/B8/67	2K21/EE/217	Electrical Engineering
1279.	2K21/B8/68	2K21/EE/218	Electrical Engineering
1280.	2K21/B8/69	2K21/EE/219	Electrical Engineering
1281.	2K21/B17/40	2K21/EE/220	Electrical Engineering
1282.	2K21/B5/28	2K21/EE/221	Electrical Engineering
1283.	2K21/B18/71	2K21/EE/222	Electrical Engineering
1284.	2K21/B9/01	2K21/EE/223	Electrical Engineering
1285.	2K21/B9/02	2K21/EE/224	Electrical Engineering
1286.	2K21/B9/03	2K21/EE/225	Electrical Engineering
1287.	2K21/B9/04	2K21/EE/226	Electrical Engineering
1288.	2K21/B9/05	2K21/EE/227	Electrical Engineering
1289.	2K21/B9/06	2K21/EE/228	Electrical Engineering
1290.	2K21/B9/07	2K21/EE/229	Electrical Engineering
1291.	2K21/B14/77	2K21/EE/230	Electrical Engineering
1292.	2K21/B9/08	2K21/EE/231	Electrical Engineering
1293.	2K21/B9/09	2K21/EE/232	Electrical Engineering
1294.	2K21/B9/11	2K21/EE/233	Electrical Engineering
1295.	2K21/B9/12	2K21/EE/234	Electrical Engineering
1296.	2K21/B9/13	2K21/EE/235	Electrical Engineering
1297.	2K21/B9/14	2K21/EE/236	Electrical Engineering
1298.	2K21/B11/22	2K21/EE/237	Electrical Engineering
1299.	2K21/B9/17	2K21/EE/238	Electrical Engineering
1300.	2K21/B9/19	2K21/EE/239	Electrical Engineering

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1301.	2K21/B9/20	2K21/EE/240	Electrical Engineering
1302.	2K21/B9/21	2K21/EE/241	Electrical Engineering
1303.	2K21/B9/22	2K21/EE/242	Electrical Engineering
1304.	2K21/B15/70	2K21/EE/243	Electrical Engineering
1305.	2K21/B9/24	2K21/EE/244	Electrical Engineering
1306.	2K21/B9/25	2K21/EE/245	Electrical Engineering
1307.	2K21/B9/27	2K21/EE/246	Electrical Engineering
1308.	2K21/B18/53	2K21/EE/247	Electrical Engineering
1309.	2K21/B9/28	2K21/EE/248	Electrical Engineering
1310.	2K21/B18/80	2K21/EE/249	Electrical Engineering
1311.	2K21/B5/47	2K21/EE/251	Electrical Engineering
1312.	2K21/B11/29	2K21/EE/252	Electrical Engineering
1313.	2K21/B9/29	2K21/EE/253	Electrical Engineering
1314.	2K21/B9/30	2K21/EE/254	Electrical Engineering
1315.	2K21/B9/31	2K21/EE/255	Electrical Engineering
1316.	2K21/B9/33	2K21/EE/256	Electrical Engineering
1317.	2K21/B9/34	2K21/EE/257	Electrical Engineering
1318.	2K21/B9/35	2K21/EE/258	Electrical Engineering
1319.	2K21/B9/36	2K21/EE/259	Electrical Engineering
1320.	2K21/B9/37	2K21/EE/260	Electrical Engineering
1321.	2K21/B16/12	2K21/EE/261	Electrical Engineering
1322.	2K21/B9/38	2K21/EE/262	Electrical Engineering
1323.	2K21/B9/39	2K21/EE/263	Electrical Engineering
1324.	2K21/B9/40	2K21/EE/264	Electrical Engineering
1325.	2K21/B9/41	2K21/EE/265	Electrical Engineering
1326.	2K21/B9/42	2K21/EE/266	Electrical Engineering
1327.	2K21/B9/43	2K21/EE/267	Electrical Engineering
1328.	2K21/B9/44	2K21/EE/268	Electrical Engineering
1329.	2K21/B16/17	2K21/EE/269	Electrical Engineering
1330.	2K21/B9/45	2K21/EE/270	Electrical Engineering
1331.	2K21/B16/22	2K21/EE/271	Electrical Engineering
1332.	2K21/B9/46	2K21/EE/273	Electrical Engineering
1333.	2K21/B17/79	2K21/EE/274	Electrical Engineering
1334.	2K21/B9/47	2K21/EE/275	Electrical Engineering
1335.	2K21/B9/48	2K21/EE/276	Electrical Engineering
1336.	2K21/B9/49	2K21/EE/277	Electrical Engineering
1337.	2K21/B18/74	2K21/EE/278	Electrical Engineering



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1338.	2K21/B9/50	2K21/EE/279	Electrical Engineering
1339.	2K21/B9/51	2K21/EE/280	Electrical Engineering
1340.	2K21/B9/52	2K21/EE/281	Electrical Engineering
1341.	2K21/A1/46	2K21/EE/282	Electrical Engineering
1342.	2K21/B9/53	2K21/EE/283	Electrical Engineering
1343.	2K21/B5/65	2K21/EE/284	Electrical Engineering
1344.	2K21/B16/28	2K21/EE/285	Electrical Engineering
1345.	2K21/B9/54	2K21/EE/286	Electrical Engineering
1346.	2K21/B16/30	2K21/EE/287	Electrical Engineering
1347.	2K21/B9/55	2K21/EE/288	Electrical Engineering
1348.	2K21/B16/31	2K21/EE/289	Electrical Engineering
1349.	2K21/B9/56	2K21/EE/290	Electrical Engineering
1350.	2K21/B9/57	2K21/EE/291	Electrical Engineering
1351.	2K21/B9/58	2K21/EE/292	Electrical Engineering
1352.	2K21/B9/59	2K21/EE/293	Electrical Engineering
1353.	2K21/B9/60	2K21/EE/294	Electrical Engineering
1354.	2K21/B9/61	2K21/EE/295	Electrical Engineering
1355.	2K21/B9/62	2K21/EE/296	Electrical Engineering
1356.	2K21/B9/63	2K21/EE/297	Electrical Engineering
1357.	2K21/B9/64	2K21/EE/298	Electrical Engineering
1358.	2K21/B9/67	2K21/EE/299	Electrical Engineering
1359.	2K21/B9/68	2K21/EE/300	Electrical Engineering
1360.	2K21/B2/72	2K21/EE/302	Electrical Engineering
1361.	2K21/B17/61	2K21/EE/303	Electrical Engineering
1362.	2K21/B11/49	2K21/EE/304	Electrical Engineering
1363.	2K21/B10/02	2K21/EE/305	Electrical Engineering
1364.	2K21/B10/04	2K21/EE/306	Electrical Engineering
1365.	2K21/B10/05	2K21/EE/307	Electrical Engineering
1366.	2K21/B10/07	2K21/EE/308	Electrical Engineering
1367.	2K21/B10/08	2K21/EE/309	Electrical Engineering
1368.	2K21/B10/10	2K21/EE/310	Electrical Engineering
1369.	2K21/B10/11	2K21/EE/311	Electrical Engineering
1370.	2K21/B10/12	2K21/EE/312	Electrical Engineering
1371.	2K21/B10/15	2K21/EE/313	Electrical Engineering
1372.	2K21/B10/16	2K21/EE/314	Electrical Engineering
1373.	2K21/B10/18	2K21/EE/315	Electrical Engineering
1374.	2K21/B10/20	2K21/EE/316	Electrical Engineering
1375.	2K21/B10/21	2K21/EE/317	Electrical Engineering



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1376.	2K21/B18/79	2K21/EE/318	Electrical Engineering
1377.	2K21/B10/22	2K21/EE/319	Electrical Engineering
1378.	2K21/A1/40	2K21/EE/320	Electrical Engineering
1379.	2K21/B2/75	2K21/EE/321	Electrical Engineering
1380.	2K21/A1/53	2K21/EE/322	Electrical Engineering
✓1381.	2K21/A1/18	2K21/EE/323	Electrical Engineering
1382.	2K21/A15/59	2K21/EC/01	Electronics & Communication Engineering
1383.	2K21/A5/75	2K21/EC/02	Electronics & Communication Engineering
1384.	2K21/A15/60	2K21/EC/03	Electronics & Communication Engineering
1385.	2K21/A15/61	2K21/EC/04	Electronics & Communication Engineering
1386.	2K21/B1/004	2K21/EC/05	Electronics & Communication Engineering
1387.	2K21/A1/31	2K21/EC/06	Electronics & Communication Engineering
1388.	2K21/B6/19	2K21/EC/07	Electronics & Communication Engineering
1389.	2K21/B6/21	2K21/EC/08	Electronics & Communication Engineering
1390.	2K21/A15/64	2K21/EC/09	Electronics & Communication Engineering
1391.	2K21/A15/65	2K21/EC/10	Electronics & Communication Engineering
1392.	2K21/A15/67	2K21/EC/11	Electronics & Communication Engineering
1393.	2K21/A1/38	2K21/EC/12	Electronics & Communication Engineering
1394.	2K21/A15/68	2K21/EC/13	Electronics & Communication Engineering
1395.	2K21/A6/75	2K21/EC/14	Electronics & Communication Engineering
1396.	2K21/B6/33	2K21/EC/15	Electronics & Communication Engineering
1397.	2K21/A15/69	2K21/EC/16	Electronics & Communication Engineering

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1398.	2K21/A12/75	2K21/EC/17	Electronics & Communication Engineering
1399.	2K21/B6/42	2K21/EC/18	Electronics & Communication Engineering
1400.	2K21/A15/70	2K21/EC/19	Electronics & Communication Engineering
1401.	2K21/A1/36	2K21/EC/20	Electronics & Communication Engineering
1402.	2K21/A15/71	2K21/EC/21	Electronics & Communication Engineering
1403.	2K21/A15/72	2K21/EC/22	Electronics & Communication Engineering
1404.	2K21/A15/73	2K21/EC/23	Electronics & Communication Engineering
1405.	2K21/A16/01	2K21/EC/24	Electronics & Communication Engineering
1406.	2K21/A16/02	2K21/EC/25	Electronics & Communication Engineering
1407.	2K21/A16/03	2K21/EC/26	Electronics & Communication Engineering
1408.	2K21/B1/003	2K21/EC/27	Electronics & Communication Engineering
1409.	2K21/A16/04	2K21/EC/28	Electronics & Communication Engineering
1410.	2K21/A16/05	2K21/EC/29	Electronics & Communication Engineering
1411.	2K21/A16/06	2K21/EC/30	Electronics & Communication Engineering
1412.	2K21/A16/07	2K21/EC/31	Electronics & Communication Engineering
1413.	2K21/A16/08	2K21/EC/32	Electronics & Communication Engineering
1414.	2K21/A16/09	2K21/EC/33	Electronics & Communication Engineering
1415.	2K21/A16/10	2K21/EC/34	Electronics & Communication Engineering
1416.	2K21/A16/11	2K21/EC/35	Electronics & Communication Engineering

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1417.	2K21/A16/12	2K21/EC/36	Electronics & Communication Engineering
1418.	2K21/A16/13	2K21/EC/37	Electronics & Communication Engineering
1419.	2K21/A16/14	2K21/EC/38	Electronics & Communication Engineering
1420.	2K21/A16/15	2K21/EC/39	Electronics & Communication Engineering
1421.	2K21/A16/16	2K21/EC/40	Electronics & Communication Engineering
1422.	2K21/A16/18	2K21/EC/41	Electronics & Communication Engineering
1423.	2K21/B17/15	2K21/EC/42	Electronics & Communication Engineering
1424.	2K21/A16/19	2K21/EC/43	Electronics & Communication Engineering
1425.	2K21/A16/21	2K21/EC/45	Electronics & Communication Engineering
1426.	2K21/B6/67	2K21/EC/46	Electronics & Communication Engineering
1427.	2K21/A16/22	2K21/EC/47	Electronics & Communication Engineering
1428.	2K21/A16/23	2K21/EC/48	Electronics & Communication Engineering
1429.	2K21/A16/24	2K21/EC/49	Electronics & Communication Engineering
1430.	2K21/A16/25	2K21/EC/50	Electronics & Communication Engineering
1431.	2K21/A16/27	2K21/EC/51	Electronics & Communication Engineering
1432.	2K21/A16/28	2K21/EC/52	Electronics & Communication Engineering
1433.	2K21/A16/29	2K21/EC/53	Electronics & Communication Engineering
1434.	2K21/A16/30	2K21/EC/54	Electronics & Communication Engineering

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1435.	2K21/A16/31	2K21/EC/55	Electronics & Communication Engineering
1436.	2K21/A16/32	2K21/EC/56	Electronics & Communication Engineering
1437.	2K21/B7/09	2K21/EC/57	Electronics & Communication Engineering
1438.	2K21/A16/33	2K21/EC/58	Electronics & Communication Engineering
1439.	2K21/A16/34	2K21/EC/59	Electronics & Communication Engineering
1440.	2K21/A16/35	2K21/EC/60	Electronics & Communication Engineering
1441.	2K21/A16/36	2K21/EC/61	Electronics & Communication Engineering
1442.	2K21/A16/37	2K21/EC/62	Electronics & Communication Engineering
1443.	2K21/B7/21	2K21/EC/63	Electronics & Communication Engineering
1444.	2K21/A16/38	2K21/EC/64	Electronics & Communication Engineering
1445.	2K21/A16/39	2K21/EC/65	Electronics & Communication Engineering
1446.	2K21/A16/75	2K21/EC/66	Electronics & Communication Engineering
1447.	2K21/B7/28	2K21/EC/67	Electronics & Communication Engineering
1448.	2K21/B7/32	2K21/EC/68	Electronics & Communication Engineering
1449.	2K21/A16/40	2K21/EC/69	Electronics & Communication Engineering
1450.	2K21/A16/41	2K21/EC/70	Electronics & Communication Engineering
1451.	2K21/A16/42	2K21/EC/71	Electronics & Communication Engineering
1452.	2K21/A16/43	2K21/EC/72	Electronics & Communication Engineering
1453.	2K21/A16/44	2K21/EC/73	Electronics & Communication Engineering

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1454.	2K21/A16/45	2K21/EC/74	Electronics & Communication Engineering
1455.	2K21/A16/46	2K21/EC/75	Electronics & Communication Engineering
1456.	2K21/A16/47	2K21/EC/76	Electronics & Communication Engineering
1457.	2K21/A16/48	2K21/EC/77	Electronics & Communication Engineering
1458.	2K21/A16/49	2K21/EC/78	Electronics & Communication Engineering
1459.	2K21/A4/75	2K21/EC/79	Electronics & Communication Engineering
1460.	2K21/A16/50	2K21/EC/80	Electronics & Communication Engineering
1461.	2K21/A16/51	2K21/EC/81	Electronics & Communication Engineering
1462.	2K21/A16/52	2K21/EC/82	Electronics & Communication Engineering
1463.	2K21/A16/53	2K21/EC/83	Electronics & Communication Engineering
1464.	2K21/A16/54	2K21/EC/84	Electronics & Communication Engineering
1465.	2K21/A1/34	2K21/EC/85	Electronics & Communication Engineering
1466.	2K21/A16/55	2K21/EC/87	Electronics & Communication Engineering
1467.	2K21/A16/56	2K21/EC/88	Electronics & Communication Engineering
1468.	2K21/A16/57	2K21/EC/89	Electronics & Communication Engineering
1469.	2K21/A16/58	2K21/EC/90	Electronics & Communication Engineering
1470.	2K21/A16/59	2K21/EC/91	Electronics & Communication Engineering
1471.	2K21/B14/29	2K21/EC/92	Electronics & Communication Engineering
1472.	2K21/A16/62	2K21/EC/93	Electronics & Communication Engineering



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1473.	2K21/A16/64	2K21/EC/94	Electronics & Communication Engineering
1474.	2K21/B1/005	2K21/EC/95	Electronics & Communication Engineering
1475.	2K21/A16/66	2K21/EC/96	Electronics & Communication Engineering
1476.	2K21/A16/67	2K21/EC/97	Electronics & Communication Engineering
1477.	2K21/A16/68	2K21/EC/98	Electronics & Communication Engineering
1478.	2K21/A16/69	2K21/EC/99	Electronics & Communication Engineering
1479.	2K21/A16/70	2K21/EC/100	Electronics & Communication Engineering
1480.	2K21/A16/71	2K21/EC/101	Electronics & Communication Engineering
1481.	2K21/A16/72	2K21/EC/102	Electronics & Communication Engineering
1482.	2K21/A13/75	2K21/EC/103	Electronics & Communication Engineering
1483.	2K21/A16/74	2K21/EC/104	Electronics & Communication Engineering
1484.	2K21/B14/47	2K21/EC/105	Electronics & Communication Engineering
1485.	2K21/A17/02	2K21/EC/106	Electronics & Communication Engineering
1486.	2K21/A17/03	2K21/EC/107	Electronics & Communication Engineering
1487.	2K21/A17/04	2K21/EC/108	Electronics & Communication Engineering
1488.	2K21/A17/05	2K21/EC/109	Electronics & Communication Engineering
1489.	2K21/A17/06	2K21/EC/110	Electronics & Communication Engineering
1490.	2K21/A17/08	2K21/EC/112	Electronics & Communication Engineering

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1491.	2K21/A17/09	2K21/EC/113	Electronics & Communication Engineering
1492.	2K21/A17/10	2K21/EC/114	Electronics & Communication Engineering
1493.	2K21/A17/11	2K21/EC/115	Electronics & Communication Engineering
1494.	2K21/A17/12	2K21/EC/116	Electronics & Communication Engineering
1495.	2K21/A17/13	2K21/EC/117	Electronics & Communication Engineering
1496.	2K21/A17/15	2K21/EC/118	Electronics & Communication Engineering
1497.	2K21/B8/15	2K21/EC/119	Electronics & Communication Engineering
1498.	2K21/A17/16	2K21/EC/120	Electronics & Communication Engineering
1499.	2K21/A17/17	2K21/EC/121	Electronics & Communication Engineering
1500.	2K21/A17/18	2K21/EC/122	Electronics & Communication Engineering
1501.	2K21/A17/19	2K21/EC/123	Electronics & Communication Engineering
1502.	2K21/A17/20	2K21/EC/124	Electronics & Communication Engineering
1503.	2K21/A17/21	2K21/EC/125	Electronics & Communication Engineering
1504.	2K21/A17/22	2K21/EC/126	Electronics & Communication Engineering
1505.	2K21/A17/23	2K21/EC/127	Electronics & Communication Engineering
1506.	2K21/A17/24	2K21/EC/128	Electronics & Communication Engineering
1507.	2K21/A17/26	2K21/EC/129	Electronics & Communication Engineering
1508.	2K21/A17/27	2K21/EC/130	Electronics & Communication Engineering

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1509.	2K21/A17/29	2K21/EC/132	Electronics & Communication Engineering
1510.	2K21/A17/30	2K21/EC/133	Electronics & Communication Engineering
1511.	2K21/A17/31	2K21/EC/134	Electronics & Communication Engineering
1512.	2K21/A17/33	2K21/EC/135	Electronics & Communication Engineering
1513.	2K21/A17/34	2K21/EC/136	Electronics & Communication Engineering
1514.	2K21/A17/35	2K21/EC/137	Electronics & Communication Engineering
1515.	2K21/A17/36	2K21/EC/138	Electronics & Communication Engineering
1516.	2K21/B8/35	2K21/EC/139	Electronics & Communication Engineering
1517.	2K21/A17/37	2K21/EC/140	Electronics & Communication Engineering
1518.	2K21/A17/38	2K21/EC/141	Electronics & Communication Engineering
1519.	2K21/B8/40	2K21/EC/142	Electronics & Communication Engineering
1520.	2K21/A1/35	2K21/EC/143	Electronics & Communication Engineering
1521.	2K21/A17/39	2K21/EC/144	Electronics & Communication Engineering
1522.	2K21/A17/40	2K21/EC/145	Electronics & Communication Engineering
1523.	2K21/A17/41	2K21/EC/146	Electronics & Communication Engineering
1524.	2K21/A17/42	2K21/EC/147	Electronics & Communication Engineering
1525.	2K21/A17/43	2K21/EC/148	Electronics & Communication Engineering
1526.	2K21/A17/44	2K21/EC/149	Electronics & Communication Engineering
1527.	2K21/A17/45	2K21/EC/150	Electronics & Communication Engineering

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1528.	2K21/B8/54	2K21/EC/151	Electronics & Communication Engineering
1529.	2K21/A17/47	2K21/EC/152	Electronics & Communication Engineering
1530.	2K21/A17/49	2K21/EC/153	Electronics & Communication Engineering
1531.	2K21/A17/50	2K21/EC/154	Electronics & Communication Engineering
1532.	2K21/A17/51	2K21/EC/155	Electronics & Communication Engineering
1533.	2K21/A17/52	2K21/EC/156	Electronics & Communication Engineering
1534.	2K21/A17/53	2K21/EC/157	Electronics & Communication Engineering
1535.	2K21/A17/54	2K21/EC/158	Electronics & Communication Engineering
1536.	2K21/B8/64	2K21/EC/159	Electronics & Communication Engineering
1537.	2K21/A17/55	2K21/EC/160	Electronics & Communication Engineering
1538.	2K21/A17/56	2K21/EC/161	Electronics & Communication Engineering
1539.	2K21/A17/57	2K21/EC/162	Electronics & Communication Engineering
1540.	2K21/A17/58	2K21/EC/163	Electronics & Communication Engineering
1541.	2K21/A17/59	2K21/EC/164	Electronics & Communication Engineering
1542.	2K21/B8/70	2K21/EC/165	Electronics & Communication Engineering
1543.	2K21/A17/60	2K21/EC/166	Electronics & Communication Engineering
1544.	2K21/A17/61	2K21/EC/167	Electronics & Communication Engineering
1545.	2K21/A17/63	2K21/EC/168	Electronics & Communication Engineering
1546.	2K21/A17/64	2K21/EC/169	Electronics & Communication Engineering

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1547.	2K21/A17/65	2K21/EC/170	Electronics & Communication Engineering
1548.	2K21/A17/66	2K21/EC/171	Electronics & Communication Engineering
1549.	2K21/A17/67	2K21/EC/172	Electronics & Communication Engineering
1550.	2K21/A17/68	2K21/EC/173	Electronics & Communication Engineering
1551.	2K21/A17/69	2K21/EC/174	Electronics & Communication Engineering
1552.	2K21/B1/001	2K21/EC/175	Electronics & Communication Engineering
1553.	2K21/A17/70	2K21/EC/176	Electronics & Communication Engineering
1554.	2K21/A17/71	2K21/EC/177	Electronics & Communication Engineering
1555.	2K21/A17/72	2K21/EC/178	Electronics & Communication Engineering
1556.	2K21/A17/73	2K21/EC/179	Electronics & Communication Engineering
1557.	2K21/A17/74	2K21/EC/180	Electronics & Communication Engineering
1558.	2K21/A18/01	2K21/EC/181	Electronics & Communication Engineering
1559.	2K21/A18/02	2K21/EC/182	Electronics & Communication Engineering
1560.	2K21/A18/03	2K21/EC/183	Electronics & Communication Engineering
1561.	2K21/A18/04	2K21/EC/184	Electronics & Communication Engineering
1562.	2K21/B9/18	2K21/EC/185	Electronics & Communication Engineering
1563.	2K21/A18/05	2K21/EC/186	Electronics & Communication Engineering
1564.	2K21/A18/06	2K21/EC/187	Electronics & Communication Engineering
1565.	2K21/A18/07	2K21/EC/188	Electronics & Communication Engineering



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1566.	2K21/B9/23	2K21/EC/189	Electronics & Communication Engineering
1567.	2K21/A18/08	2K21/EC/190	Electronics & Communication Engineering
1568.	2K21/A18/09	2K21/EC/191	Electronics & Communication Engineering
1569.	2K21/A18/10	2K21/EC/192	Electronics & Communication Engineering
1570.	2K21/A18/11	2K21/EC/193	Electronics & Communication Engineering
1571.	2K21/A10/75	2K21/EC/194	Electronics & Communication Engineering
1572.	2K21/A18/12	2K21/EC/195	Electronics & Communication Engineering
1573.	2K21/A18/13	2K21/EC/196	Electronics & Communication Engineering
1574.	2K21/B9/32	2K21/EC/197	Electronics & Communication Engineering
1575.	2K21/A18/14	2K21/EC/198	Electronics & Communication Engineering
1576.	2K21/A18/16	2K21/EC/199	Electronics & Communication Engineering
1577.	2K21/A18/17	2K21/EC/200	Electronics & Communication Engineering
1578.	2K21/A18/18	2K21/EC/201	Electronics & Communication Engineering
1579.	2K21/A18/19	2K21/EC/202	Electronics & Communication Engineering
1580.	2K21/A18/20	2K21/EC/203	Electronics & Communication Engineering
1581.	2K21/A18/21	2K21/EC/204	Electronics & Communication Engineering
1582.	2K21/A18/22	2K21/EC/205	Electronics & Communication Engineering
1583.	2K21/A18/23	2K21/EC/206	Electronics & Communication Engineering
1584.	2K21/A18/24	2K21/EC/207	Electronics & Communication Engineering

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1585.	2K21/A18/25	2K21/EC/208	Electronics & Communication Engineering
1586.	2K21/A18/26	2K21/EC/209	Electronics & Communication Engineering
1587.	2K21/A18/27	2K21/EC/210	Electronics & Communication Engineering
1588.	2K21/A18/28	2K21/EC/211	Electronics & Communication Engineering
1589.	2K21/A18/29	2K21/EC/212	Electronics & Communication Engineering
1590.	2K21/B1/002	2K21/EC/213	Electronics & Communication Engineering
1591.	2K21/A18/30	2K21/EC/214	Electronics & Communication Engineering
1592.	2K21/A18/32	2K21/EC/215	Electronics & Communication Engineering
1593.	2K21/A18/33	2K21/EC/216	Electronics & Communication Engineering
1594.	2K21/A18/34	2K21/EC/217	Electronics & Communication Engineering
1595.	2K21/A18/35	2K21/EC/218	Electronics & Communication Engineering
1596.	2K21/A18/36	2K21/EC/219	Electronics & Communication Engineering
1597.	2K21/A18/37	2K21/EC/220	Electronics & Communication Engineering
1598.	2K21/A18/38	2K21/EC/221	Electronics & Communication Engineering
1599.	2K21/A18/39	2K21/EC/222	Electronics & Communication Engineering
1600.	2K21/A18/40	2K21/EC/223	Electronics & Communication Engineering
1601.	2K21/A18/41	2K21/EC/224	Electronics & Communication Engineering
1602.	2K21/A18/42	2K21/EC/225	Electronics & Communication Engineering
1603.	2K21/A18/43	2K21/EC/226	Electronics & Communication Engineering

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1604.	2K21/A18/44	2K21/EC/227	Electronics & Communication Engineering
1605.	2K21/A18/45	2K21/EC/228	Electronics & Communication Engineering
1606.	2K21/A18/46	2K21/EC/229	Electronics & Communication Engineering
1607.	2K21/A18/47	2K21/EC/230	Electronics & Communication Engineering
1608.	2K21/A18/48	2K21/EC/231	Electronics & Communication Engineering
1609.	2K21/A18/49	2K21/EC/232	Electronics & Communication Engineering
1610.	2K21/A18/50	2K21/EC/233	Electronics & Communication Engineering
1611.	2K21/A18/51	2K21/EC/234	Electronics & Communication Engineering
1612.	2K21/A18/52	2K21/EC/235	Electronics & Communication Engineering
1613.	2K21/A18/53	2K21/EC/236	Electronics & Communication Engineering
1614.	2K21/A18/54	2K21/EC/237	Electronics & Communication Engineering
1615.	2K21/A18/55	2K21/EC/238	Electronics & Communication Engineering
1616.	2K21/A18/56	2K21/EC/239	Electronics & Communication Engineering
1617.	2K21/B10/06	2K21/EC/241	Electronics & Communication Engineering
1618.	2K21/A18/59	2K21/EC/242	Electronics & Communication Engineering
1619.	2K21/A18/60	2K21/EC/243	Electronics & Communication Engineering
1620.	2K21/A18/61	2K21/EC/244	Electronics & Communication Engineering
1621.	2K21/B8/75	2K21/EC/245	Electronics & Communication Engineering

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1622.	2K21/A18/62	2K21/EC/246	Electronics & Communication Engineering
1623.	2K21/B10/13	2K21/EC/247	Electronics & Communication Engineering
1624.	2K21/A18/63	2K21/EC/248	Electronics & Communication Engineering
1625.	2K21/A18/64	2K21/EC/249	Electronics & Communication Engineering
1626.	2K21/A18/66	2K21/EC/250	Electronics & Communication Engineering
1627.	2K21/A18/68	2K21/EC/251	Electronics & Communication Engineering
1628.	2K21/A18/70	2K21/EC/253	Electronics & Communication Engineering
1629.	2K21/A18/71	2K21/EC/254	Electronics & Communication Engineering
1630.	2K21/A18/72	2K21/EC/255	Electronics & Communication Engineering
1631.	2K21/A18/73	2K21/EC/256	Electronics & Communication Engineering
1632.	2K21/A17/75	2K21/EC/257	Electronics & Communication Engineering
✓ 1633.	2K21/A18/74	2K21/EC/258	Electronics & Communication Engineering
1634.	2K21/B11/63	2K21/EN/01	Environmental Engineering
1635.	2K21/B10/78	2K21/EN/02	Environmental Engineering
1636.	2K21/B11/64	2K21/EN/03	Environmental Engineering
1637.	2K21/B12/01	2K21/EN/04	Environmental Engineering
1638.	2K21/B2/10	2K21/EN/05	Environmental Engineering
1639.	2K21/B1/053	2K21/EN/06	Environmental Engineering
1640.	2K21/B12/02	2K21/EN/07	Environmental Engineering
1641.	2K21/B12/03	2K21/EN/08	Environmental Engineering
1642.	2K21/B2/12	2K21/EN/09	Environmental Engineering
1643.	2K21/B2/13	2K21/EN/10	Environmental Engineering
1644.	2K21/B2/14	2K21/EN/11	Environmental Engineering
1645.	2K21/B12/10	2K21/EN/12	Environmental Engineering
1646.	2K21/B9/72	2K21/EN/13	Environmental Engineering

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1647.	2K21/B2/23	2K21/EN/15	Environmental Engineering
1648.	2K21/B4/77	2K21/EN/16	Environmental Engineering
1649.	2K21/B12/15	2K21/EN/17	Environmental Engineering
1650.	2K21/B2/28	2K21/EN/18	Environmental Engineering
1651.	2K21/B2/29	2K21/EN/19	Environmental Engineering
1652.	2K21/B2/32	2K21/EN/20	Environmental Engineering
1653.	2K21/B2/33	2K21/EN/21	Environmental Engineering
1654.	2K21/B12/73	2K21/EN/22	Environmental Engineering
1655.	2K21/B10/75	2K21/EN/23	Environmental Engineering
1656.	2K21/B11/79	2K21/EN/24	Environmental Engineering
1657.	2K21/B12/23	2K21/EN/25	Environmental Engineering
1658.	2K21/B12/28	2K21/EN/26	Environmental Engineering
1659.	2K21/B2/49	2K21/EN/27	Environmental Engineering
1660.	2K21/B11/76	2K21/EN/28	Environmental Engineering
1661.	2K21/B12/34	2K21/EN/29	Environmental Engineering
1662.	2K21/B10/80	2K21/EN/30	Environmental Engineering
1663.	2K21/B12/35	2K21/EN/31	Environmental Engineering
1664.	2K21/B12/37	2K21/EN/32	Environmental Engineering
1665.	2K21/B2/55	2K21/EN/33	Environmental Engineering
1666.	2K21/B2/56	2K21/EN/34	Environmental Engineering
1667.	2K21/B2/57	2K21/EN/35	Environmental Engineering
1668.	2K21/B12/38	2K21/EN/36	Environmental Engineering
1669.	2K21/B2/59	2K21/EN/37	Environmental Engineering
1670.	2K21/B12/39	2K21/EN/38	Environmental Engineering
1671.	2K21/B12/45	2K21/EN/40	Environmental Engineering
1672.	2K21/B11/75	2K21/EN/41	Environmental Engineering
1673.	2K21/B12/46	2K21/EN/42	Environmental Engineering
1674.	2K21/B2/64	2K21/EN/43	Environmental Engineering
1675.	2K21/B2/66	2K21/EN/44	Environmental Engineering
1676.	2K21/B12/49	2K21/EN/45	Environmental Engineering
1677.	2K21/B12/50	2K21/EN/46	Environmental Engineering
1678.	2K21/B12/51	2K21/EN/47	Environmental Engineering
1679.	2K21/B12/58	2K21/EN/48	Environmental Engineering
✓1680.	2K21/B10/82	2K21/EN/49	Environmental Engineering
1681.	2K21/B1/047	2K21/SE/01	Software Engineering
1682.	2K21/A13/27	2K21/SE/02	Software Engineering
1683.	2K21/A13/28	2K21/SE/03	Software Engineering
1684.	2K21/A13/29	2K21/SE/04	Software Engineering



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1685.	2K21/A13/30	2K21/SE/05	Software Engineering
1686.	2K21/A13/31	2K21/SE/06	Software Engineering
1687.	2K21/A11/02	2K21/SE/07	Software Engineering
1688.	2K21/A13/32	2K21/SE/08	Software Engineering
1689.	2K21/A13/33	2K21/SE/09	Software Engineering
1690.	2K21/A13/34	2K21/SE/10	Software Engineering
1691.	2K21/A13/35	2K21/SE/11	Software Engineering
1692.	2K21/A13/36	2K21/SE/12	Software Engineering
1693.	2K21/A13/37	2K21/SE/13	Software Engineering
1694.	2K21/A13/38	2K21/SE/14	Software Engineering
1695.	2K21/A13/39	2K21/SE/15	Software Engineering
1696.	2K21/A13/40	2K21/SE/16	Software Engineering
1697.	2K21/A13/41	2K21/SE/17	Software Engineering
1698.	2K21/A13/42	2K21/SE/18	Software Engineering
1699.	2K21/A13/43	2K21/SE/19	Software Engineering
1700.	2K21/A13/44	2K21/SE/20	Software Engineering
1701.	2K21/A11/16	2K21/SE/21	Software Engineering
1702.	2K21/A13/45	2K21/SE/22	Software Engineering
1703.	2K21/A13/46	2K21/SE/23	Software Engineering
1704.	2K21/A13/47	2K21/SE/24	Software Engineering
1705.	2K21/A13/48	2K21/SE/25	Software Engineering
1706.	2K21/A13/49	2K21/SE/26	Software Engineering
1707.	2K21/A13/50	2K21/SE/27	Software Engineering
1708.	2K21/A13/51	2K21/SE/28	Software Engineering
1709.	2K21/A11/19	2K21/SE/29	Software Engineering
1710.	2K21/A13/53	2K21/SE/30	Software Engineering
1711.	2K21/A13/54	2K21/SE/31	Software Engineering
1712.	2K21/A13/55	2K21/SE/32	Software Engineering
1713.	2K21/A13/56	2K21/SE/33	Software Engineering
1714.	2K21/A2/80	2K21/SE/34	Software Engineering
1715.	2K21/A13/57	2K21/SE/35	Software Engineering
1716.	2K21/A13/58	2K21/SE/36	Software Engineering
1717.	2K21/A13/59	2K21/SE/37	Software Engineering
1718.	2K21/A13/60	2K21/SE/38	Software Engineering
1719.	2K21/A13/61	2K21/SE/39	Software Engineering
1720.	2K21/A13/62	2K21/SE/40	Software Engineering
1721.	2K21/A13/63	2K21/SE/41	Software Engineering
1722.	2K21/B1/042	2K21/SE/42	Software Engineering
1723.	2K21/A13/64	2K21/SE/43	Software Engineering

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1724.	2K21/B1/043	2K21/SE/44	Software Engineering
1725.	2K21/A13/65	2K21/SE/45	Software Engineering
1726.	2K21/A13/66	2K21/SE/46	Software Engineering
1727.	2K21/A13/67	2K21/SE/47	Software Engineering
1728.	2K21/A13/68	2K21/SE/48	Software Engineering
1729.	2K21/A13/69	2K21/SE/49	Software Engineering
1730.	2K21/A13/70	2K21/SE/50	Software Engineering
1731.	2K21/A13/71	2K21/SE/51	Software Engineering
1732.	2K21/A13/72	2K21/SE/52	Software Engineering
1733.	2K21/A13/73	2K21/SE/53	Software Engineering
1734.	2K21/A13/74	2K21/SE/54	Software Engineering
1735.	2K21/A14/01	2K21/SE/55	Software Engineering
1736.	2K21/A14/02	2K21/SE/56	Software Engineering
1737.	2K21/A14/03	2K21/SE/57	Software Engineering
1738.	2K21/A14/04	2K21/SE/58	Software Engineering
1739.	2K21/A14/05	2K21/SE/59	Software Engineering
1740.	2K21/A14/06	2K21/SE/60	Software Engineering
1741.	2K21/A14/07	2K21/SE/61	Software Engineering
1742.	2K21/A14/08	2K21/SE/62	Software Engineering
1743.	2K21/A14/09	2K21/SE/63	Software Engineering
1744.	2K21/A14/10	2K21/SE/64	Software Engineering
1745.	2K21/A14/11	2K21/SE/65	Software Engineering
1746.	2K21/A14/12	2K21/SE/66	Software Engineering
1747.	2K21/A14/13	2K21/SE/67	Software Engineering
1748.	2K21/A14/14	2K21/SE/68	Software Engineering
1749.	2K21/A14/15	2K21/SE/69	Software Engineering
1750.	2K21/B14/71	2K21/SE/70	Software Engineering
1751.	2K21/A14/16	2K21/SE/71	Software Engineering
1752.	2K21/A14/17	2K21/SE/72	Software Engineering
1753.	2K21/A14/18	2K21/SE/73	Software Engineering
1754.	2K21/A14/19	2K21/SE/74	Software Engineering
1755.	2K21/A14/20	2K21/SE/75	Software Engineering
1756.	2K21/A16/63	2K21/SE/76	Software Engineering
1757.	2K21/A11/63	2K21/SE/77	Software Engineering
1758.	2K21/A14/21	2K21/SE/78	Software Engineering
1759.	2K21/A14/22	2K21/SE/79	Software Engineering
1760.	2K21/A14/23	2K21/SE/80	Software Engineering
1761.	2K21/A14/24	2K21/SE/81	Software Engineering
1762.	2K21/A11/68	2K21/SE/82	Software Engineering

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1763.	2K21/A14/26	2K21/SE/83	Software Engineering
1764.	2K21/A14/27	2K21/SE/84	Software Engineering
1765.	2K21/A14/28	2K21/SE/85	Software Engineering
1766.	2K21/A1/63	2K21/SE/86	Software Engineering
1767.	2K21/A14/29	2K21/SE/87	Software Engineering
1768.	2K21/A14/30	2K21/SE/88	Software Engineering
1769.	2K21/A14/31	2K21/SE/89	Software Engineering
1770.	2K21/A14/32	2K21/SE/90	Software Engineering
1771.	2K21/A17/01	2K21/SE/91	Software Engineering
1772.	2K21/A14/33	2K21/SE/92	Software Engineering
1773.	2K21/A14/35	2K21/SE/93	Software Engineering
1774.	2K21/A14/36	2K21/SE/94	Software Engineering
1775.	2K21/A14/37	2K21/SE/95	Software Engineering
1776.	2K21/A14/38	2K21/SE/96	Software Engineering
1777.	2K21/B1/045	2K21/SE/97	Software Engineering
1778.	2K21/A14/39	2K21/SE/98	Software Engineering
1779.	2K21/A14/40	2K21/SE/99	Software Engineering
1780.	2K21/A14/41	2K21/SE/100	Software Engineering
1781.	2K21/A14/42	2K21/SE/101	Software Engineering
1782.	2K21/A14/43	2K21/SE/102	Software Engineering
1783.	2K21/A14/44	2K21/SE/103	Software Engineering
1784.	2K21/A14/45	2K21/SE/104	Software Engineering
1785.	2K21/A14/46	2K21/SE/105	Software Engineering
1786.	2K21/A14/47	2K21/SE/106	Software Engineering
1787.	2K21/A12/16	2K21/SE/107	Software Engineering
1788.	2K21/A14/48	2K21/SE/108	Software Engineering
1789.	2K21/A14/49	2K21/SE/109	Software Engineering
1790.	2K21/A14/50	2K21/SE/110	Software Engineering
1791.	2K21/A14/51	2K21/SE/111	Software Engineering
1792.	2K21/A1/66	2K21/SE/112	Software Engineering
1793.	2K21/A14/52	2K21/SE/113	Software Engineering
1794.	2K21/A14/53	2K21/SE/114	Software Engineering
1795.	2K21/A14/54	2K21/SE/115	Software Engineering
1796.	2K21/A1/69	2K21/SE/116	Software Engineering
1797.	2K21/A14/55	2K21/SE/117	Software Engineering
1798.	2K21/A14/56	2K21/SE/118	Software Engineering
1799.	2K21/A14/57	2K21/SE/119	Software Engineering
1800.	2K21/A14/58	2K21/SE/120	Software Engineering
1801.	2K21/A14/59	2K21/SE/121	Software Engineering

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1802.	2K21/A1/61	2K21/SE/122	Software Engineering
1803.	2K21/A14/60	2K21/SE/123	Software Engineering
1804.	2K21/A14/61	2K21/SE/124	Software Engineering
1805.	2K21/A14/63	2K21/SE/125	Software Engineering
1806.	2K21/A14/64	2K21/SE/126	Software Engineering
1807.	2K21/A14/65	2K21/SE/127	Software Engineering
1808.	2K21/A14/66	2K21/SE/128	Software Engineering
1809.	2K21/A14/67	2K21/SE/129	Software Engineering
1810.	2K21/A14/68	2K21/SE/130	Software Engineering
1811.	2K21/A14/69	2K21/SE/131	Software Engineering
1812.	2K21/A14/70	2K21/SE/132	Software Engineering
1813.	2K21/A14/71	2K21/SE/133	Software Engineering
1814.	2K21/A14/72	2K21/SE/134	Software Engineering
1815.	2K21/B1/041	2K21/SE/135	Software Engineering
1816.	2K21/B1/046	2K21/SE/136	Software Engineering
1817.	2K21/A14/73	2K21/SE/137	Software Engineering
1818.	2K21/A14/74	2K21/SE/138	Software Engineering
1819.	2K21/A15/01	2K21/SE/139	Software Engineering
1820.	2K21/A15/02	2K21/SE/140	Software Engineering
1821.	2K21/A15/03	2K21/SE/141	Software Engineering
1822.	2K21/A15/04	2K21/SE/142	Software Engineering
1823.	2K21/A15/05	2K21/SE/143	Software Engineering
1824.	2K21/A15/06	2K21/SE/144	Software Engineering
1825.	2K21/A15/07	2K21/SE/145	Software Engineering
1826.	2K21/A15/09	2K21/SE/146	Software Engineering
1827.	2K21/A15/10	2K21/SE/147	Software Engineering
1828.	2K21/A15/11	2K21/SE/148	Software Engineering
1829.	2K21/A15/12	2K21/SE/149	Software Engineering
1830.	2K21/A15/13	2K21/SE/150	Software Engineering
1831.	2K21/A15/15	2K21/SE/151	Software Engineering
1832.	2K21/A15/16	2K21/SE/152	Software Engineering
1833.	2K21/A15/17	2K21/SE/153	Software Engineering
1834.	2K21/A15/18	2K21/SE/154	Software Engineering
1835.	2K21/A15/19	2K21/SE/155	Software Engineering
1836.	2K21/A15/20	2K21/SE/156	Software Engineering
1837.	2K21/A15/21	2K21/SE/157	Software Engineering
1838.	2K21/A15/22	2K21/SE/158	Software Engineering
1839.	2K21/A15/23	2K21/SE/159	Software Engineering
1840.	2K21/A15/24	2K21/SE/160	Software Engineering



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1841.	2K21/A15/25	2K21/SE/161	Software Engineering
1842.	2K21/B1/048	2K21/SE/162	Software Engineering
1843.	2K21/A1/65	2K21/SE/163	Software Engineering
1844.	2K21/A15/26	2K21/SE/164	Software Engineering
1845.	2K21/A15/27	2K21/SE/165	Software Engineering
1846.	2K21/A15/28	2K21/SE/166	Software Engineering
1847.	2K21/A15/29	2K21/SE/167	Software Engineering
1848.	2K21/A15/31	2K21/SE/168	Software Engineering
1849.	2K21/A15/32	2K21/SE/169	Software Engineering
1850.	2K21/A15/33	2K21/SE/170	Software Engineering
1851.	2K21/A15/34	2K21/SE/171	Software Engineering
1852.	2K21/A15/35	2K21/SE/172	Software Engineering
1853.	2K21/A15/36	2K21/SE/173	Software Engineering
1854.	2K21/A15/37	2K21/SE/174	Software Engineering
1855.	2K21/A1/58	2K21/SE/175	Software Engineering
1856.	2K21/A15/38	2K21/SE/176	Software Engineering
1857.	2K21/A1/68	2K21/SE/177	Software Engineering
1858.	2K21/A15/39	2K21/SE/178	Software Engineering
1859.	2K21/A15/40	2K21/SE/179	Software Engineering
1860.	2K21/A15/41	2K21/SE/180	Software Engineering
1861.	2K21/B1/044	2K21/SE/181	Software Engineering
1862.	2K21/A15/42	2K21/SE/182	Software Engineering
1863.	2K21/A15/43	2K21/SE/183	Software Engineering
1864.	2K21/A15/44	2K21/SE/184	Software Engineering
1865.	2K21/A15/45	2K21/SE/185	Software Engineering
1866.	2K21/A15/46	2K21/SE/186	Software Engineering
1867.	2K21/A15/47	2K21/SE/187	Software Engineering
1868.	2K21/A15/48	2K21/SE/188	Software Engineering
1869.	2K21/A15/49	2K21/SE/189	Software Engineering
1870.	2K21/A15/50	2K21/SE/190	Software Engineering
1871.	2K21/A15/51	2K21/SE/191	Software Engineering
1872.	2K21/A15/52	2K21/SE/192	Software Engineering
1873.	2K21/A13/16	2K21/SE/193	Software Engineering
1874.	2K21/A15/53	2K21/SE/194	Software Engineering
1875.	2K21/A15/54	2K21/SE/195	Software Engineering
1876.	2K21/A15/57	2K21/SE/196	Software Engineering
1877.	2K21/A1/67	2K21/SE/197	Software Engineering
1878.	2K21/A15/58	2K21/SE/198	Software Engineering
J 1879.	2K21/A2/76	2K21/SE/199	Software Engineering



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1880.	2K21/A10/72	2K21/MC/01	Mathematics & Computing
1881.	2K21/A10/73	2K21/MC/02	Mathematics & Computing
1882.	2K21/A10/74	2K21/MC/03	Mathematics & Computing
1883.	2K21/A11/01	2K21/MC/04	Mathematics & Computing
1884.	2K21/A11/03	2K21/MC/05	Mathematics & Computing
1885.	2K21/A15/62	2K21/MC/06	Mathematics & Computing
1886.	2K21/A11/04	2K21/MC/07	Mathematics & Computing
1887.	2K21/A15/63	2K21/MC/08	Mathematics & Computing
1888.	2K21/A11/05	2K21/MC/09	Mathematics & Computing
1889.	2K21/A11/06	2K21/MC/10	Mathematics & Computing
1890.	2K21/A11/07	2K21/MC/11	Mathematics & Computing
1891.	2K21/A11/08	2K21/MC/12	Mathematics & Computing
1892.	2K21/A11/09	2K21/MC/13	Mathematics & Computing
1893.	2K21/A11/10	2K21/MC/14	Mathematics & Computing
1894.	2K21/A11/11	2K21/MC/15	Mathematics & Computing
1895.	2K21/A11/12	2K21/MC/16	Mathematics & Computing
1896.	2K21/A11/13	2K21/MC/17	Mathematics & Computing
1897.	2K21/A15/74	2K21/MC/18	Mathematics & Computing
1898.	2K21/A11/14	2K21/MC/19	Mathematics & Computing
1899.	2K21/A11/15	2K21/MC/20	Mathematics & Computing
1900.	2K21/A11/20	2K21/MC/21	Mathematics & Computing
1901.	2K21/A11/21	2K21/MC/22	Mathematics & Computing
1902.	2K21/A11/22	2K21/MC/23	Mathematics & Computing
1903.	2K21/A11/23	2K21/MC/24	Mathematics & Computing
1904.	2K21/A11/24	2K21/MC/25	Mathematics & Computing
1905.	2K21/A11/25	2K21/MC/26	Mathematics & Computing
1906.	2K21/A11/26	2K21/MC/27	Mathematics & Computing
1907.	2K21/A11/27	2K21/MC/28	Mathematics & Computing
1908.	2K21/A11/28	2K21/MC/29	Mathematics & Computing
1909.	2K21/A11/29	2K21/MC/30	Mathematics & Computing
1910.	2K21/A11/30	2K21/MC/31	Mathematics & Computing
1911.	2K21/A16/26	2K21/MC/32	Mathematics & Computing
1912.	2K21/B1/050	2K21/MC/33	Mathematics & Computing
1913.	2K21/A11/31	2K21/MC/34	Mathematics & Computing
1914.	2K21/A11/32	2K21/MC/35	Mathematics & Computing
1915.	2K21/A11/33	2K21/MC/36	Mathematics & Computing
1916.	2K21/A11/34	2K21/MC/37	Mathematics & Computing
1917.	2K21/A11/36	2K21/MC/38	Mathematics & Computing
1918.	2K21/A11/38	2K21/MC/39	Mathematics & Computing

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1919.	2K21/A11/39	2K21/MC/40	Mathematics & Computing
1920.	2K21/A11/40	2K21/MC/41	Mathematics & Computing
1921.	2K21/A11/41	2K21/MC/42	Mathematics & Computing
1922.	2K21/A11/42	2K21/MC/43	Mathematics & Computing
1923.	2K21/A11/43	2K21/MC/44	Mathematics & Computing
1924.	2K21/A11/44	2K21/MC/45	Mathematics & Computing
1925.	2K21/A11/45	2K21/MC/46	Mathematics & Computing
1926.	2K21/A11/46	2K21/MC/47	Mathematics & Computing
1927.	2K21/A11/47	2K21/MC/48	Mathematics & Computing
1928.	2K21/A11/49	2K21/MC/50	Mathematics & Computing
1929.	2K21/A11/50	2K21/MC/51	Mathematics & Computing
1930.	2K21/A11/51	2K21/MC/52	Mathematics & Computing
1931.	2K21/A11/52	2K21/MC/53	Mathematics & Computing
1932.	2K21/A11/53	2K21/MC/54	Mathematics & Computing
1933.	2K21/A11/54	2K21/MC/55	Mathematics & Computing
1934.	2K21/A11/55	2K21/MC/56	Mathematics & Computing
1935.	2K21/A15/75	2K21/MC/57	Mathematics & Computing
1936.	2K21/A11/56	2K21/MC/58	Mathematics & Computing
1937.	2K21/A11/57	2K21/MC/59	Mathematics & Computing
1938.	2K21/A11/59	2K21/MC/60	Mathematics & Computing
1939.	2K21/A11/60	2K21/MC/61	Mathematics & Computing
1940.	2K21/A11/61	2K21/MC/62	Mathematics & Computing
1941.	2K21/A11/64	2K21/MC/64	Mathematics & Computing
1942.	2K21/A11/65	2K21/MC/65	Mathematics & Computing
1943.	2K21/A11/66	2K21/MC/66	Mathematics & Computing
1944.	2K21/A11/67	2K21/MC/67	Mathematics & Computing
1945.	2K21/A11/69	2K21/MC/68	Mathematics & Computing
1946.	2K21/A11/70	2K21/MC/69	Mathematics & Computing
1947.	2K21/A11/71	2K21/MC/70	Mathematics & Computing
1948.	2K21/A11/72	2K21/MC/71	Mathematics & Computing
1949.	2K21/A11/73	2K21/MC/72	Mathematics & Computing
1950.	2K21/A11/74	2K21/MC/73	Mathematics & Computing
1951.	2K21/A3/75	2K21/MC/74	Mathematics & Computing
1952.	2K21/A12/01	2K21/MC/75	Mathematics & Computing
1953.	2K21/A12/02	2K21/MC/76	Mathematics & Computing
1954.	2K21/A12/03	2K21/MC/77	Mathematics & Computing
1955.	2K21/A12/04	2K21/MC/78	Mathematics & Computing

<b>S.NO.</b>	<b><u>First Year</u> <u>Roll Number</u></b>	<b><u>Second Year</u> <u>onwards</u> <u>Roll Number</u></b>	<b>Branch</b>
1956.	2K21/A12/05	2K21/MC/79	Mathematics & Computing
1957.	2K21/A1/55	2K21/MC/80	Mathematics & Computing
1958.	2K21/A17/14	2K21/MC/81	Mathematics & Computing
1959.	2K21/A12/06	2K21/MC/82	Mathematics & Computing
1960.	2K21/B8/16	2K21/MC/83	Mathematics & Computing
1961.	2K21/A12/07	2K21/MC/84	Mathematics & Computing
1962.	2K21/A12/08	2K21/MC/85	Mathematics & Computing
1963.	2K21/A12/09	2K21/MC/86	Mathematics & Computing
1964.	2K21/A12/10	2K21/MC/87	Mathematics & Computing
1965.	2K21/A12/11	2K21/MC/88	Mathematics & Computing
1966.	2K21/A12/12	2K21/MC/89	Mathematics & Computing
1967.	2K21/A12/13	2K21/MC/90	Mathematics & Computing
1968.	2K21/A12/14	2K21/MC/91	Mathematics & Computing
1969.	2K21/A12/15	2K21/MC/92	Mathematics & Computing
1970.	2K21/A12/17	2K21/MC/93	Mathematics & Computing
1971.	2K21/A12/18	2K21/MC/94	Mathematics & Computing
1972.	2K21/A12/19	2K21/MC/95	Mathematics & Computing
1973.	2K21/A12/20	2K21/MC/96	Mathematics & Computing
1974.	2K21/B1/052	2K21/MC/97	Mathematics & Computing
1975.	2K21/A12/21	2K21/MC/98	Mathematics & Computing
1976.	2K21/A12/23	2K21/MC/99	Mathematics & Computing
1977.	2K21/A12/24	2K21/MC/100	Mathematics & Computing
1978.	2K21/A17/76	2K21/MC/101	Mathematics & Computing
1979.	2K21/A11/75	2K21/MC/102	Mathematics & Computing
1980.	2K21/A12/25	2K21/MC/103	Mathematics & Computing
1981.	2K21/A12/26	2K21/MC/104	Mathematics & Computing
1982.	2K21/A14/75	2K21/MC/105	Mathematics & Computing
1983.	2K21/A12/27	2K21/MC/106	Mathematics & Computing
1984.	2K21/A12/28	2K21/MC/107	Mathematics & Computing
1985.	2K21/A12/29	2K21/MC/108	Mathematics & Computing
1986.	2K21/A12/30	2K21/MC/109	Mathematics & Computing
1987.	2K21/A12/31	2K21/MC/110	Mathematics & Computing
1988.	2K21/A12/33	2K21/MC/112	Mathematics & Computing
1989.	2K21/A12/34	2K21/MC/113	Mathematics & Computing
1990.	2K21/A12/35	2K21/MC/114	Mathematics & Computing
1991.	2K21/A12/36	2K21/MC/115	Mathematics & Computing
1992.	2K21/A12/37	2K21/MC/116	Mathematics & Computing
1993.	2K21/A12/38	2K21/MC/117	Mathematics & Computing



<b><u>S.NO.</u></b>	<b><u>First Year Roll Number</u></b>	<b><u>Second Year onwards Roll Number</u></b>	<b><u>Branch</u></b>
1994.	2K21/A17/46	2K21/MC/118	Mathematics & Computing
1995.	2K21/A12/39	2K21/MC/119	Mathematics & Computing
1996.	2K21/A12/40	2K21/MC/120	Mathematics & Computing
1997.	2K21/A12/41	2K21/MC/121	Mathematics & Computing
1998.	2K21/A12/42	2K21/MC/122	Mathematics & Computing
1999.	2K21/A12/43	2K21/MC/123	Mathematics & Computing
2000.	2K21/A12/44	2K21/MC/124	Mathematics & Computing
2001.	2K21/A7/75	2K21/MC/125	Mathematics & Computing
2002.	2K21/A12/45	2K21/MC/126	Mathematics & Computing
2003.	2K21/A17/62	2K21/MC/127	Mathematics & Computing
2004.	2K21/A12/46	2K21/MC/128	Mathematics & Computing
2005.	2K21/A12/47	2K21/MC/129	Mathematics & Computing
2006.	2K21/A12/48	2K21/MC/130	Mathematics & Computing
2007.	2K21/A12/49	2K21/MC/131	Mathematics & Computing
2008.	2K21/A12/50	2K21/MC/132	Mathematics & Computing
2009.	2K21/A12/51	2K21/MC/133	Mathematics & Computing
2010.	2K21/A12/52	2K21/MC/134	Mathematics & Computing
2011.	2K21/A12/53	2K21/MC/135	Mathematics & Computing
2012.	2K21/A12/54	2K21/MC/136	Mathematics & Computing
2013.	2K21/A12/55	2K21/MC/137	Mathematics & Computing
2014.	2K21/A12/56	2K21/MC/138	Mathematics & Computing
2015.	2K21/A12/57	2K21/MC/139	Mathematics & Computing
2016.	2K21/A12/58	2K21/MC/140	Mathematics & Computing
2017.	2K21/A12/59	2K21/MC/141	Mathematics & Computing
2018.	2K21/A12/60	2K21/MC/142	Mathematics & Computing
2019.	2K21/A12/61	2K21/MC/143	Mathematics & Computing
2020.	2K21/A12/62	2K21/MC/144	Mathematics & Computing
2021.	2K21/A12/63	2K21/MC/145	Mathematics & Computing
2022.	2K21/A12/64	2K21/MC/146	Mathematics & Computing
2023.	2K21/A12/65	2K21/MC/147	Mathematics & Computing
2024.	2K21/A1/57	2K21/MC/148	Mathematics & Computing
2025.	2K21/A12/66	2K21/MC/149	Mathematics & Computing
2026.	2K21/A18/15	2K21/MC/150	Mathematics & Computing
2027.	2K21/A12/67	2K21/MC/151	Mathematics & Computing
2028.	2K21/A12/68	2K21/MC/152	Mathematics & Computing
2029.	2K21/A12/69	2K21/MC/153	Mathematics & Computing
2030.	2K21/A12/70	2K21/MC/154	Mathematics & Computing
2031.	2K21/A8/75	2K21/MC/155	Mathematics & Computing
2032.	2K21/A12/71	2K21/MC/156	Mathematics & Computing

<b><u>S.NO.</u></b>	<b><u>First Year Roll Number</u></b>	<b><u>Second Year onwards Roll Number</u></b>	<b><u>Branch</u></b>
2033.	2K21/A12/72	2K21/MC/158	Mathematics & Computing
2034.	2K21/A12/73	2K21/MC/159	Mathematics & Computing
2035.	2K21/A12/74	2K21/MC/160	Mathematics & Computing
2036.	2K21/A13/01	2K21/MC/161	Mathematics & Computing
2037.	2K21/A13/02	2K21/MC/162	Mathematics & Computing
2038.	2K21/A13/03	2K21/MC/163	Mathematics & Computing
2039.	2K21/A18/75	2K21/MC/164	Mathematics & Computing
2040.	2K21/B1/051	2K21/MC/165	Mathematics & Computing
2041.	2K21/A13/04	2K21/MC/166	Mathematics & Computing
2042.	2K21/A13/05	2K21/MC/167	Mathematics & Computing
2043.	2K21/A13/06	2K21/MC/168	Mathematics & Computing
2044.	2K21/A13/07	2K21/MC/169	Mathematics & Computing
2045.	2K21/A13/08	2K21/MC/170	Mathematics & Computing
2046.	2K21/A13/09	2K21/MC/171	Mathematics & Computing
2047.	2K21/A13/11	2K21/MC/172	Mathematics & Computing
2048.	2K21/A13/12	2K21/MC/173	Mathematics & Computing
2049.	2K21/A18/58	2K21/MC/174	Mathematics & Computing
2050.	2K21/A13/13	2K21/MC/175	Mathematics & Computing
2051.	2K21/A13/14	2K21/MC/176	Mathematics & Computing
2052.	2K21/A13/15	2K21/MC/177	Mathematics & Computing
2053.	2K21/A13/17	2K21/MC/178	Mathematics & Computing
2054.	2K21/A18/65	2K21/MC/179	Mathematics & Computing
2055.	2K21/A18/67	2K21/MC/180	Mathematics & Computing
2056.	2K21/A13/18	2K21/MC/181	Mathematics & Computing
2057.	2K21/A13/19	2K21/MC/182	Mathematics & Computing
2058.	2K21/A18/69	2K21/MC/183	Mathematics & Computing
2059.	2K21/A13/20	2K21/MC/184	Mathematics & Computing
2060.	2K21/A13/21	2K21/MC/185	Mathematics & Computing
2061.	2K21/A13/22	2K21/MC/186	Mathematics & Computing
2062.	2K21/A13/23	2K21/MC/187	Mathematics & Computing
2063.	2K21/A13/24	2K21/MC/188	Mathematics & Computing
2064.	2K21/A13/25	2K21/MC/189	Mathematics & Computing
2065.	2K21/B17/70	2K21/PE/01	Production & Industrial Engineering
2066.	2K21/B18/06	2K21/PE/02	Production & Industrial Engineering
2067.	2K21/B18/07	2K21/PE/03	Production & Industrial Engineering
2068.	2K21/B18/08	2K21/PE/04	Production & Industrial Engineering
2069.	2K21/B18/10	2K21/PE/05	Production & Industrial Engineering
2070.	2K21/B2/05	2K21/PE/06	Production & Industrial Engineering



<b><u>S.NO.</u></b>	<b><u>First Year Roll Number</u></b>	<b><u>Second Year onwards Roll Number</u></b>	<b>Branch</b>
2071.	2K21/B16/74	2K21/PE/07	Production & Industrial Engineering
2072.	2K21/B18/14	2K21/PE/08	Production & Industrial Engineering
2073.	2K21/B18/15	2K21/PE/09	Production & Industrial Engineering
2074.	2K21/B18/16	2K21/PE/10	Production & Industrial Engineering
2075.	2K21/B2/16	2K21/PE/11	Production & Industrial Engineering
2076.	2K21/B18/17	2K21/PE/12	Production & Industrial Engineering
2077.	2K21/B17/71	2K21/PE/13	Production & Industrial Engineering
2078.	2K21/B12/07	2K21/PE/14	Production & Industrial Engineering
2079.	2K21/B16/71	2K21/PE/15	Production & Industrial Engineering
2080.	2K21/B12/08	2K21/PE/16	Production & Industrial Engineering
2081.	2K21/B2/19	2K21/PE/17	Production & Industrial Engineering
2082.	2K21/B16/78	2K21/PE/18	Production & Industrial Engineering
2083.	2K21/B12/13	2K21/PE/19	Production & Industrial Engineering
2084.	2K21/B2/25	2K21/PE/20	Production & Industrial Engineering
2085.	2K21/A1/56	2K21/PE/21	Production & Industrial Engineering
2086.	2K21/B17/75	2K21/PE/22	Production & Industrial Engineering
2087.	2K21/B18/29	2K21/PE/23	Production & Industrial Engineering
2088.	2K21/B18/30	2K21/PE/24	Production & Industrial Engineering
2089.	2K21/B15/81	2K21/PE/25	Production & Industrial Engineering
2090.	2K21/B2/34	2K21/PE/26	Production & Industrial Engineering
2091.	2K21/B15/80	2K21/PE/27	Production & Industrial Engineering
2092.	2K21/A1/74	2K21/PE/28	Production & Industrial Engineering
2093.	2K21/B16/73	2K21/PE/29	Production & Industrial Engineering
2094.	2K21/B2/36	2K21/PE/30	Production & Industrial Engineering
2095.	2K21/B5/73	2K21/PE/31	Production & Industrial Engineering
2096.	2K21/B3/82	2K21/PE/32	Production & Industrial Engineering
2097.	2K21/B12/21	2K21/PE/33	Production & Industrial Engineering
2098.	2K21/B2/41	2K21/PE/34	Production & Industrial Engineering
2099.	2K21/B18/36	2K21/PE/35	Production & Industrial Engineering
2100.	2K21/B9/78	2K21/PE/36	Production & Industrial Engineering
2101.	2K21/B12/25	2K21/PE/37	Production & Industrial Engineering
2102.	2K21/B18/38	2K21/PE/38	Production & Industrial Engineering
2103.	2K21/B18/41	2K21/PE/39	Production & Industrial Engineering
2104.	2K21/B18/43	2K21/PE/40	Production & Industrial Engineering
2105.	2K21/B16/80	2K21/PE/43	Production & Industrial Engineering
2106.	2K21/B18/48	2K21/PE/44	Production & Industrial Engineering
2107.	2K21/B18/49	2K21/PE/45	Production & Industrial Engineering

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2108.	2K21/B16/72	2K21/PE/46	Production & Industrial Engineering
2109.	2K21/B12/32	2K21/PE/47	Production & Industrial Engineering
2110.	2K21/B12/33	2K21/PE/48	Production & Industrial Engineering
2111.	2K21/B18/52	2K21/PE/49	Production & Industrial Engineering
2112.	2K21/B4/71	2K21/PE/50	Production & Industrial Engineering
2113.	2K21/B18/55	2K21/PE/51	Production & Industrial Engineering
2114.	2K21/B18/57	2K21/PE/52	Production & Industrial Engineering
2115.	2K21/B18/58	2K21/PE/53	Production & Industrial Engineering
2116.	2K21/B15/79	2K21/PE/54	Production & Industrial Engineering
2117.	2K21/B18/59	2K21/PE/55	Production & Industrial Engineering
2118.	2K21/B12/47	2K21/PE/56	Production & Industrial Engineering
2119.	2K21/B18/62	2K21/PE/57	Production & Industrial Engineering
2120.	2K21/B10/77	2K21/PE/58	Production & Industrial Engineering
2121.	2K21/B18/63	2K21/PE/59	Production & Industrial Engineering
2122.	2K21/B18/64	2K21/PE/60	Production & Industrial Engineering
2123.	2K21/B18/65	2K21/PE/61	Production & Industrial Engineering
2124.	2K21/B18/66	2K21/PE/62	Production & Industrial Engineering
2125.	2K21/B17/72	2K21/PE/63	Production & Industrial Engineering
2126.	2K21/B12/72	2K21/PE/64	Production & Industrial Engineering
2127.	2K21/B17/74	2K21/PE/65	Production & Industrial Engineering
2128.	2K21/B17/73	2K21/PE/66	Production & Industrial Engineering
2129.	2K21/B18/70	2K21/PE/68	Production & Industrial Engineering
2130.	2K21/B12/52	2K21/PE/69	Production & Industrial Engineering
2131.	2K21/B10/81	2K21/PE/71	Production & Industrial Engineering
2132.	2K21/B16/75	2K21/PE/73	Production & Industrial Engineering
2133.	2K21/B12/60	2K21/PE/74	Production & Industrial Engineering
2134.	2K21/B10/23	2K21/EP/01	Engineering Physics
2135.	2K21/B16/70	2K21/EP/02	Engineering Physics
2136.	2K21/B10/76	2K21/EP/03	Engineering Physics
2137.	2K21/B10/24	2K21/EP/04	Engineering Physics
2138.	2K21/B3/06	2K21/EP/05	Engineering Physics
2139.	2K21/A1/70	2K21/EP/06	Engineering Physics
2140.	2K21/B10/26	2K21/EP/07	Engineering Physics
2141.	2K21/B10/27	2K21/EP/08	Engineering Physics
2142.	2K21/B10/29	2K21/EP/09	Engineering Physics
2143.	2K21/B10/30	2K21/EP/10	Engineering Physics

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2144.	2K21/B3/11	2K21/EP/11	Engineering Physics
2145.	2K21/B10/31	2K21/EP/12	Engineering Physics
2146.	2K21/B10/32	2K21/EP/13	Engineering Physics
2147.	2K21/B10/33	2K21/EP/14	Engineering Physics
2148.	2K21/B11/66	2K21/EP/15	Engineering Physics
2149.	2K21/B11/69	2K21/EP/16	Engineering Physics
2150.	2K21/B10/35	2K21/EP/17	Engineering Physics
2151.	2K21/B10/36	2K21/EP/18	Engineering Physics
2152.	2K21/B10/37	2K21/EP/19	Engineering Physics
2153.	2K21/B10/39	2K21/EP/20	Engineering Physics
2154.	2K21/B10/41	2K21/EP/21	Engineering Physics
2155.	2K21/B10/42	2K21/EP/22	Engineering Physics
2156.	2K21/B10/44	2K21/EP/23	Engineering Physics
2157.	2K21/B10/45	2K21/EP/24	Engineering Physics
2158.	2K21/B10/46	2K21/EP/25	Engineering Physics
2159.	2K21/B10/47	2K21/EP/26	Engineering Physics
2160.	2K21/B10/48	2K21/EP/27	Engineering Physics
2161.	2K21/B10/50	2K21/EP/28	Engineering Physics
2162.	2K21/B10/51	2K21/EP/29	Engineering Physics
2163.	2K21/B11/78	2K21/EP/30	Engineering Physics
2164.	2K21/B18/21	2K21/EP/31	Engineering Physics
2165.	2K21/B3/17	2K21/EP/32	Engineering Physics
2166.	2K21/B10/52	2K21/EP/33	Engineering Physics
2167.	2K21/B10/53	2K21/EP/34	Engineering Physics
2168.	2K21/B10/54	2K21/EP/35	Engineering Physics
2169.	2K21/B14/20	2K21/EP/36	Engineering Physics
2170.	2K21/B10/55	2K21/EP/37	Engineering Physics
2171.	2K21/B9/76	2K21/EP/38	Engineering Physics
2172.	2K21/B14/21	2K21/EP/39	Engineering Physics
2173.	2K21/B10/56	2K21/EP/40	Engineering Physics
2174.	2K21/B10/57	2K21/EP/41	Engineering Physics
2175.	2K21/B10/58	2K21/EP/42	Engineering Physics
2176.	2K21/B10/60	2K21/EP/43	Engineering Physics
2177.	2K21/B10/61	2K21/EP/44	Engineering Physics
2178.	2K21/B17/23	2K21/EP/45	Engineering Physics
2179.	2K21/B10/63	2K21/EP/46	Engineering Physics
2180.	2K21/B10/64	2K21/EP/47	Engineering Physics
2181.	2K21/B11/71	2K21/EP/48	Engineering Physics
2182.	2K21/B10/66	2K21/EP/49	Engineering Physics

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2183.	2K21/B11/80	2K21/EP/50	Engineering Physics
2184.	2K21/B10/67	2K21/EP/52	Engineering Physics
2185.	2K21/B9/75	2K21/EP/53	Engineering Physics
2186.	2K21/B10/68	2K21/EP/54	Engineering Physics
2187.	2K21/B10/69	2K21/EP/55	Engineering Physics
2188.	2K21/A1/71	2K21/EP/56	Engineering Physics
2189.	2K21/B17/28	2K21/EP/57	Engineering Physics
2190.	2K21/B9/74	2K21/EP/58	Engineering Physics
2191.	2K21/B5/07	2K21/EP/59	Engineering Physics
2192.	2K21/B11/03	2K21/EP/60	Engineering Physics
2193.	2K21/B11/05	2K21/EP/61	Engineering Physics
2194.	2K21/B11/06	2K21/EP/62	Engineering Physics
2195.	2K21/B11/07	2K21/EP/63	Engineering Physics
2196.	2K21/B11/08	2K21/EP/64	Engineering Physics
2197.	2K21/B11/10	2K21/EP/65	Engineering Physics
2198.	2K21/B11/11	2K21/EP/66	Engineering Physics
2199.	2K21/B11/74	2K21/EP/67	Engineering Physics
2200.	2K21/B11/12	2K21/EP/68	Engineering Physics
2201.	2K21/B11/13	2K21/EP/69	Engineering Physics
2202.	2K21/B11/14	2K21/EP/70	Engineering Physics
2203.	2K21/B11/15	2K21/EP/71	Engineering Physics
2204.	2K21/B11/16	2K21/EP/72	Engineering Physics
2205.	2K21/B11/17	2K21/EP/73	Engineering Physics
2206.	2K21/B11/18	2K21/EP/74	Engineering Physics
2207.	2K21/B11/19	2K21/EP/75	Engineering Physics
2208.	2K21/B18/50	2K21/EP/76	Engineering Physics
2209.	2K21/B11/20	2K21/EP/77	Engineering Physics
2210.	2K21/B11/21	2K21/EP/78	Engineering Physics
2211.	2K21/B11/24	2K21/EP/80	Engineering Physics
2212.	2K21/B11/25	2K21/EP/81	Engineering Physics
2213.	2K21/B11/26	2K21/EP/82	Engineering Physics
2214.	2K21/B11/27	2K21/EP/83	Engineering Physics
2215.	2K21/B11/28	2K21/EP/84	Engineering Physics
2216.	2K21/B11/30	2K21/EP/85	Engineering Physics
2217.	2K21/B11/31	2K21/EP/86	Engineering Physics
2218.	2K21/B11/35	2K21/EP/87	Engineering Physics
2219.	2K21/B11/36	2K21/EP/88	Engineering Physics



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2220.	2K21/B11/37	2K21/EP/89	Engineering Physics
2221.	2K21/B11/38	2K21/EP/90	Engineering Physics
2222.	2K21/B11/39	2K21/EP/91	Engineering Physics
2223.	2K21/B11/41	2K21/EP/92	Engineering Physics
2224.	2K21/B11/42	2K21/EP/93	Engineering Physics
2225.	2K21/B11/43	2K21/EP/94	Engineering Physics
2226.	2K21/B9/79	2K21/EP/95	Engineering Physics
2227.	2K21/B11/44	2K21/EP/96	Engineering Physics
2228.	2K21/B3/62	2K21/EP/97	Engineering Physics
2229.	2K21/B11/45	2K21/EP/98	Engineering Physics
2230.	2K21/B11/46	2K21/EP/99	Engineering Physics
2231.	2K21/B3/74	2K21/EP/100	Engineering Physics
2232.	2K21/B11/47	2K21/EP/101	Engineering Physics
2233.	2K21/B6/02	2K21/EP/102	Engineering Physics
2234.	2K21/B11/72	2K21/EP/103	Engineering Physics
2235.	2K21/B11/48	2K21/EP/104	Engineering Physics
2236.	2K21/B11/50	2K21/EP/105	Engineering Physics
2237.	2K21/B11/51	2K21/EP/106	Engineering Physics
2238.	2K21/B11/53	2K21/EP/107	Engineering Physics
2239.	2K21/B12/55	2K21/EP/108	Engineering Physics
2240.	2K21/B11/54	2K21/EP/109	Engineering Physics
2241.	2K21/B11/55	2K21/EP/110	Engineering Physics
2242.	2K21/B10/71	2K21/EP/111	Engineering Physics
2243.	2K21/B11/56	2K21/EP/112	Engineering Physics
2244.	2K21/B11/57	2K21/EP/113	Engineering Physics
2245.	2K21/B10/14	2K21/EP/114	Engineering Physics
2246.	2K21/B3/70	2K21/EP/115	Engineering Physics
2247.	2K21/B11/58	2K21/EP/116	Engineering Physics
2248.	2K21/B11/59	2K21/EP/117	Engineering Physics
2249.	2K21/B10/19	2K21/EP/118	Engineering Physics
2250.	2K21/B11/61	2K21/EP/119	Engineering Physics
2251.	2K21/B12/64	2K21/ME/01	Mechanical Engineering
2252.	2K21/B12/65	2K21/ME/02	Mechanical Engineering
2253.	2K21/B2/01	2K21/ME/03	Mechanical Engineering
2254.	2K21/B12/66	2K21/ME/04	Mechanical Engineering
2255.	2K21/B12/68	2K21/ME/05	Mechanical Engineering
2256.	2K21/A1/60	2K21/ME/06	Mechanical Engineering
2257.	2K21/B1/030	2K21/ME/07	Mechanical Engineering
2258.	2K21/B12/69	2K21/ME/08	Mechanical Engineering



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2259.	2K21/B13/01	2K21/ME/09	Mechanical Engineering
2260.	2K21/B13/02	2K21/ME/10	Mechanical Engineering
2261.	2K21/B17/01	2K21/ME/11	Mechanical Engineering
2262.	2K21/B13/03	2K21/ME/12	Mechanical Engineering
2263.	2K21/B17/02	2K21/ME/13	Mechanical Engineering
2264.	2K21/B13/04	2K21/ME/14	Mechanical Engineering
2265.	2K21/B13/05	2K21/ME/15	Mechanical Engineering
2266.	2K21/B13/06	2K21/ME/16	Mechanical Engineering
2267.	2K21/B13/07	2K21/ME/17	Mechanical Engineering
2268.	2K21/B13/08	2K21/ME/18	Mechanical Engineering
2269.	2K21/B13/09	2K21/ME/19	Mechanical Engineering
2270.	2K21/B13/10	2K21/ME/20	Mechanical Engineering
2271.	2K21/B13/11	2K21/ME/21	Mechanical Engineering
2272.	2K21/B13/13	2K21/ME/22	Mechanical Engineering
2273.	2K21/B13/14	2K21/ME/23	Mechanical Engineering
2274.	2K21/B4/14	2K21/ME/24	Mechanical Engineering
2275.	2K21/B13/15	2K21/ME/25	Mechanical Engineering
2276.	2K21/B18/05	2K21/ME/26	Mechanical Engineering
2277.	2K21/B13/17	2K21/ME/27	Mechanical Engineering
2278.	2K21/B13/19	2K21/ME/28	Mechanical Engineering
2279.	2K21/B13/20	2K21/ME/29	Mechanical Engineering
2280.	2K21/B13/21	2K21/ME/30	Mechanical Engineering
2281.	2K21/B17/06	2K21/ME/31	Mechanical Engineering
2282.	2K21/B13/22	2K21/ME/32	Mechanical Engineering
2283.	2K21/B13/23	2K21/ME/33	Mechanical Engineering
2284.	2K21/B3/09	2K21/ME/35	Mechanical Engineering
2285.	2K21/B13/25	2K21/ME/36	Mechanical Engineering
2286.	2K21/B17/09	2K21/ME/37	Mechanical Engineering
2287.	2K21/B13/26	2K21/ME/38	Mechanical Engineering
2288.	2K21/B18/12	2K21/ME/39	Mechanical Engineering
2289.	2K21/B13/27	2K21/ME/40	Mechanical Engineering
2290.	2K21/B13/28	2K21/ME/41	Mechanical Engineering
2291.	2K21/B13/29	2K21/ME/42	Mechanical Engineering
2292.	2K21/B13/30	2K21/ME/43	Mechanical Engineering
2293.	2K21/B13/31	2K21/ME/44	Mechanical Engineering
2294.	2K21/B13/32	2K21/ME/45	Mechanical Engineering
2295.	2K21/B17/10	2K21/ME/46	Mechanical Engineering
2296.	2K21/B17/11	2K21/ME/47	Mechanical Engineering

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2297.	2K21/B13/36	2K21/ME/48	Mechanical Engineering
2298.	2K21/B13/37	2K21/ME/49	Mechanical Engineering
2299.	2K21/B13/38	2K21/ME/50	Mechanical Engineering
2300.	2K21/B13/39	2K21/ME/51	Mechanical Engineering
2301.	2K21/B13/40	2K21/ME/52	Mechanical Engineering
2302.	2K21/B13/41	2K21/ME/53	Mechanical Engineering
2303.	2K21/B13/43	2K21/ME/54	Mechanical Engineering
2304.	2K21/B11/68	2K21/ME/55	Mechanical Engineering
2305.	2K21/B13/45	2K21/ME/56	Mechanical Engineering
2306.	2K21/B13/46	2K21/ME/57	Mechanical Engineering
2307.	2K21/B13/77	2K21/ME/58	Mechanical Engineering
2308.	2K21/B13/47	2K21/ME/59	Mechanical Engineering
2309.	2K21/B13/48	2K21/ME/60	Mechanical Engineering
2310.	2K21/B13/49	2K21/ME/61	Mechanical Engineering
2311.	2K21/B13/50	2K21/ME/62	Mechanical Engineering
2312.	2K21/B13/75	2K21/ME/63	Mechanical Engineering
2313.	2K21/B13/51	2K21/ME/64	Mechanical Engineering
2314.	2K21/B13/52	2K21/ME/65	Mechanical Engineering
2315.	2K21/B13/53	2K21/ME/66	Mechanical Engineering
2316.	2K21/B15/74	2K21/ME/67	Mechanical Engineering
2317.	2K21/B15/73	2K21/ME/68	Mechanical Engineering
2318.	2K21/B13/54	2K21/ME/69	Mechanical Engineering
2319.	2K21/B13/56	2K21/ME/70	Mechanical Engineering
2320.	2K21/B13/57	2K21/ME/71	Mechanical Engineering
2321.	2K21/B13/58	2K21/ME/72	Mechanical Engineering
2322.	2K21/B13/59	2K21/ME/73	Mechanical Engineering
2323.	2K21/B13/60	2K21/ME/74	Mechanical Engineering
2324.	2K21/B13/61	2K21/ME/75	Mechanical Engineering
2325.	2K21/B13/63	2K21/ME/76	Mechanical Engineering
2326.	2K21/B13/64	2K21/ME/77	Mechanical Engineering
2327.	2K21/B13/65	2K21/ME/78	Mechanical Engineering
2328.	2K21/B13/66	2K21/ME/79	Mechanical Engineering
2329.	2K21/B13/67	2K21/ME/80	Mechanical Engineering
2330.	2K21/B13/68	2K21/ME/81	Mechanical Engineering
2331.	2K21/B13/69	2K21/ME/82	Mechanical Engineering
2332.	2K21/B2/15	2K21/ME/83	Mechanical Engineering
2333.	2K21/B13/70	2K21/ME/84	Mechanical Engineering
2334.	2K21/B14/01	2K21/ME/85	Mechanical Engineering
2335.	2K21/B14/02	2K21/ME/86	Mechanical Engineering

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2336.	2K21/B14/03	2K21/ME/87	Mechanical Engineering
2337.	2K21/B14/04	2K21/ME/88	Mechanical Engineering
2338.	2K21/B14/73	2K21/ME/89	Mechanical Engineering
2339.	2K21/B14/05	2K21/ME/90	Mechanical Engineering
2340.	2K21/B14/06	2K21/ME/91	Mechanical Engineering
2341.	2K21/B14/08	2K21/ME/92	Mechanical Engineering
2342.	2K21/B3/18	2K21/ME/93	Mechanical Engineering
2343.	2K21/B14/10	2K21/ME/94	Mechanical Engineering
2344.	2K21/B14/11	2K21/ME/95	Mechanical Engineering
2345.	2K21/B14/12	2K21/ME/96	Mechanical Engineering
2346.	2K21/B3/76	2K21/ME/97	Mechanical Engineering
2347.	2K21/B14/13	2K21/ME/98	Mechanical Engineering
2348.	2K21/B18/22	2K21/ME/99	Mechanical Engineering
2349.	2K21/B14/15	2K21/ME/100	Mechanical Engineering
2350.	2K21/B14/17	2K21/ME/101	Mechanical Engineering
2351.	2K21/B4/51	2K21/ME/102	Mechanical Engineering
2352.	2K21/B2/74	2K21/ME/103	Mechanical Engineering
2353.	2K21/B14/18	2K21/ME/104	Mechanical Engineering
2354.	2K21/B14/19	2K21/ME/105	Mechanical Engineering
2355.	2K21/B17/18	2K21/ME/106	Mechanical Engineering
2356.	2K21/B14/22	2K21/ME/107	Mechanical Engineering
2357.	2K21/B17/19	2K21/ME/108	Mechanical Engineering
2358.	2K21/B14/24	2K21/ME/109	Mechanical Engineering
2359.	2K21/B14/25	2K21/ME/110	Mechanical Engineering
2360.	2K21/B14/26	2K21/ME/111	Mechanical Engineering
2361.	2K21/B12/12	2K21/ME/112	Mechanical Engineering
2362.	2K21/B17/20	2K21/ME/113	Mechanical Engineering
2363.	2K21/B14/28	2K21/ME/114	Mechanical Engineering
2364.	2K21/B12/77	2K21/ME/115	Mechanical Engineering
2365.	2K21/B14/30	2K21/ME/116	Mechanical Engineering
2366.	2K21/B14/31	2K21/ME/117	Mechanical Engineering
2367.	2K21/B3/23	2K21/ME/118	Mechanical Engineering
2368.	2K21/B14/32	2K21/ME/119	Mechanical Engineering
2369.	2K21/B14/33	2K21/ME/120	Mechanical Engineering
2370.	2K21/B14/34	2K21/ME/121	Mechanical Engineering
2371.	2K21/B14/35	2K21/ME/122	Mechanical Engineering
2372.	2K21/B14/76	2K21/ME/124	Mechanical Engineering

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2373.	2K21/B17/21	2K21/ME/126	Mechanical Engineering
2374.	2K21/B2/27	2K21/ME/127	Mechanical Engineering
2375.	2K21/B17/22	2K21/ME/128	Mechanical Engineering
2376.	2K21/B14/40	2K21/ME/129	Mechanical Engineering
2377.	2K21/B14/41	2K21/ME/130	Mechanical Engineering
2378.	2K21/B14/46	2K21/ME/131	Mechanical Engineering
2379.	2K21/B17/24	2K21/ME/132	Mechanical Engineering
2380.	2K21/B14/48	2K21/ME/133	Mechanical Engineering
2381.	2K21/B14/49	2K21/ME/134	Mechanical Engineering
2382.	2K21/B14/50	2K21/ME/135	Mechanical Engineering
2383.	2K21/B14/51	2K21/ME/136	Mechanical Engineering
2384.	2K21/B14/52	2K21/ME/137	Mechanical Engineering
2385.	2K21/B18/31	2K21/ME/138	Mechanical Engineering
2386.	2K21/B15/71	2K21/ME/139	Mechanical Engineering
2387.	2K21/B14/57	2K21/ME/140	Mechanical Engineering
2388.	2K21/B14/59	2K21/ME/141	Mechanical Engineering
2389.	2K21/B14/62	2K21/ME/142	Mechanical Engineering
2390.	2K21/B14/63	2K21/ME/143	Mechanical Engineering
2391.	2K21/B14/64	2K21/ME/144	Mechanical Engineering
2392.	2K21/B14/65	2K21/ME/145	Mechanical Engineering
2393.	2K21/B3/31	2K21/ME/146	Mechanical Engineering
2394.	2K21/B15/78	2K21/ME/147	Mechanical Engineering
2395.	2K21/B14/67	2K21/ME/148	Mechanical Engineering
2396.	2K21/B5/05	2K21/ME/149	Mechanical Engineering
2397.	2K21/B14/68	2K21/ME/150	Mechanical Engineering
2398.	2K21/B14/70	2K21/ME/151	Mechanical Engineering
2399.	2K21/B10/70	2K21/ME/152	Mechanical Engineering
2400.	2K21/B15/01	2K21/ME/153	Mechanical Engineering
2401.	2K21/B15/02	2K21/ME/154	Mechanical Engineering
2402.	2K21/B15/04	2K21/ME/156	Mechanical Engineering
2403.	2K21/B15/05	2K21/ME/157	Mechanical Engineering
2404.	2K21/B15/06	2K21/ME/158	Mechanical Engineering
2405.	2K21/B15/07	2K21/ME/159	Mechanical Engineering
2406.	2K21/B15/08	2K21/ME/160	Mechanical Engineering
2407.	2K21/B17/31	2K21/ME/161	Mechanical Engineering
2408.	2K21/B15/10	2K21/ME/162	Mechanical Engineering
2409.	2K21/B15/11	2K21/ME/163	Mechanical Engineering
2410.	2K21/B15/12	2K21/ME/164	Mechanical Engineering



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2411.	2K21/B15/77	2K21/ME/165	Mechanical Engineering
2412.	2K21/B15/13	2K21/ME/166	Mechanical Engineering
2413.	2K21/B15/14	2K21/ME/167	Mechanical Engineering
2414.	2K21/B15/15	2K21/ME/168	Mechanical Engineering
2415.	2K21/B15/16	2K21/ME/169	Mechanical Engineering
2416.	2K21/B15/17	2K21/ME/170	Mechanical Engineering
2417.	2K21/B15/18	2K21/ME/171	Mechanical Engineering
2418.	2K21/B15/19	2K21/ME/172	Mechanical Engineering
2419.	2K21/B15/20	2K21/ME/173	Mechanical Engineering
2420.	2K21/B17/34	2K21/ME/174	Mechanical Engineering
2421.	2K21/B15/72	2K21/ME/175	Mechanical Engineering
2422.	2K21/B15/21	2K21/ME/176	Mechanical Engineering
2423.	2K21/B1/031	2K21/ME/177	Mechanical Engineering
2424.	2K21/B14/80	2K21/ME/178	Mechanical Engineering
2425.	2K21/B15/22	2K21/ME/179	Mechanical Engineering
2426.	2K21/B15/23	2K21/ME/180	Mechanical Engineering
2427.	2K21/B15/24	2K21/ME/181	Mechanical Engineering
2428.	2K21/B3/38	2K21/ME/182	Mechanical Engineering
2429.	2K21/B15/25	2K21/ME/183	Mechanical Engineering
2430.	2K21/B15/26	2K21/ME/184	Mechanical Engineering
2431.	2K21/B17/35	2K21/ME/185	Mechanical Engineering
2432.	2K21/B15/28	2K21/ME/186	Mechanical Engineering
2433.	2K21/B15/31	2K21/ME/187	Mechanical Engineering
2434.	2K21/B15/32	2K21/ME/188	Mechanical Engineering
2435.	2K21/B15/35	2K21/ME/189	Mechanical Engineering
2436.	2K21/B3/43	2K21/ME/190	Mechanical Engineering
2437.	2K21/B17/37	2K21/ME/191	Mechanical Engineering
2438.	2K21/B17/38	2K21/ME/192	Mechanical Engineering
2439.	2K21/B14/72	2K21/ME/193	Mechanical Engineering
2440.	2K21/B15/36	2K21/ME/194	Mechanical Engineering
2441.	2K21/B2/47	2K21/ME/195	Mechanical Engineering
2442.	2K21/B15/37	2K21/ME/196	Mechanical Engineering
2443.	2K21/B2/48	2K21/ME/197	Mechanical Engineering
2444.	2K21/B18/46	2K21/ME/198	Mechanical Engineering
2445.	2K21/B15/40	2K21/ME/199	Mechanical Engineering
2446.	2K21/B15/41	2K21/ME/200	Mechanical Engineering
2447.	2K21/B15/42	2K21/ME/201	Mechanical Engineering
2448.	2K21/B13/73	2K21/ME/202	Mechanical Engineering
2449.	2K21/B15/43	2K21/ME/203	Mechanical Engineering



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2450.	2K21/B17/41	2K21/ME/205	Mechanical Engineering
2451.	2K21/B15/45	2K21/ME/206	Mechanical Engineering
2452.	2K21/B15/46	2K21/ME/207	Mechanical Engineering
2453.	2K21/B15/47	2K21/ME/208	Mechanical Engineering
2454.	2K21/B15/48	2K21/ME/209	Mechanical Engineering
2455.	2K21/B15/49	2K21/ME/210	Mechanical Engineering
2456.	2K21/B15/50	2K21/ME/211	Mechanical Engineering
2457.	2K21/B15/51	2K21/ME/212	Mechanical Engineering
2458.	2K21/B15/52	2K21/ME/213	Mechanical Engineering
2459.	2K21/B15/54	2K21/ME/214	Mechanical Engineering
2460.	2K21/B15/55	2K21/ME/215	Mechanical Engineering
2461.	2K21/B15/56	2K21/ME/216	Mechanical Engineering
2462.	2K21/B15/57	2K21/ME/217	Mechanical Engineering
2463.	2K21/B15/58	2K21/ME/218	Mechanical Engineering
2464.	2K21/B17/45	2K21/ME/219	Mechanical Engineering
2465.	2K21/B2/73	2K21/ME/220	Mechanical Engineering
2466.	2K21/B15/59	2K21/ME/221	Mechanical Engineering
2467.	2K21/B17/46	2K21/ME/222	Mechanical Engineering
2468.	2K21/B8/71	2K21/ME/223	Mechanical Engineering
2469.	2K21/B15/61	2K21/ME/224	Mechanical Engineering
2470.	2K21/B15/62	2K21/ME/225	Mechanical Engineering
2471.	2K21/B2/54	2K21/ME/226	Mechanical Engineering
2472.	2K21/B13/74	2K21/ME/227	Mechanical Engineering
2473.	2K21/B15/65	2K21/ME/228	Mechanical Engineering
2474.	2K21/B12/79	2K21/ME/229	Mechanical Engineering
2475.	2K21/B15/66	2K21/ME/230	Mechanical Engineering
2476.	2K21/B15/67	2K21/ME/231	Mechanical Engineering
2477.	2K21/B15/68	2K21/ME/232	Mechanical Engineering
2478.	2K21/B15/69	2K21/ME/233	Mechanical Engineering
2479.	2K21/B16/01	2K21/ME/234	Mechanical Engineering
2480.	2K21/B17/49	2K21/ME/235	Mechanical Engineering
2481.	2K21/B16/02	2K21/ME/236	Mechanical Engineering
2482.	2K21/B12/81	2K21/ME/237	Mechanical Engineering
2483.	2K21/B16/03	2K21/ME/238	Mechanical Engineering
2484.	2K21/B16/04	2K21/ME/239	Mechanical Engineering
2485.	2K21/B16/05	2K21/ME/240	Mechanical Engineering
2486.	2K21/B13/78	2K21/ME/241	Mechanical Engineering

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2487.	2K21/B16/07	2K21/ME/243	Mechanical Engineering
2488.	2K21/B17/51	2K21/ME/244	Mechanical Engineering
2489.	2K21/B16/08	2K21/ME/245	Mechanical Engineering
2490.	2K21/B16/09	2K21/ME/246	Mechanical Engineering
2491.	2K21/B16/11	2K21/ME/247	Mechanical Engineering
2492.	2K21/B16/13	2K21/ME/248	Mechanical Engineering
2493.	2K21/B16/14	2K21/ME/249	Mechanical Engineering
2494.	2K21/B17/52	2K21/ME/250	Mechanical Engineering
2495.	2K21/B18/56	2K21/ME/251	Mechanical Engineering
2496.	2K21/B16/15	2K21/ME/252	Mechanical Engineering
2497.	2K21/B11/34	2K21/ME/253	Mechanical Engineering
2498.	2K21/B16/16	2K21/ME/254	Mechanical Engineering
2499.	2K21/B5/58	2K21/ME/255	Mechanical Engineering
2500.	2K21/B16/18	2K21/ME/256	Mechanical Engineering
2501.	2K21/B16/19	2K21/ME/257	Mechanical Engineering
2502.	2K21/B16/20	2K21/ME/258	Mechanical Engineering
2503.	2K21/B18/60	2K21/ME/259	Mechanical Engineering
2504.	2K21/B16/23	2K21/ME/260	Mechanical Engineering
2505.	2K21/B17/55	2K21/ME/261	Mechanical Engineering
2506.	2K21/B16/25	2K21/ME/262	Mechanical Engineering
2507.	2K21/B17/56	2K21/ME/263	Mechanical Engineering
2508.	2K21/B16/26	2K21/ME/264	Mechanical Engineering
2509.	2K21/B16/27	2K21/ME/265	Mechanical Engineering
2510.	2K21/B16/29	2K21/ME/266	Mechanical Engineering
2511.	2K21/B17/57	2K21/ME/267	Mechanical Engineering
2512.	2K21/B16/32	2K21/ME/268	Mechanical Engineering
2513.	2K21/B16/33	2K21/ME/269	Mechanical Engineering
2514.	2K21/B16/34	2K21/ME/270	Mechanical Engineering
2515.	2K21/B16/35	2K21/ME/271	Mechanical Engineering
2516.	2K21/B16/36	2K21/ME/272	Mechanical Engineering
2517.	2K21/A1/59	2K21/ME/273	Mechanical Engineering
2518.	2K21/B16/38	2K21/ME/274	Mechanical Engineering
2519.	2K21/B16/39	2K21/ME/275	Mechanical Engineering
2520.	2K21/B14/79	2K21/ME/276	Mechanical Engineering
2521.	2K21/B16/40	2K21/ME/277	Mechanical Engineering
2522.	2K21/B16/41	2K21/ME/278	Mechanical Engineering
2523.	2K21/B16/42	2K21/ME/279	Mechanical Engineering
2524.	2K21/B17/60	2K21/ME/280	Mechanical Engineering
2525.	2K21/B16/44	2K21/ME/281	Mechanical Engineering

<b><u>S.NO.</u></b>	<b><u>First Year Roll Number</u></b>	<b><u>Second Year onwards Roll Number</u></b>	<b>Branch</b>
2526.	2K21/B13/72	2K21/ME/282	Mechanical Engineering
2527.	2K21/B16/45	2K21/ME/283	Mechanical Engineering
2528.	2K21/B16/46	2K21/ME/284	Mechanical Engineering
2529.	2K21/B12/74	2K21/ME/285	Mechanical Engineering
2530.	2K21/B14/81	2K21/ME/286	Mechanical Engineering
2531.	2K21/B16/48	2K21/ME/287	Mechanical Engineering
2532.	2K21/B16/50	2K21/ME/288	Mechanical Engineering
2533.	2K21/B17/62	2K21/ME/289	Mechanical Engineering
2534.	2K21/B16/51	2K21/ME/290	Mechanical Engineering
2535.	2K21/B16/52	2K21/ME/291	Mechanical Engineering
2536.	2K21/B16/53	2K21/ME/292	Mechanical Engineering
2537.	2K21/B12/83	2K21/ME/293	Mechanical Engineering
2538.	2K21/B16/54	2K21/ME/294	Mechanical Engineering
2539.	2K21/B17/64	2K21/ME/295	Mechanical Engineering
2540.	2K21/B16/55	2K21/ME/296	Mechanical Engineering
2541.	2K21/B16/57	2K21/ME/297	Mechanical Engineering
2542.	2K21/B17/66	2K21/ME/298	Mechanical Engineering
2543.	2K21/B16/59	2K21/ME/299	Mechanical Engineering
2544.	2K21/B6/09	2K21/ME/300	Mechanical Engineering
2545.	2K21/B16/60	2K21/ME/301	Mechanical Engineering
2546.	2K21/B16/61	2K21/ME/302	Mechanical Engineering
2547.	2K21/B17/67	2K21/ME/303	Mechanical Engineering
2548.	2K21/B12/59	2K21/ME/304	Mechanical Engineering
2549.	2K21/B17/69	2K21/ME/306	Mechanical Engineering
2550.	2K21/B16/63	2K21/ME/307	Mechanical Engineering
2551.	2K21/B16/65	2K21/ME/308	Mechanical Engineering
2552.	2K21/B16/66	2K21/ME/309	Mechanical Engineering
2553.	2K21/B16/67	2K21/ME/310	Mechanical Engineering
2554.	2K21/B16/68	2K21/ME/311	Mechanical Engineering
2555.	2K21/B5/55	2K21/ME/312	Mechanical Engineering



# DELHI TECHNOLOGICAL UNIVERSITY

(Formerly Delhi College of Engineering)

Shahbad Daultapur, Main Bawana Road, Delhi-42

(Academic PG)

Ref. No. DTU/Acad-PG/PHD Notice-Circular/2019/2022 | 11955-61

Dated: 21.09.2022


## NOTIFICATION

**Subject: Regarding Mandatory Publication Requirement for Award of Ph.D. Degree.**

In compliance of the 32<sup>nd</sup> Academic Council meeting held on 18.05.2022 vide Agenda No. 32.31 and the minutes circulated on the subject cited above. In this regard, the Competent Authority is please to approve the following amendment in the point no.(iii) of additional list of journal against clause R 15.2(iii) of Ph.D. Ordinance in the disciplines of Management, Social Sciences and Economics, Innovation Entrepreneurship and Venture Development and Humanities (including English):

Existing	Amendment
(i) In reputed publication houses like Springer/Elsevier/Emerald/ Inderscience/IGI/Wiley/Taylor and Francis/Oxford/IEEE/SAGE	(i) In reputed publication houses like Springer/Elsevier/Emerald/ Inderscience/IGI/Wiley/Taylor and Francis/Oxford/IEEE/SAGE
(ii) Journals listed in the ABDC/ASI/REPEC list of journals	(ii) Journals listed in the ABDC/ASI/REPEC list of journals
(iii) Scopus journals listed in the University Grants Commission CARE approved refereed journals list.	(iii) Scopus or Web of Science or University Grant Commission CARE approved Journals.


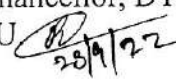
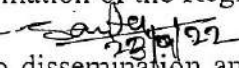
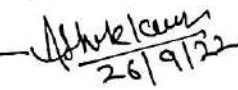
This issues with the approval of the Competent Authority


  
(Prof. Madhusudan Singh)  
Registrar

Ref. No. DTU/Acad-PG/PHD Notice-Circular/2019/2022 | 11955-61

Dated: 21.09.2022

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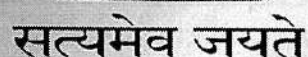
1. PA to VC, for the kind information of the Hon'ble Vice-Chancellor, DTU.  23/9/22
2. PA to Registrar, for kind information of the Registrar, DTU.  23/9/22
3. Dean (Academic-PG), DTU.  23/9/22
4. All HoD(s) (with a request to dissemination among the Supervisors and PhD Research Scholars).
5. Head CC (with a request to upload on University website).  26/9/22
6. Guard File.
7. Case File.

  
(Prof. Rinku Sharma)  
Dean (Academic (PG))

- 77 -

Approved in 32<sup>nd</sup> Meeting of Academic Council held on 18.05.2022





# Government of India



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## **Introduction**

Education is fundamental for achieving full human potential, developing an equitable and just society, and promoting national development. Providing universal access to quality education is the key to India's continued ascent, and leadership on the global stage in terms of economic growth, social justice and equality, scientific advancement, national integration, and cultural preservation. Universal high-quality education is the best way forward for developing and maximizing our country's rich talents and resources for the good of the individual, the society, the country, and the world. India will have the highest population of young people in the world over the next decade, and our ability to provide high-quality educational opportunities to them will determine the future of our country.

The global education development agenda reflected in the Goal 4 (SDG4) of the 2030 Agenda for Sustainable Development, adopted by India in 2015 - seeks to "ensure inclusive and equitable quality education and promote lifelong learning opportunities for all" by 2030. Such a lofty goal will require the entire education system to be reconfigured to support and foster learning, so that all of the critical targets and goals (SDGs) of the 2030 Agenda for Sustainable Development can be achieved.

The world is undergoing rapid changes in the knowledge landscape. With various dramatic scientific and technological advances, such as the rise of big data, machine learning, and artificial intelligence, many unskilled jobs worldwide may be taken over by machines, while the need for a skilled workforce, particularly involving mathematics, computer science, and data science, in conjunction with multidisciplinary abilities across the sciences, social sciences, and humanities, will be increasingly in greater demand. With climate change, increasing pollution, and depleting natural resources, there will be a sizeable shift in how we meet the world's energy, water, food, and sanitation needs, again resulting in the need for new skilled labour, particularly in biology, chemistry, physics, agriculture, climate science, and social science. The growing emergence of epidemics and pandemics will also call for collaborative research in infectious disease management and development of vaccines and the resultant social issues heightens the need for multidisciplinary learning. There will be a growing demand for humanities and art, as India moves towards becoming a developed country as well as among the three largest economies in the world.

Indeed, with the quickly changing employment landscape and global ecosystem, it is becoming increasingly critical that children not only learn, but more importantly learn how to learn. Education thus, must move towards less content, and more towards learning about how to think critically and solve problems, how to be creative and multidisciplinary, and how to innovate, adapt, and absorb new material in novel and changing fields. Pedagogy must evolve to make education more experiential, holistic, integrated, inquiry-driven, discovery-oriented, learner-centred, discussion-based, flexible, and, of course, enjoyable. The curriculum must include basic arts, crafts, humanities, games, sports and fitness, languages, literature, culture, and values, in addition to science and mathematics, to develop all aspects and capabilities of learners; and make education more well-rounded, useful, and fulfilling to the learner. Education must build character, enable learners to be ethical, rational, compassionate, and caring, while at the same time prepare them for gainful, fulfilling employment.

The gap between the current state of learning outcomes and what is required must be bridged through undertaking major reforms that bring the highest quality, equity, and integrity into the system, from early childhood care and education through higher education.

The aim must be for India to have an education system by 2040 that is second to none, with equitable access to the highest-quality education for all learners regardless of social or economic background.

This National Education Policy 2020 is the first education policy of the 21<sup>st</sup> century and aims to address the many growing developmental imperatives of our country. This Policy proposes the revision and revamping of all aspects of the education structure, including its regulation and governance, to create a new system that is aligned with the aspirational goals of 21<sup>st</sup> century education, including SDG4, while building upon India's traditions and value systems. The National

## **National Education Policy 2020**

Education Policy lays particular emphasis on the development of the creative potential of each individual. It is based on the principle that education must develop not only cognitive capacities - both the 'foundational capacities' of literacy and numeracy and 'higher-order' cognitive capacities, such as critical thinking and problem solving - but also social, ethical, and emotional capacities and dispositions.

The rich heritage of ancient and eternal Indian knowledge and thought has been a guiding light for this Policy. The pursuit of knowledge (*Jnan*), wisdom (*Pragyaa*), and truth (*Satya*) was always considered in Indian thought and philosophy as the highest human goal. The aim of education in ancient India was not just the acquisition of knowledge as preparation for life in this world, or life beyond schooling, but for the complete realization and liberation of the self. World-class institutions of ancient India such as Takshashila, Nalanda, Vikramshila, Vallabhi, set the highest standards of multidisciplinary teaching and research and hosted scholars and students from across backgrounds and countries. The Indian education system produced great scholars such as Charaka, Susruta, Aryabhata, Varahamihira, Bhaskaracharya, Brahmagupta, Chanakya, Chakrapani Datta, Madhava, Panini, Patanjali, Nagarjuna, Gautama, Pingala, Sankardev, Maitreyi, Gargi and Thiruvalluvar, among numerous others, who made seminal contributions to world knowledge in diverse fields such as mathematics, astronomy, metallurgy, medical science and surgery, civil engineering, architecture, shipbuilding and navigation, yoga, fine arts, chess, and more. Indian culture and philosophy have had a strong influence on the world. These rich legacies to world heritage must not only be nurtured and preserved for posterity but also researched, enhanced, and put to new uses through our education system.

The teacher must be at the centre of the fundamental reforms in the education system. The new education policy must help re-establish teachers, at all levels, as the most respected and essential members of our society, because they truly shape our next generation of citizens. It must do everything to empower teachers and help them to do their job as effectively as possible. The new education policy must help recruit the very best and brightest to enter the teaching profession at all levels, by ensuring livelihood, respect, dignity, and autonomy, while also instilling in the system basic methods of quality control and accountability.

The new education policy must provide to all students, irrespective of their place of residence, a quality education system, with particular focus on historically marginalized, disadvantaged, and underrepresented groups. Education is a great leveler and is the best tool for achieving economic and social mobility, inclusion, and equality. Initiatives must be in place to ensure that all students from such groups, despite inherent obstacles, are provided various targeted opportunities to enter and excel in the educational system.

These elements must be incorporated taking into account the local and global needs of the country, and with a respect for and deference to its rich diversity and culture. Instilling knowledge of India and its varied social, cultural, and technological needs, its inimitable artistic, language, and knowledge traditions, and its strong ethics in India's young people is considered critical for purposes of national pride, self-confidence, self-knowledge, cooperation, and integration.

### **Previous Policies**

The implementation of previous policies on education has focused largely on issues of access and equity. The unfinished agenda of the National Policy on Education 1986, modified in 1992 (NPE 1986/92), is appropriately dealt with in this Policy. A major development since the last Policy of 1986/92 has been the Right of Children to Free and Compulsory Education Act 2009 which laid down legal underpinnings for achieving universal elementary education.

### **Principles of this Policy**

The purpose of the education system is to develop good human beings capable of rational thought and action, possessing compassion and empathy, courage and resilience, scientific temper and



creative imagination, with sound ethical moorings and values. It aims at producing engaged, productive, and contributing citizens for building an equitable, inclusive, and plural society as envisaged by our Constitution.

A good education institution is one in which every student feels welcomed and cared for, where a safe and stimulating learning environment exists, where a wide range of learning experiences are offered, and where good physical infrastructure and appropriate resources conducive to learning are available to all students. Attaining these qualities must be the goal of every educational institution. However, at the same time, there must also be seamless integration and coordination across institutions and across all stages of education.

The fundamental principles that will guide both the education system at large, as well as the individual institutions within it are:

- **recognizing, identifying, and fostering the unique capabilities of each student**, by sensitizing teachers as well as parents to promote each student's holistic development in both academic and non-academic spheres;
- **according the highest priority to achieving Foundational Literacy and Numeracy** by all students by Grade 3;
- **flexibility**, so that learners have the ability to choose their learning trajectories and programmes, and thereby choose their own paths in life according to their talents and interests;
- **no hard separations** between arts and sciences, between curricular and extra-curricular activities, between vocational and academic streams, etc. in order to eliminate harmful hierarchies among, and silos between different areas of learning;
- **multidisciplinarity** and a **holistic education** across the sciences, social sciences, arts, humanities, and sports for a multidisciplinary world in order to ensure the unity and integrity of all knowledge;
- **emphasis on conceptual understanding** rather than rote learning and learning-for-exams;
- **creativity and critical thinking** to encourage logical decision-making and innovation;
- **ethics and human & Constitutional values** like empathy, respect for others, cleanliness, courtesy, democratic spirit, spirit of service, respect for public property, scientific temper, liberty, responsibility, pluralism, equality, and justice;
- **promoting multilingualism and the power of language** in teaching and learning;
- **life skills** such as communication, cooperation, teamwork, and resilience;
- **focus on regular formative assessment for learning** rather than the summative assessment that encourages today's 'coaching culture';
- **extensive use of technology** in teaching and learning, removing language barriers, increasing access for *Divyang* students, and educational planning and management;
- **respect for diversity and respect for the local context** in all curriculum, pedagogy, and policy, always keeping in mind that education is a concurrent subject;
- **full equity and inclusion** as the cornerstone of all educational decisions to ensure that all students are able to thrive in the education system;
- **synergy in curriculum across all levels of education** from early childhood care and education to school education to higher education;
- **teachers and faculty as the heart of the learning process** – their recruitment, continuous professional development, positive working environments and service conditions;
- a **'light but tight' regulatory framework** to ensure **integrity, transparency, and resource efficiency** of the educational system through audit and public disclosure while encouraging innovation and out-of-the-box ideas through **autonomy, good governance, and empowerment**;
- **outstanding research** as a corequisite for outstanding education and development;
- **continuous review** of progress based on sustained research and regular assessment by educational experts;



## National Education Policy 2020

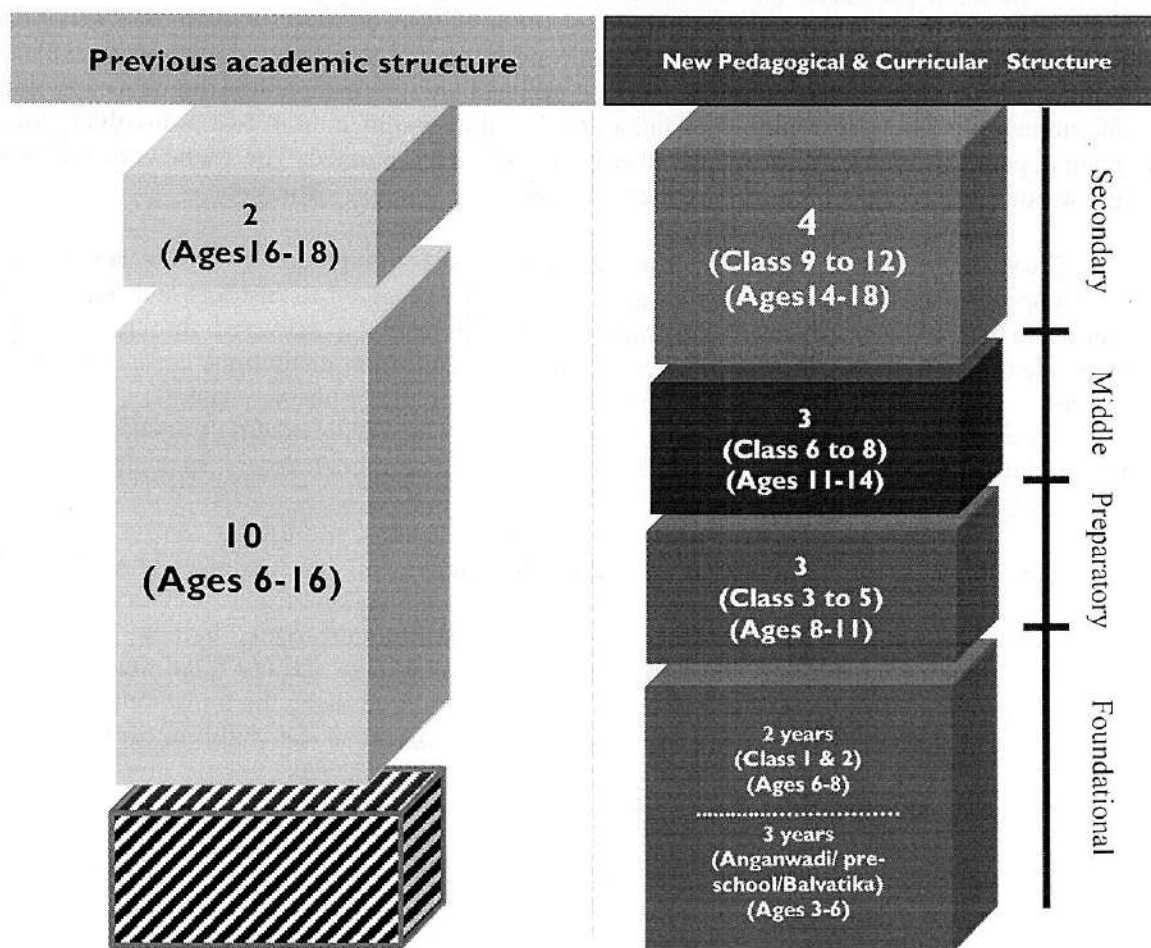
- **a rootedness and pride in India**, and its rich, diverse, ancient and modern culture and knowledge systems and traditions;
- **education is a public service**; access to quality education must be considered a basic right of every child;
- **substantial investment in a strong, vibrant public education system** as well as the encouragement and facilitation of true philanthropic private and community participation.

### The Vision of this Policy

This National Education Policy envisions an education system rooted in Indian ethos that contributes directly to transforming India, that is Bharat, sustainably into an equitable and vibrant knowledge society, by providing high-quality education to all, and thereby making India a global knowledge superpower. The Policy envisages that the curriculum and pedagogy of our institutions must develop among the students a deep sense of respect towards the Fundamental Duties and Constitutional values, bonding with one's country, and a conscious awareness of one's roles and responsibilities in a changing world. The vision of the Policy is to instill among the learners a deep-rooted pride in being Indian, not only in thought, but also in spirit, intellect, and deeds, as well as to develop knowledge, skills, values, and dispositions that support responsible commitment to human rights, sustainable development and living, and global well-being, thereby reflecting a truly global citizen.

### Part I. SCHOOL EDUCATION

This policy envisages that the extant 10+2 structure in school education will be modified with a new pedagogical and curricular restructuring of 5+3+3+4 covering ages 3-18 as shown in the representative figure and elaborated in detail later under Chapter 4.



Currently, children in the age group of 3-6 are not covered in the 10+2 structure as Class 1 begins at age 6. In the new 5+3+3+4 structure, a strong base of Early Childhood Care and Education (ECCE) from age 3 is also included, which is aimed at promoting better overall learning, development, and well-being.

## **1. Early Childhood Care and Education: The Foundation of Learning**

1.1. Over 85% of a child's cumulative brain development occurs prior to the age of 6, indicating the critical importance of appropriate care and stimulation of the brain in the early years in order to ensure healthy brain development and growth. Presently, quality ECCE is not available to crores of young children, particularly children from socio-economically disadvantaged backgrounds. Strong investment in ECCE has the potential to give all young children such access, enabling them to participate and flourish in the educational system throughout their lives. Universal provisioning of quality early childhood development, care, and education must thus be achieved as soon as possible, and no later than 2030, to ensure that all students entering Grade 1 are school ready.

1.2. ECCE ideally consists of flexible, multi-faceted, multi-level, play-based, activity-based, and inquiry-based learning, comprising of alphabets, languages, numbers, counting, colours, shapes, indoor and outdoor play, puzzles and logical thinking, problem-solving, drawing, painting and other visual art, craft, drama and puppetry, music and movement. It also includes a focus on developing social capacities, sensitivity, good behaviour, courtesy, ethics, personal and public cleanliness, teamwork, and cooperation. The overall aim of ECCE will be to attain optimal outcomes in the domains of: physical and motor development, cognitive development, socio-emotional-ethical development, cultural/artistic development, and the development of communication and early language, literacy, and numeracy.

1.3. A National Curricular and Pedagogical Framework for Early Childhood Care and Education (NCPFECCE) for children up to the age of 8 will be developed by NCERT in two parts, namely, a sub-framework for 0-3 year-olds, and a sub-framework for 3-8 year-olds, aligned with the above guidelines, the latest research on ECCE, and national and international best practices. In particular, the numerous rich local traditions of India developed over millennia in ECCE involving art, stories, poetry, games, songs, and more, will also be suitably incorporated. The framework will serve as a guide both for parents and for early childhood care and education institutions.

1.4. The overarching goal will be to ensure universal access to high-quality ECCE across the country in a phased manner. Special attention and priority will be given to districts and locations that are particularly socio-economically disadvantaged. ECCE shall be delivered through a significantly expanded and strengthened system of early-childhood education institutions consisting of (a) stand-alone Anganwadis; (b) Anganwadis co-located with primary schools; (c) pre-primary schools/sections covering at least age 5 to 6 years co-located with existing primary schools; and (d) stand-alone pre-schools - all of which would recruit workers/teachers specially trained in the curriculum and pedagogy of ECCE.

1.5. For universal access to ECCE, Anganwadi Centres will be strengthened with high-quality infrastructure, play equipment, and well-trained Anganwadi workers/teachers. Every Anganwadi will have a well-ventilated, well-designed, child-friendly and well-constructed building with an enriched learning environment. Children in Anganwadi Centres shall take activity-filled tours - and meet the teachers and students of their local primary schools, in order to make the transition from Anganwadi Centres to primary schools a smooth one. Anganwadis shall be fully integrated into school complexes/clusters, and Anganwadi children, parents, and teachers will be invited to attend and participate in school/school complex programmes and vice versa.

1.6. It is envisaged that prior to the age of 5 every child will move to a "Preparatory Class" or "Balavatika" (that is, before Class 1), which has an ECCE-qualified teacher. The learning in the Preparatory Class shall be based primarily on play-based learning with a focus on developing cognitive, affective, and psychomotor abilities and early literacy and numeracy. The mid-

## National Education Policy 2020

day meal programme shall also be extended to the Preparatory Classes in primary schools. Health check-ups and growth monitoring that are available in the Anganwadi system shall also be made available to Preparatory Class students of Anganwadi as well as of primary schools.

1.7. To prepare an initial cadre of high-quality ECCE teachers in Anganwadis, current Anganwadi workers/teachers will be trained through a systematic effort in accordance with the curricular/pedagogical framework developed by NCERT. Anganwadi workers/teachers with qualifications of 10+2 and above shall be given a 6-month certificate programme in ECCE; and those with lower educational qualifications shall be given a one-year diploma programme covering early literacy, numeracy, and other relevant aspects of ECCE. These programmes may be run through digital/distance mode using DTH channels as well as smartphones, allowing teachers to acquire ECCE qualifications with minimal disruption to their current work. The ECCE training of Anganwadi workers/teachers will be mentored by the Cluster Resource Centres of the School Education Department which shall hold at least one monthly contact class for continuous assessment. In the longer term, State Governments shall prepare cadres of professionally qualified educators for early childhood care and education, through stage-specific professional training, mentoring mechanisms, and career mapping. Necessary facilities will also be created for the initial professional preparation of these educators and their Continuous Professional Development (CPD).

1.8. ECCE will also be introduced in Ashramshalas in tribal-dominated areas and in all formats of alternative schooling in a phased manner. The process for integration and implementation of ECCE in Ashramshalas and alternative schooling will be similar to that detailed above.

1.9. The responsibility for ECCE curriculum and pedagogy will lie with MHRD to ensure its continuity from pre-primary school through primary school, and to ensure due attention to the foundational aspects of education. The planning and implementation of early childhood care and education curriculum will be carried out jointly by the Ministries of HRD, Women and Child Development (WCD), Health and Family Welfare (HFW), and Tribal Affairs. A special joint task force will be constituted for continuous guidance of the smooth integration of early childhood care and education into school education.

## **2. Foundational Literacy and Numeracy: An Urgent & Necessary Prerequisite to Learning**

2.1. The ability to read and write, and perform basic operations with numbers, is a necessary foundation and an indispensable prerequisite for all future schooling and lifelong learning. However, various governmental, as well as non-governmental surveys, indicate that we are currently in a learning crisis: a large proportion of students currently in elementary school - estimated to be over 5 crore in number - have not attained foundational literacy and numeracy, i.e., the ability to read and comprehend basic text and the ability to carry out basic addition and subtraction with Indian numerals.

2.2. Attaining foundational literacy and numeracy for all children will thus become an urgent national mission, with immediate measures to be taken on many fronts and with clear goals that will be attained in the short term (including that every student will attain foundational literacy and numeracy by Grade 3). The highest priority of the education system will be to achieve universal foundational literacy and numeracy in primary school by 2025. The rest of this Policy will become relevant for our students only if this most basic learning requirement (i.e., reading, writing, and arithmetic at the foundational level) is first achieved. To this end, a National Mission on Foundational Literacy and Numeracy will be set up by the Ministry of Human Resource Development (MHRD) on priority. Accordingly, all State/UT governments will immediately prepare an implementation plan for attaining universal foundational literacy and numeracy in all primary schools, identifying stage-wise targets and goals to be achieved by 2025, and closely tracking and monitoring progress of the same.

2.3. First, teacher vacancies will be filled at the earliest, in a time-bound manner - especially in disadvantaged areas and areas with large pupil-to-teacher ratios or high rates of illiteracy. Special



attention will be given to employing local teachers or those with familiarity with local languages. A pupil-teacher ratio (PTR) of under 30:1 will be ensured at the level of each school; areas having large numbers of socio-economically disadvantaged students will aim for a PTR of under 25:1. Teachers will be trained, encouraged, and supported - with continuous professional development - to impart foundational literacy and numeracy.

2.4. On the curricular side, there will be an increased focus on foundational literacy and numeracy - and generally, on reading, writing, speaking, counting, arithmetic, and mathematical thinking - throughout the preparatory and middle school curriculum, with a robust system of continuous formative/adaptive assessment to track and thereby individualize and ensure each student's learning. Specific hours daily - and regular events over the year-on activities involving these subjects will be dedicated to encourage and enthuse students. Teacher education and the early grade curriculum will be redesigned to have a renewed emphasis on foundational literacy and numeracy.

2.5. Currently, with the lack of universal access to ECCE, a large proportion of children already fall behind within the first few weeks of Grade 1. Thus, to ensure that all students are school ready, an interim 3-month play-based 'school preparation module' for all Grade 1 students, consisting of activities and workbooks around the learning of alphabets, sounds, words, colours, shapes, and numbers, and involving collaborations with peers and parents, will be developed by NCERT and SCERTs.

2.6. A national repository of high-quality resources on foundational literacy and numeracy will be made available on the Digital Infrastructure for Knowledge Sharing (DIKSHA). Technological interventions to serve as aids to teachers and to help bridge any language barriers that may exist between teachers and students, will be piloted and implemented

2.7. Due to the scale of the current learning crisis, all viable methods will be explored to support teachers in the mission of attaining universal foundational literacy and numeracy. Studies around the world show one-on-one peer tutoring to be extremely effective for learning not just for the learner, but also for the tutor. Thus, peer tutoring can be taken up as a voluntary and joyful activity for fellow students under the supervision of trained teachers and by taking due care of safety aspects. Additionally, it will also be made far easier for trained volunteers - from both the local community and beyond - to participate in this large-scale mission. Every literate member of the community could commit to teaching one student/person how to read, it would change the country's landscape very quickly. States may consider establishing innovative models to foster such peer-tutoring and volunteer activities, as well as launch other programmes to support learners, in this nationwide mission to promote foundational literacy and numeracy.

2.8. Enjoyable and inspirational books for students at all levels will be developed, including through high-quality translation (technology assisted as needed) in all local and Indian languages, and will be made available extensively in both school and local public libraries. Public and school libraries will be significantly expanded to build a culture of reading across the country. Digital libraries will also be established. School libraries will be set up - particularly in villages - to serve the community during non-school hours, and book clubs may meet in public/school libraries to further facilitate and promote widespread reading. A National Book Promotion Policy will be formulated, and extensive initiatives will be undertaken to ensure the availability, accessibility, quality, and readership of books across geographies, languages, levels, and genres.

2.9. Children are unable to learn optimally when they are undernourished or unwell. Hence, the nutrition and health (including mental health) of children will be addressed, through healthy meals and the introduction of well-trained social workers, counsellors, and community involvement into the schooling system. Furthermore, research shows that the morning hours after a nutritious breakfast can be particularly productive for the study of cognitively more demanding subjects and hence these hours may be leveraged by providing a simple but energizing breakfast in addition to midday meals. In locations where hot meals are not possible, a simple but nutritious meal, e.g., groundnuts/chana mixed with jaggery and/or local fruits may be provided. All school children shall undergo regular

health check-ups especially for 100% immunization in schools and health cards will be issued to monitor the same.

### **3. Curtailing Dropout Rates and Ensuring Universal Access to Education at All Levels**

3.1. One of the primary goals of the schooling system must be to ensure that children are enrolled in and are attending school. Through initiatives such as the Sarva Shiksha Abhiyan (now the Samagra Shiksha) and the Right to Education Act, India has made remarkable strides in recent years in attaining near-universal enrolment in elementary education. However, the data for later grades indicates some serious issues in retaining children in the schooling system. The GER for Grades 6-8 was 90.9%, while for Grades 9-10 and 11-12 it was only 79.3% and 56.5%, respectively - indicating that a significant proportion of enrolled students drop out after Grade 5 and especially after Grade 8. As per the 75th round household survey by NSSO in 2017-18, the number of out of school children in the age group of 6 to 17 years is 3.22 crore. It will be a top priority to bring these children back into the educational fold as early as possible, and to prevent further students from dropping out, with a goal to achieve 100% Gross Enrolment Ratio in preschool to secondary level by 2030. A concerted national effort will be made to ensure universal access and afford opportunity to all children of the country to obtain quality holistic education—including vocational education - from pre-school to Grade 12.

3.2. There are two overall initiatives that will be undertaken to bring children who have dropped out back to school and to prevent further children from dropping out. The first is to provide effective and sufficient infrastructure so that all students have access to safe and engaging school education at all levels from pre-primary school to Grade 12. Besides providing regular trained teachers at each stage, special care shall be taken to ensure that no school remains deficient on infrastructure support. The credibility of Government schools shall be re-established and this will be attained by upgrading and enlarging the schools that already exist, building additional quality schools in areas where they do not exist, and providing safe and practical conveyances and/or hostels, especially for the girl children, so that all children have the opportunity to attend a quality school and learn at the appropriate level. Alternative and innovative education centres will be put in place in cooperation with civil society to ensure that children of migrant labourers, and other children who are dropping out of school due to various circumstances are brought back into mainstream education.

3.3. The second is to achieve universal participation in school by carefully tracking students, as well as their learning levels, in order to ensure that they (a) are enrolled in and attending school, and (b) have suitable opportunities to catch up and re-enter school in case they have fallen behind or dropped out. For providing equitable and quality education from the Foundational Stage through Grade 12 to all children up to the age of 18, suitable facilitating systems shall be put in place. Counsellors or well-trained social workers connected to schools/school complexes and teachers will continuously work with students and their parents and will travel through and engage with communities to ensure that all school-age children are attending and learning in school. Trained and qualified social workers from civil society organizations/departments of Social Justice and Empowerment and government functionaries dealing with empowerment of Persons with Disabilities at the State and district level, could be connected to schools, through various innovative mechanisms adopted by State/UT Governments, to help in carrying out this important work.

3.4. Once infrastructure and participation are in place, ensuring quality will be the key in retention of students, so that they (particularly, girls and students from other socio-economically disadvantaged groups) do not lose interest in attending school. This will require a system of incentives for deploying teachers with knowledge of the local language to areas with high dropout rates, as well as overhauling the curriculum to make it more engaging and useful.

3.5. To facilitate learning for all students, with special emphasis on Socio-Economically Disadvantaged Groups (SEDGs), the scope of school education will be broadened to facilitate multiple pathways to learning involving both formal and non-formal education modes. Open and Distance Learning (ODL) Programmes offered by the National Institute of Open Schooling (NIOS)



and State Open Schools will be expanded and strengthened for meeting the learning needs of young people in India who are not able to attend a physical school. NIOS and State Open Schools will offer the following programmes in addition to the present programmes: A, B and C levels that are equivalent to Grades 3, 5, and 8 of the formal school system; secondary education programmes that are equivalent to Grades 10 and 12; vocational education courses/programmes; and adult literacy and life-enrichment programmes. States will be encouraged to develop these offerings in regional languages by establishing new/strengthening existing State Institutes of Open Schooling (SIOS).

3.6. To make it easier for both governments as well as non-governmental philanthropic organizations to build schools, to encourage local variations on account of culture, geography, and demographics, and to allow alternative models of education, the requirements for schools will be made less restrictive. The focus will be to have less emphasis on input and greater emphasis on output potential concerning desired learning outcomes. Regulations on inputs will be limited to certain areas as enumerated in Chapter 8. Other models for schools will also be piloted, such as public-philanthropic partnerships.

3.7. Efforts will be made to involve community and alumni in volunteer efforts for enhancing learning by providing at schools: one-on-one tutoring; the teaching of literacy and holding of extra-help sessions; teaching support and guidance for educators; career guidance and mentoring to students; etc. In this regard, the support of active and healthy senior citizens, school alumni and local community members will be suitably garnered. Databases of literate volunteers, retired scientists/government/semi government employees, alumni, and educators will be created for this purpose.

#### **4. Curriculum and Pedagogy in Schools: Learning Should be Holistic, Integrated, Enjoyable, and Engaging**

##### **Restructuring school curriculum and pedagogy in a new 5+3+3+4 design**

4.1. The curricular and pedagogical structure of school education will be reconfigured to make it responsive and relevant to the developmental needs and interests of learners at different stages of their development, corresponding to the age ranges of 3-8, 8-11, 11-14, and 14-18 years, respectively. The curricular and pedagogical structure and the curricular framework for school education will therefore be guided by a 5+3+3+4 design, consisting of the Foundational Stage (in two parts, that is, 3 years of Anganwadi/pre-school + 2 years in primary school in Grades 1-2; both together covering ages 3-8), Preparatory Stage (Grades 3-5, covering ages 8-11), Middle Stage (Grades 6-8, covering ages 11-14), and Secondary Stage (Grades 9-12 in two phases, i.e., 9 and 10 in the first and 11 and 12 in the second, covering ages 14-18).

4.2. The Foundational Stage will consist of five years of flexible, multilevel, play/activity-based learning and the curriculum and pedagogy of ECCE as mentioned in para 1.2. The Preparatory Stage will comprise three years of education building on the play, discovery, and activity-based pedagogical and curricular style of the Foundational Stage, and will also begin to incorporate some light text books as well as aspects of more formal but interactive classroom learning, in order to lay a solid groundwork across subjects, including reading, writing, speaking, physical education, art, languages, science, and mathematics. The Middle Stage will comprise three years of education, building on the pedagogical and curricular style of the Preparatory Stage, but with the introduction of subject teachers for learning and discussion of the more abstract concepts in each subject that students will be ready for at this stage across the sciences, mathematics, arts, social sciences, and humanities. Experiential learning within each subject, and explorations of relations among different subjects, will be encouraged and emphasized despite the introduction of more specialized subjects and subject teachers. The Secondary Stage will comprise of four years of multidisciplinary study, building on the subject-oriented pedagogical and curricular style of the Middle Stage, but with greater depth, greater critical thinking, greater attention to life aspirations, and greater flexibility and student choice of subjects. In particular students would continue to have the option of exiting after Grade 10

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and re-entering in the next phase to pursue vocational or any other courses available in Grades 11-12, including at a more specialized school, if so desired.

4.3. The above-described stages are purely curricular and pedagogical, designed to optimize learning for students based on the cognitive development of children; they will inform the development of National and State curricula and teaching-learning strategies at each stage, but parallel changes to physical infrastructure will not be required.

### **Holistic development of learners**

4.4. The key overall thrust of curriculum and pedagogy reform across all stages will be to move the education system towards real understanding and towards learning how to learn - and away from the culture of rote learning as is largely present today. The aim of education will not only be cognitive development, but also building character and creating holistic and well-rounded individuals equipped with the key 21<sup>st</sup> century skills. Ultimately, knowledge is a deep-seated treasure and education helps in its manifestation as the perfection which is already within an individual. All aspects of curriculum and pedagogy will be reoriented and revamped to attain these critical goals. Specific sets of skills and values across domains will be identified for integration and incorporation at each stage of learning, from pre-school to higher education. Curriculum frameworks and transaction mechanisms will be developed for ensuring that these skills and values are imbibed through engaging processes of teaching and learning. NCERT will identify these required skill sets and include mechanisms for their transaction in the National Curriculum Framework for early childhood and school education.

### **Reduce curriculum content to enhance essential learning and critical thinking**

4.5. Curriculum content will be reduced in each subject to its core essentials, to make space for critical thinking and more holistic, inquiry-based, discovery-based, discussion-based, and analysis-based learning. The mandated content will focus on key concepts, ideas, applications, and problem-solving. Teaching and learning will be conducted in a more interactive manner; questions will be encouraged, and classroom sessions will regularly contain more fun, creative, collaborative, and exploratory activities for students for deeper and more experiential learning.

### **Experiential learning**

4.6. In all stages, experiential learning will be adopted, including hands-on learning, arts-integrated and sports-integrated education, story-telling-based pedagogy, among others, as standard pedagogy within each subject, and with explorations of relations among different subjects. To close the gap in achievement of learning outcomes, classroom transactions will shift, towards competency-based learning and education. The assessment tools (including assessment “as”, “of”, and “for” learning) will also be aligned with the learning outcomes, capabilities, and dispositions as specified for each subject of a given class.

4.7. Art-integration is a cross-curricular pedagogical approach that utilizes various aspects and forms of art and culture as the basis for learning of concepts across subjects. As a part of the thrust on experiential learning, art-integrated education will be embedded in classroom transactions not only for creating joyful classrooms, but also for imbibing the Indian ethos through integration of Indian art and culture in the teaching and learning process at every level. This art-integrated approach will strengthen the linkages between education and culture.

4.8. Sports-integration is another cross-curricular pedagogical approach that utilizes physical activities including indigenous sports, in pedagogical practices to help in developing skills such as collaboration, self-initiative, self-direction, self-discipline, teamwork, responsibility, citizenship, etc. Sports-integrated learning will be undertaken in classroom transactions to help students adopt fitness as a lifelong attitude and to achieve the related life skills along with the levels of fitness as envisaged in the Fit India Movement. The need to integrate sports in education is well recognized as it serves to

foster holistic development by promoting physical and psychological well-being while also enhancing cognitive abilities.

**Empower students through flexibility in course choices**

4.9. Students will be given increased flexibility and choice of subjects to study, particularly in secondary school - including subjects in physical education, the arts and crafts, and vocational skills – so that they can design their own paths of study and life plans. Holistic development and a wide choice of subjects and courses year to year will be the new distinguishing feature of secondary school education. There will be no hard separation among ‘curricular’, ‘extracurricular’, or ‘co-curricular’, among ‘arts’, ‘humanities’, and ‘sciences’, or between ‘vocational’ or ‘academic’ streams. Subjects such as physical education, the arts and crafts, and vocational skills, in addition to science, humanities, and mathematics, will be incorporated throughout the school curriculum, with a consideration for what is interesting and safe at each age.

4.10. Each of the four stages of school education, in accordance with what may be possible in different regions, may consider moving towards a semester or any other system that allows the inclusion of shorter modules, or courses that are taught on alternate days, in order to allow an exposure to more subjects and enable greater flexibility. States may look into innovative methods to achieve these aims of greater flexibility and exposure to and enjoyment of a wider range of subjects, including across the arts, sciences, humanities, languages, sports, and vocational subjects.

**Multilingualism and the power of language**

4.11. It is well understood that young children learn and grasp nontrivial concepts more quickly in their home language/mother tongue. Home language is usually the same language as the mother tongue or that which is spoken by local communities. However, at times in multi-lingual families, there can be a home language spoken by other family members which may sometimes be different from mother tongue or local language. Wherever possible, the medium of instruction until at least Grade 5, but preferably till Grade 8 and beyond, will be the home language/mother tongue/local language/regional language. Thereafter, the home/local language shall continue to be taught as a language wherever possible. This will be followed by both public and private schools. High-quality textbooks, including in science, will be made available in home languages/mother tongue. All efforts will be made early on to ensure that any gaps that exist between the language spoken by the child and the medium of teaching are bridged. In cases where home language/mother tongue textbook material is not available, the language of transaction between teachers and students will still remain the home language/mother tongue wherever possible. Teachers will be encouraged to use a bilingual approach, including bilingual teaching-learning materials, with those students whose home language may be different from the medium of instruction. All languages will be taught with high quality to all students; a language does not need to be the medium of instruction for it to be taught and learned well.

4.12. As research clearly shows that children pick up languages extremely quickly between the ages of 2 and 8 and that multilingualism has great cognitive benefits to young students, children will be exposed to different languages early on (but with a particular emphasis on the mother tongue), starting from the Foundational Stage onwards. All languages will be taught in an enjoyable and interactive style, with plenty of interactive conversation, and with early reading and subsequently writing in the mother tongue in the early years, and with skills developed for reading and writing in other languages in Grade 3 and beyond. There will be a major effort from both the Central and State governments to invest in large numbers of language teachers in all regional languages around the country, and, in particular, for all languages mentioned in the Eighth Schedule of the Constitution of India. States, especially States from different regions of India, may enter into bilateral agreements to hire teachers in large numbers from each other, to satisfy the three-language formula in their respective States, and also to encourage the study of Indian languages across the country. Extensive use of technology will be made for teaching and learning of different languages and to popularize language learning.



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4.13. The three-language formula will continue to be implemented while keeping in mind the Constitutional provisions, aspirations of the people, regions, and the Union, and the need to promote multilingualism as well as promote national unity. However, there will be a greater flexibility in the three-language formula, and no language will be imposed on any State. The three languages learned by children will be the choices of States, regions, and of course the students themselves, so long as at least two of the three languages are native to India. In particular, students who wish to change one or more of the three languages they are studying may do so in Grade 6 or 7, as long as they are able to demonstrate basic proficiency in three languages (including one language of India at the literature level) by the end of secondary school.

4.14. All efforts will be made in preparing high-quality bilingual textbooks and teaching-learning materials for science and mathematics, so that students are enabled to think and speak about the two subjects both in their home language/mother tongue and in English.

4.15. As so many developed countries around the world have amply demonstrated, being well educated in one's language, culture, and traditions is not a detriment but indeed a huge benefit to educational, social, and technological advancement. India's languages are among the richest, most scientific, most beautiful, and most expressive in the world, with a huge body of ancient as well as modern literature (both prose and poetry), film, and music written in these languages that help form India's national identity and wealth. For purposes of cultural enrichment as well as national integration, all young Indians should be aware of the rich and vast array of languages of their country, and the treasures that they and their literatures contain.

4.16. Thus, every student in the country will participate in a fun project/activity on 'The Languages of India', sometime in Grades 6-8, such as, under the 'Ek Bharat Shrestha Bharat' initiative. In this project/activity, students will learn about the remarkable unity of most of the major Indian languages, starting with their common phonetic and scientifically-arranged alphabets and scripts, their common grammatical structures, their origins and sources of vocabularies from Sanskrit and other classical languages, as well as their rich inter-influences and differences. They will also learn what geographical areas speak which languages, get a sense of the nature and structure of tribal languages, and learn to say commonly spoken phrases and sentences in every major language of India and also learn a bit about the rich and uplifting literature of each (through suitable translations as necessary). Such an activity would give them both a sense of the unity and the beautiful cultural heritage and diversity of India and would be a wonderful icebreaker their whole lives as they meet people from other parts of India. This project/activity would be a joyful activity and would not involve any form of assessment.

4.17. The importance, relevance, and beauty of the classical languages and literature of India also cannot be overlooked. Sanskrit, while also an important modern language mentioned in the Eighth Schedule of the Constitution of India, possesses a classical literature that is greater in volume than that of Latin and Greek put together, containing vast treasures of mathematics, philosophy, grammar, music, politics, medicine, architecture, metallurgy, drama, poetry, storytelling, and more (known as 'Sanskrit Knowledge Systems'), written by people of various religions as well as non-religious people, and by people from all walks of life and a wide range of socio-economic backgrounds over thousands of years. Sanskrit will thus be offered at all levels of school and higher education as an important, enriching option for students, including as an option in the three-language formula. It will be taught in ways that are interesting and experiential as well as contemporarily relevant, including through the use of Sanskrit Knowledge Systems, and in particular through phonetics and pronunciation. Sanskrit textbooks at the foundational and middle school level may be written in Simple Standard Sanskrit (SSS) to teach Sanskrit through Sanskrit (STS) and make its study truly enjoyable.

4.18. India also has an extremely rich literature in other classical languages, including classical Tamil, Telugu, Kannada, Malayalam, Odia. In addition to these classical languages Pali, Persian, and Prakrit; and their works of literature too must be preserved for their richness and for the pleasure and enrichment of posterity. As India becomes a fully developed country, the next generation will want to

partake in and be enriched by India's extensive and beautiful classical literature. In addition to Sanskrit, other classical languages and literatures of India, including Tamil, Telugu, Kannada, Malayalam, Odia, Pali, Persian, and Prakrit, will also be widely available in schools as options for students, possibly as online modules, through experiential and innovative approaches, to ensure that these languages and literature stay alive and vibrant. Similar efforts will be made for all Indian languages having rich oral and written literatures, cultural traditions, and knowledge.

4.19. For the enrichment of the children, and for the preservation of these rich languages and their artistic treasures, all students in all schools, public or private, will have the option of learning at least two years of a classical language of India and its associated literature, through experiential and innovative approaches, including the integration of technology, in Grades 6-12, with the option to continue from the middle stage through the secondary stage and beyond.

4.20. In addition to high quality offerings in Indian languages and English, foreign languages, such as Korean, Japanese, Thai, French, German, Spanish, Portuguese, and Russian, will also be offered at the secondary level, for students to learn about the cultures of the world and to enrich their global knowledge and mobility according to their own interests and aspirations.

4.21. The teaching of all languages will be enhanced through innovative and experiential methods, including through gamification and apps, by weaving in the cultural aspects of the languages - such as films, theatre, storytelling, poetry, and music - and by drawing connections with various relevant subjects and with real-life experiences. Thus, the teaching of languages will also be based on experiential-learning pedagogy.

4.22. Indian Sign Language (ISL) will be standardized across the country, and National and State curriculum materials developed, for use by students with hearing impairment. Local sign languages will be respected and taught as well, where possible and relevant.

### **Curricular Integration of Essential Subjects, Skills, and Capacities**

4.23. While students must have a large amount of flexibility in choosing their individual curricula, certain subjects, skills, and capacities should be learned by all students to become good, successful, innovative, adaptable, and productive human beings in today's rapidly changing world. In addition to proficiency in languages, these skills include: scientific temper and evidence-based thinking; creativity and innovativeness; sense of aesthetics and art; oral and written communication; health and nutrition; physical education, fitness, wellness, and sports; collaboration and teamwork; problem solving and logical reasoning; vocational exposure and skills; digital literacy, coding, and computational thinking; ethical and moral reasoning; knowledge and practice of human and Constitutional values; gender sensitivity; Fundamental Duties; citizenship skills and values; knowledge of India; environmental awareness including water and resource conservation, sanitation and hygiene; and current affairs and knowledge of critical issues facing local communities, States, the country, and the world.

4.24. Concerted curricular and pedagogical initiatives, including the introduction of contemporary subjects such as Artificial Intelligence, Design Thinking, Holistic Health, Organic Living, Environmental Education, Global Citizenship Education (GCED), etc. at relevant stages will be undertaken to develop these various important skills in students at all levels.

4.25. It is recognized that mathematics and mathematical thinking will be very important for India's future and India's leadership role in the numerous upcoming fields and professions that will involve artificial intelligence, machine learning, and data science, etc. Thus, mathematics and computational thinking will be given increased emphasis throughout the school years, starting with the foundational stage, through a variety of innovative methods, including the regular use of puzzles and games that make mathematical thinking more enjoyable and engaging. Activities involving coding will be introduced in Middle Stage.



4.26. Every student will take a fun course, during Grades 6-8, that gives a survey and hands-on experience of a sampling of important vocational crafts, such as carpentry, electric work, metal work, gardening, pottery making, etc., as decided by States and local communities and as mapped by local skilling needs. A practice-based curriculum for Grades 6-8 will be appropriately designed by NCERT while framing the NCFSE 2020-21. All students will participate in a 10-day bagless period sometime during Grades 6-8 where they intern with local vocational experts such as carpenters, gardeners, potters, artists, etc. Similar internship opportunities to learn vocational subjects may be made available to students throughout Grades 6-12, including holiday periods. Vocational courses through online mode will also be made available. Bagless days will be encouraged throughout the year for various types of enrichment activities involving arts, quizzes, sports, and vocational crafts. Children will be given periodic exposure to activities outside school through visits to places/monuments of historical, cultural and tourist importance, meeting local artists and craftsmen and visits higher educational institutions in their village/Tehsil/District/State.

4.27. “Knowledge of India” will include knowledge from ancient India and its contributions to modern India and its successes and challenges, and a clear sense of India’s future aspirations with regard to education, health, environment, etc. These elements will be incorporated in an accurate and scientific manner throughout the school curriculum wherever relevant; in particular, Indian Knowledge Systems, including tribal knowledge and indigenous and traditional ways of learning, will be covered and included in mathematics, astronomy, philosophy, yoga, architecture, medicine, agriculture, engineering, linguistics, literature, sports, games, as well as in governance, polity, conservation. Specific courses in tribal ethno-medicinal practices, forest management, traditional (organic) crop cultivation, natural farming, etc. will also be made available. An engaging course on Indian Knowledge Systems will also be available to students in secondary school as an elective. Competitions may be held in schools for learning various topics and subjects through fun and indigenous games. Video documentaries on inspirational luminaries of India, ancient and modern, in science and beyond, will be shown at appropriate points throughout the school curriculum. Students will be encouraged to visit different States as part of cultural exchange programmes.

4.28. Students will be taught at a young age the importance of “doing what’s right”, and will be given a logical framework for making ethical decisions. In later years, this would then be expanded along themes of cheating, violence, plagiarism, littering, tolerance, equality, empathy, etc., with a view to enabling children to embrace moral/ethical values in conducting one’s life, formulate a position/argument about an ethical issue from multiple perspectives, and use ethical practices in all work. As consequences of such basic ethical reasoning, traditional Indian values and all basic human and Constitutional values (such as *seva*, *ahimsa*, *swachchhata*, *satya*, *nishkam karma*, *shanti*, sacrifice, tolerance, diversity, pluralism, righteous conduct, gender sensitivity, respect for elders, respect for all people and their inherent capabilities regardless of background, respect for environment, helpfulness, courtesy, patience, forgiveness, empathy, compassion, patriotism, democratic outlook, integrity, responsibility, justice, liberty, equality, and fraternity) will be developed in all students. Children will have the opportunity to read and learn from the original stories of the Panchatantra, Jataka, Hitopadesh, and other fun fables and inspiring tales from the Indian tradition and learn about their influences on global literature. Excerpts from the Indian Constitution will also be considered essential reading for all students. Basic training in health, including preventive health, mental health, good nutrition, personal and public hygiene, disaster response and first-aid will also be included in the curriculum, as well as scientific explanations of the detrimental and damaging effects of alcohol, tobacco, and other drugs.

4.29. All curriculum and pedagogy, from the foundational stage onwards, will be redesigned to be strongly rooted in the Indian and local context and ethos in terms of culture, traditions, heritage, customs, language, philosophy, geography, ancient and contemporary knowledge, societal and scientific needs, indigenous and traditional ways of learning etc. – in order to ensure that education is maximally relatable, relevant, interesting, and effective for our students. Stories, arts, games, sports, examples, problems, etc. will be chosen as much as possible to be rooted in the Indian and local geographic context. Ideas, abstractions, and creativity will indeed best flourish when learning is thus rooted.

**National Curriculum Framework for School Education (NCFSE)**

4.30. The formulation of a new and comprehensive National Curricular Framework for School Education, NCFSE 2020-21, will be undertaken by the NCERT - based on the principles of this National Education Policy 2020, frontline curriculum needs, and after discussions with all stakeholders including State Governments, Ministries, relevant Departments of the Central Government, and other expert bodies, and will be made available in all regional languages. The NCFSE document shall henceforth be revisited and updated once every 5-10 years, taking into account frontline curriculum.

**National Textbooks with Local Content and Flavour**

4.31. The reduction in content and increased flexibility of school curriculum - and the renewed emphasis on constructive rather than rote learning - must be accompanied by parallel changes in school textbooks. All textbooks shall aim to contain the essential core material (together with discussion, analysis, examples, and applications) deemed important on a national level, but at the same time contain any desired nuances and supplementary material as per local contexts and needs. Where possible, schools and teachers will also have choices in the textbooks they employ - from among a set of textbooks that contain the requisite national and local material - so that they may teach in a manner that is best suited to their own pedagogical styles as well as to their students and communities' needs.

4.32. The aim will be to provide such quality textbooks at the lowest possible cost -namely, at the cost of production/printing - in order to mitigate the burden of textbook prices on the students and on the educational system. This may be accomplished by using high-quality textbook materials developed by NCERT in conjunction with the SCERTs; additional textbook materials could be funded by public-philanthropic partnerships and crowd sourcing that incentivize experts to write such high-quality textbooks at cost price. States will prepare their own curricula (which may be based on the NCFSE prepared by NCERT to the extent possible) and prepare textbooks (which may be based on the NCERT textbook materials to the extent possible), incorporating State flavour and material as needed. While doing so, it must be borne in mind that NCERT curriculum would be taken as the nationally acceptable criterion. The availability of such textbooks in all regional languages will be a top priority so that all students have access to high-quality learning. All efforts will be made to ensure timely availability of textbooks in schools. Access to downloadable and printable versions of all textbooks will be provided by all States/UTs and NCERT to help conserve the environment and reduce the logistical burden.

4.33. Concerted efforts, through suitable changes in curriculum and pedagogy, will be made by NCERT, SCERTs, schools, and educators to significantly reduce the weight of school bags and textbooks.

**Transforming Assessment for Student Development**

4.34. The aim of assessment in the culture of our schooling system will shift from one that is summative and primarily tests rote memorization skills to one that is more regular and formative, is more competency-based, promotes learning and development for our students, and tests higher-order skills, such as analysis, critical thinking, and conceptual clarity. The primary purpose of assessment will indeed be for learning; it will help the teacher and student, and the entire schooling system, continuously revise teaching-learning processes to optimize learning and development for all students. This will be the underlying principle for assessment at all levels of education.

4.35. The progress card of all students for school-based assessment, which is communicated by schools to parents, will be completely redesigned by States/UTs under guidance from the proposed National Assessment Centre, NCERT, and SCERTs. The progress card will be a holistic, 360-degree, multidimensional report that reflects in great detail the progress as well as the uniqueness of each

learner in the cognitive, affective, and psychomotor domains. It will include self-assessment and peer assessment, and progress of the child in project-based and inquiry-based learning, quizzes, role plays, group work, portfolios, etc., along with teacher assessment. The holistic progress card will form an important link between home and school and will be accompanied by parent-teacher meetings in order to actively involve parents in their children's holistic education and development. The progress card would also provide teachers and parents with valuable information on how to support each student in and out of the classroom. AI-based software could be developed and used by students to help track their growth through their school years based on learning data and interactive questionnaires for parents, students, and teachers, in order to provide students with valuable information on their strengths, areas of interest, and needed areas of focus, and to thereby help them make optimal career choices.

4.36. The current nature of secondary school exams, including Board exams and entrance exams - and the resulting coaching culture of today - are doing much harm, especially at the secondary school level, replacing valuable time for true learning with excessive exam coaching and preparation. These exams also force students to learn a very narrow band of material in a single stream, rather than allowing the flexibility and choice that will be so important in the education system of the future.

4.37. While the Board exams for Grades 10 and 12 will be continued, the existing system of Board and entrance examinations shall be reformed to eliminate the need for undertaking coaching classes. To reverse these harmful effects of the current assessment system, Board exams will be redesigned to encourage holistic development; students will be able to choose many of the subjects in which they take Board exams, depending on their individualized interests. Board exams will also be made 'easier', in the sense that they will test primarily core capacities/competencies rather than months of coaching and memorization; any student who has been going to and making a basic effort in a school class will be able to pass and do well in the corresponding subject Board Exam without much additional effort. To further eliminate the 'high stakes' aspect of Board Exams, all students will be allowed to take Board Exams on up to two occasions during any given school year, one main examination and one for improvement, if desired.

4.38. In addition to introducing greater flexibility, student choice, and best-of-two attempts, assessments that primarily test core capacities must be the immediate key reforms to all Board exams. Boards may over time also develop further viable models of Board Exams that reduce pressure and the coaching culture. Some possibilities include: a system of annual/semester/modular Board Exams could be developed - that each test far less material, and are taken immediately after the corresponding course is taken in school - so that the pressure from exams is better distributed, less intense, and less high-stakes across the Secondary Stage; all subjects and corresponding assessments, beginning with mathematics, could be offered at two levels, with students doing some of their subjects at the standard level and some at a higher level; and Board exams in certain subjects could be redesigned to have two parts - one part of an objective type with multiple-choice questions and the other of a descriptive type.

4.39. With regard to all of the above, guidelines will be prepared by NCERT, in consultation with major stakeholders, such as SCERTs, Boards of Assessment (BoAs), the proposed new National Assessment Centre etc., and teachers prepared, for a transformation in the assessment system by the 2022-23 academic session, to align with the NCFSE 2020-21.

4.40. To track progress throughout the school years, and not just at the end of Grades 10 and 12 - for the benefit of students, parents, teachers, principals, and the entire schooling system in planning improvements to schools and teaching-learning processes - all students will take school examinations in Grades 3, 5, and 8 which will be conducted by the appropriate authority. These examinations would test achievement of basic learning outcomes, through assessment of core concepts and knowledge from the national and local curricula, along with relevant higher-order skills and application of knowledge in real-life situations, rather than rote memorization. The Grade 3 examination, in particular, would test basic literacy, numeracy, and other foundational skills. The results of school examinations will be used only for developmental purposes of the school education



system, including for public disclosure by schools of their overall (anonymized) student outcomes, and for continuous monitoring and improvement of the schooling system.

4.41. It is proposed to set up a National Assessment Centre, PARAKH (Performance Assessment, Review, and Analysis of Knowledge for Holistic Development), as a standard-setting body under MHRD that fulfils the basic objectives of setting norms, standards, and guidelines for student assessment and evaluation for all recognized school boards of India, guiding the State Achievement Survey (SAS) and undertaking the National Achievement Survey (NAS), monitoring achievement of learning outcomes in the country, and encouraging and helping school boards to shift their assessment patterns towards meeting the skill requirements of the 21<sup>st</sup> century in consonance with the stated objectives of this Policy. This Centre will also advise school boards regarding new assessment patterns and latest researches, promote collaborations between school boards. It will also become an instrument for the sharing of best practices among school boards, and for ensuring equivalence of academic standards among learners across all school boards.

4.42. The principles for university entrance exams will be similar. The National Testing Agency (NTA) will work to offer a high-quality common aptitude test, as well as specialized common subject exams in the sciences, humanities, languages, arts, and vocational subjects, at least twice every year. These exams shall test conceptual understanding and the ability to apply knowledge and shall aim to eliminate the need for taking coaching for these exams. Students will be able to choose the subjects for taking the test, and each university will be able to see each student's individual subject portfolio and admit students into their programmes based on individual interests and talents. The NTA will serve as a premier, expert, autonomous testing organization to conduct entrance examinations for undergraduate and graduate admissions and fellowships in higher education institutions. The high quality, range, and flexibility of the NTA testing services will enable most universities to use these common entrance exams - rather than having hundreds of universities each devising their own entrance exams - thereby drastically reducing the burden on students, universities and colleges, and the entire education system. It will be left up to individual universities and colleges to use NTA assessments for their admissions.

### **Support for Gifted Students/Students with Special Talents**

4.43. There are innate talents in every student, which must be discovered, nurtured, fostered, and developed. These talents may express themselves in the form of varying interests, dispositions, and capacities. Those students that show particularly strong interests and capacities in a given realm must be encouraged to pursue that realm beyond the general school curriculum. Teacher education will include methods for the recognition and fostering of such student talents and interests. The NCERT and NCTE will develop guidelines for the education of gifted children. B.Ed. programmes may also allow a specialization in the education of gifted children.

4.44. Teachers will aim to encourage students with singular interests and/or talents in the classroom by giving them supplementary enrichment material and guidance and encouragement. Topic-centered and Project-based Clubs and Circles will be encouraged and supported at the levels of schools, school complexes, districts, and beyond. Examples include Science Circles, Math Circles, Music & Dance Performance Circles, Chess Circles, Poetry Circles, Language Circles, Drama Circles, Debate Circles, Sports Circles, Eco-Clubs, Health & Well-being Clubs/ Yoga Clubs and so on. Along these lines, high-quality national residential summer programmes for secondary school students in various subjects will also be encouraged, with a rigorous merit-based but equitable admission process to attract the very best students and teachers from across the country including from socio-economically disadvantaged groups.

4.45. Olympiads and competitions in various subjects will be conducted across the country, with clear coordination and progression from school to local to state to national levels, to ensure that all students may participate at all levels for which they qualify. Efforts will be made to make these available in rural areas and in regional languages to ensure widespread participation. Public and private universities, including premier institutions like the IITs and NITs, would be encouraged to use merit-

based results from National, and International Olympiads, and results from other relevant national programmes, as part of the criteria for admissions into their undergraduate programmes.

4.46. Once internet-connected smart phones or tablets are available in all homes and/or schools, online apps with quizzes, competitions, assessments, enrichment materials, and online communities for shared interests will be developed, and will work to enhance all the aforementioned initiatives, as group activities for students with appropriate supervision of parents and teachers. Schools will develop smart classrooms, in a phased manner, for using digital pedagogy and thereby enriching the teaching-learning process with online resources and collaborations.

## **5. Teachers**

5.1. Teachers truly shape the future of our children - and, therefore, the future of our nation. It is because of this noblest role that the teacher in India was the most respected member of society. Only the very best and most learned became teachers. Society gave teachers, or gurus, what they needed to pass on their knowledge, skills, and ethics optimally to students. The quality of teacher education, recruitment, deployment, service conditions, and empowerment of teachers is not where it should be, and consequently the quality and motivation of teachers does not reach the desired standards. The high respect for teachers and the high status of the teaching profession must be restored so as to inspire the best to enter the teaching profession. The motivation and empowerment of teachers is required to ensure the best possible future for our children and our nation.

### **Recruitment and Deployment**

5.2. To ensure that outstanding students enter the teaching profession - especially from rural areas - a large number of merit-based scholarships shall be instituted across the country for studying quality 4-year integrated B.Ed. programmes. In rural areas, special merit-based scholarships will be established that also include preferential employment in their local areas upon successful completion of their B.Ed. programmes. Such scholarships will provide local job opportunities to local students, especially female students, so that these students serve as local-area role models and as highly qualified teachers who speak the local language. Incentives will be provided for teachers to take up teaching jobs in rural areas, especially in areas that are currently facing acute shortage of quality teachers. A key incentive for teaching in rural schools will be the provision of local housing near or on the school premises or increased housing allowances.

5.3. The harmful practice of excessive teacher transfers will be halted, so that students have continuity in their role models and educational environments. Transfers will occur in very special circumstances, as suitably laid down in a structured manner by State/UT governments. Furthermore, transfers will be conducted through an online computerized system that ensures transparency.

5.4. Teacher Eligibility Tests (TETs) will be strengthened to inculcate better test material, both in terms of content and pedagogy. The TETs will also be extended to cover teachers across all stages (Foundational, Preparatory, Middle and Secondary) of school education. For subject teachers, suitable TET or NTA test scores in the corresponding subjects will also be taken into account for recruitment. To gauge passion and motivation for teaching, a classroom demonstration or interview will become an integral part of teacher hiring at schools and school complexes. These interviews would also be used to assess comfort and proficiency in teaching in the local language, so that every school/school complex has at least some teachers who can converse with students in the local language and other prevalent home languages of students. Teachers in private schools also must have qualified similarly through TET, a demonstration/interview, and knowledge of local language(s).

5.5. To ensure an adequate number of teachers across subjects - particularly in subjects such as art, physical education, vocational education, and languages - teachers could be recruited to a school or school complex and the sharing of teachers across schools could be considered in accordance with the grouping-of-schools adopted by State/UT governments.



5.6. Schools/school complexes will be encouraged to hire local eminent persons or experts as 'master instructors' in various subjects, such as in traditional local arts, vocational crafts, entrepreneurship, agriculture, or any other subject where local expertise exists, to benefit students and help preserve and promote local knowledge and professions.

5.7. A technology-based comprehensive teacher-requirement planning forecasting exercise will be conducted by each State to assess expected subject-wise teacher vacancies over the next two decades. The above described initiatives in recruitment and deployment will be scaled as needed over time, to fill all vacancies with qualified teachers, including local teachers, with suitable incentives for career management and progression as described below. Teacher education programmes and offerings will also align with the vacancies thus projected.

### **Service Environment and Culture**

5.8. The primary goal of overhauling the service environment and culture of schools will be to maximize the ability of teachers to do their jobs effectively, and to ensure that they are part of vibrant, caring, and inclusive communities of teachers, students, parents, principals, and other support staff, all of whom share a common goal: to ensure that our children are learning.

5.9. The first requirement in this direction will be to ensure decent and pleasant service conditions at schools. Adequate and safe infrastructure, including working toilets, clean drinking water, clean and attractive spaces, electricity, computing devices, internet, libraries, and sports and recreational resources will be provided to all schools to ensure that teachers and students, including children of all genders and children with disabilities, receive a safe, inclusive, and effective learning environment and are comfortable and inspired to teach and learn in their schools. In-service training will have inputs on safety, health and environment at workplace in schools to ensure that all teachers are sensitized to these requirements.

5.10. State/UT Governments may adopt innovative formats, such as school complex, rationalization of schools, without in any way reducing accessibility, for effective school governance, resource sharing, and community building. The creation of school complexes could go a long way towards building vibrant teacher communities. The hiring of teachers to school complexes could automatically create relationships among schools across the school complex; it would also help ensure excellent subject-wise distribution of teachers, creating a more vibrant teacher knowledge base. Teachers at very small schools will not remain isolated any longer and may become part of and work with larger school complex communities, sharing best practices with each other and working collaboratively to ensure that all children are learning. School complexes could also share counsellors, trained social workers, technical and maintenance staff, etc. to further support teachers and help create an effective learning environment.

5.11. In collaboration with parents and other key local stakeholders, teachers will also be more involved in the governance of schools/school complexes, including as members of the School Management Committees/School Complex Management Committees.

5.12. To prevent the large amounts of time spent currently by teachers on non-teaching activities, teachers will not be engaged any longer in work that is not directly related to teaching; in particular, teachers will not be involved in strenuous administrative tasks and more than a rationalized minimum time for mid-day meal related work, so that they may fully concentrate on their teaching-learning duties.

5.13. To help ensure that schools have positive learning environments, the role expectations of principals and teachers will explicitly include developing a caring and inclusive culture at their schools, for effective learning and the benefit of all stakeholders.

5.14. Teachers will be given more autonomy in choosing aspects of pedagogy, so that they may teach in the manner they find most effective for the students in their classrooms. Teachers will also focus

on socio-emotional learning - a critical aspect of any student's holistic development. Teachers will be recognized for novel approaches to teaching that improve learning outcomes in their classrooms.

### **Continuous Professional Development (CPD)**

5.15. Teachers will be given continuous opportunities for self-improvement and to learn the latest innovations and advances in their professions. These will be offered in multiple modes, including in the form of local, regional, state, national, and international workshops as well as online teacher development modules. Platforms (especially online platforms) will be developed so that teachers may share ideas and best practices. Each teacher will be expected to participate in at least 50 hours of CPD opportunities every year for their own professional development, driven by their own interests. CPD opportunities will, in particular, systematically cover the latest pedagogies regarding foundational literacy and numeracy, formative and adaptive assessment of learning outcomes, competency-based learning, and related pedagogies, such as experiential learning, arts-integrated, sports-integrated, and storytelling-based approaches, etc.

5.16. School Principals and school complex leaders will have similar modular leadership/management workshops and online development opportunities and platforms to continuously improve their own leadership and management skills, and so that they too may share best practices with each other. Such leaders will also be expected to participate in 50 hours or more of CPD modules per year, covering leadership and management, as well as content and pedagogy with a focus on preparing and implementing pedagogical plans based on competency-based education.

### **Career Management and Progression (CMP)**

5.17. Teachers doing outstanding work must be recognized and promoted, and given salary raises, to incentivize all teachers to do their best work. Therefore, a robust merit-based structure of tenure, promotion, and salary structure will be developed, with multiple levels within each teacher stage, that incentivizes and recognizes outstanding teachers. A system of multiple parameters for proper assessment of performance will be developed for the same by State/UT Governments that is based on peer reviews, attendance, commitment, hours of CPD, and other forms of service to the school and the community or based on NPST given in Para 5.20. In this Policy, in the context of careers, 'tenure' refers to confirmation for permanent employment, after due assessment of performance and contribution, while 'tenure track' refers to the period of probation preceding tenure.

5.18. Further, it will be ensured that career growth (in terms of tenure, promotions, salary increases, etc.) is available to teachers within a single school stage (i.e., Foundational, Preparatory, Middle, or Secondary), and that there is no career progression-related incentive to move from being teachers in early stages to later stages or vice versa (though such career moves across stages will be allowed, provided the teacher has the desire and qualifications for such a move). This is to support the fact that all stages of school education will require the highest-quality teachers, and no stage will be considered more important than any other.

5.19. Vertical mobility of teachers based on merit will also be paramount; outstanding teachers with demonstrated leadership and management skills would be trained over time to take on academic leadership positions in schools, school complexes, BRCs, CRCs, BITEs, DIETs as well as relevant government departments.

### **Professional Standards for Teachers**

5.20. A common guiding set of National Professional Standards for Teachers (NPST) will be developed by 2022, by the National Council for Teacher Education in its restructured new form as a Professional Standard Setting Body (PSSB) under the General Education Council (GEC), in consultation with NCERT, SCERTs, teachers from across levels and regions, expert organizations in teacher preparation and development, expert bodies in vocational education, and higher education institutions. The standards would cover expectations of the role of the teacher at different levels of expertise/stage, and the competencies required for that stage. It will also comprise standards for

performance appraisal, for each stage, that would be carried out on a periodic basis. The NPST will also inform the design of pre-service teacher education programmes. This could be then adopted by States and determine all aspects of teacher career management, including tenure, professional development efforts, salary increases, promotions, and other recognitions. Promotions and salary increases will not occur based on the length of tenure or seniority, but only on the basis of such appraisal. The professional standards will be reviewed and revised in 2030, and thereafter every ten years, on the basis of rigorous empirical analysis of the efficacy of the system.

### **Special educators**

5.21. There is an urgent need for additional special educators for certain areas of school education. Some examples of such specialist requirements include subject teaching for children with disabilities/*Divyang* children at the Middle and Secondary school level, including teaching for specific learning disabilities. Such teachers would require not only subject-teaching knowledge and understanding of subject-related aims of education, but also the relevant skills for understanding of special requirements of children. Therefore, such areas could be developed as secondary specializations for subject teachers or generalist teachers, during or after pre-service teacher preparation. They will be offered as certificate courses, in the pre-service as well as in-service mode, either full time or as part-time/blended courses - again, necessarily, at multidisciplinary colleges or universities. Greater synergy will be enabled between the course curriculum of NCTE and RCI to ensure adequate availability of qualified special educators who can handle subject teaching as well.

### **Approach to Teacher Education**

5.22. Recognizing that the teachers will require training in high-quality content as well as pedagogy, teacher education will gradually be moved by 2030 into multidisciplinary colleges and universities. As colleges and universities all move towards becoming multidisciplinary, they will also aim to house outstanding education departments that offer B.Ed., M.Ed., and Ph.D. degrees in education.

5.23. By 2030, the minimum degree qualification for teaching will be a 4-year integrated B.Ed. degree that teaches a range of knowledge content and pedagogy and includes strong practicum training in the form of student-teaching at local schools. The 2-year B.Ed. programmes will also be offered, by the same multidisciplinary institutions offering the 4-year integrated B.Ed., and will be intended only for those who have already obtained Bachelor's Degrees in other specialized subjects. These B.Ed. programmes may also be suitably adapted as 1-year B.Ed. programmes, and will be offered only to those who have completed the equivalent of 4-year multidisciplinary Bachelor's Degrees or who have obtained a Master's degree in a specialty and wish to become a subject teacher in that specialty. All such B.Ed. degrees would be offered only by accredited multidisciplinary higher education institutions offering 4-year integrated B.Ed. programmes. Multidisciplinary higher education institutions offering the 4-year in-class integrated B.Ed. programme and having accreditation for ODL may also offer high-quality B.Ed. programmes in blended or ODL mode to students in remote or difficult-to-access locations and also to in-service teachers who are aiming to enhance their qualification, with suitable robust arrangements for mentoring and for the practicum-training and student-teaching components of the programme.

5.24. All B.Ed. programmes will include training in time-tested as well as the most recent techniques in pedagogy, including pedagogy with respect to foundational literacy and numeracy, multi-level teaching and evaluation, teaching children with disabilities, teaching children with special interests or talents, use of educational technology, and learner-centered and collaborative learning. All B.Ed. programmes will include strong practicum training in the form of in-classroom teaching at local schools. All B.Ed. programmes will also emphasize the practice of the Fundamental Duties (Article 51A) of the Indian Constitution along with other Constitutional provisions while teaching any subject or performing any activity. It will also appropriately integrate environmental awareness and sensitivity towards its conservation and sustainable development, so that environment education becomes an integral part of school curricula.



5.25. Special shorter local teacher education programmes will also be available at BITEs, DIETs, or at school complexes themselves for eminent local persons who can be hired to teach at schools or school complexes as 'master instructors', for the purpose of promoting local professions, knowledge, and skills, e.g., local art, music, agriculture, business, sports, carpentry, and other vocational crafts.

5.26. Shorter post-B.Ed. certification courses will also be made widely available, at multidisciplinary colleges and universities, to teachers who may wish to move into more specialized areas of teaching, such as the teaching of students with disabilities, or into leadership and management positions in the schooling system, or to move from one stage to another between foundational, preparatory, middle, and secondary stages.

5.27. It is recognized that there may be several pedagogical approaches internationally for teaching particular subjects; NCERT will study, research, document, and compile the varied international pedagogical approaches for teaching different subjects and make recommendations on what can be learnt and assimilated from these approaches into the pedagogies being practiced in India.

5.28. By 2021, a new and comprehensive National Curriculum Framework for Teacher Education, NCFTE 2021, will be formulated by the NCTE in consultation with NCERT, based on the principles of this National Education Policy 2020. The framework will be developed after discussions with all stakeholders including State Governments, relevant Ministries/Departments of Central Government and various expert bodies, and will be made available in all regional languages. The NCFTE 2021 will also factor in the requirements of teacher education curricula for vocational education. The NCFTE will thereafter be revised once every 5-10 years by reflecting the changes in revised NCFs as well as emerging needs in teacher education.

5.29. Finally, in order to fully restore the integrity of the teacher education system, stringent action will be taken against substandard stand-alone Teacher Education Institutions (TEIs) running in the country, including shutting them down, if required.

## **6. Equitable and Inclusive Education: Learning for All**

6.1. Education is the single greatest tool for achieving social justice and equality. Inclusive and equitable education - while indeed an essential goal in its own right - is also critical to achieving an inclusive and equitable society in which every citizen has the opportunity to dream, thrive, and contribute to the nation. The education system must aim to benefit India's children so that no child loses any opportunity to learn and excel because of circumstances of birth or background. This Policy reaffirms that bridging the social category gaps in access, participation, and learning outcomes in school education will continue to be one of the major goals of all education sector development programmes. This Chapter may be read in conjunction with Chapter 14 which discusses analogous issues of Equity and Inclusion in Higher Education.

6.2. While the Indian education system and successive government policies have made steady progress towards bridging gender and social category gaps in all levels of school education, large disparities still remain - especially at the secondary level - particularly for socio-economically disadvantaged groups that have been historically underrepresented in education. Socio-Economically Disadvantaged Groups (SEDGs) can be broadly categorized based on gender identities (particularly female and transgender individuals), socio-cultural identities (such as Scheduled Castes; Scheduled Tribes, OBCs, and minorities), geographical identities (such as students from villages, small towns, and aspirational districts), disabilities (including learning disabilities), and socio-economic conditions (such as migrant communities, low income households, children in vulnerable situations, victims of or children of victims of trafficking, orphans including child beggars in urban areas, and the urban poor). While overall enrolments in schools decline steadily from Grade 1 to Grade 12, this decline in enrolments is significantly more pronounced for many of these SEDGs, with even greater declines for female students within each of these SEDGs and often even steeper in higher education. A brief status overview of the SEDGs that come within socio-cultural identities is given in following sub-sections.



6.2.1. According to U-DISE 2016-17 data, about 19.6% of students belong to Scheduled Castes at the primary level, but this fraction falls to 17.3% at the higher secondary level. These enrolment drop-offs are more severe for Scheduled Tribes students (10.6% to 6.8%), and differently-abled children (1.1% to 0.25%), with even greater declines for female students within each of these categories. The decline in enrolment in higher education is even steeper.

6.2.2. A multiplicity of factors, including lack of access to quality schools, poverty, social mores & customs, and language have had a detrimental effect on rates of enrolment and retention among the Scheduled Castes. Bridging these gaps in access, participation, and learning outcomes of children belonging to Scheduled Castes will continue to be one of the major goals. Also, the Other Backward Classes (OBCs) which have been identified on the basis of historically being socially and educationally backward also need special focus.

6.2.3. Tribal communities and children from Scheduled Tribes also face disadvantages at multiple levels due to various historical and geographical factors. Children from tribal communities often find their school education irrelevant and foreign to their lives, both culturally and academically. While several programmatic interventions to uplift children from tribal communities are currently in place, and will continue to be pursued, special mechanisms need to be made to ensure that children belonging to tribal communities receive the benefits of these interventions.

6.2.4. Minorities are also relatively underrepresented in school and higher education. The Policy acknowledges the importance of interventions to promote education of children belonging to all minority communities, and particularly those communities that are educationally underrepresented.

6.2.5. The Policy also recognizes the importance of creating enabling mechanisms for providing Children With Special Needs (CWSN) or *Divyang*, the same opportunities of obtaining quality education as any other child.

6.2.6. Separate strategies will be formulated for focused attention on reducing the social category gaps in school education as outlined in the following sub-sections.

6.3. The critical problems and recommendations regarding ECCE, foundational literacy and numeracy, access, enrolment and attendance discussed in Chapters 1–3, are particularly relevant and important for underrepresented and disadvantaged groups. Therefore, the measures from Chapters 1–3 will be targeted in a concerted way for SEDGs.

6.4. In addition, there have been various successful policies and schemes such as targeted scholarships, conditional cash transfers to incentivize parents to send their children to school, providing bicycles for transport, etc., that have significantly increased participation of SEDGs in the schooling system in certain areas. These successful policies and schemes must be significantly strengthened across the country.

6.5. It will also be essential to take into account research that ascertains which measures are particularly effective for certain SEDGs. For example, providing bicycles and organizing cycling and walking groups to provide access to school have been shown to be particularly powerful methods in increasing participation of female students - even at lesser distances - because of the safety benefits and comfort to parents that they provide. One-on-one teachers and tutors, peer tutoring, open schooling, appropriate infrastructure, and suitable technological interventions to ensure access can be particularly effective for certain children with disabilities. Schools providing quality ECCE reap the greatest dividends for children who come from families that are economically disadvantaged. Meanwhile, counsellors and/or well-trained social workers that work with and connect with students, parents, schools, and teachers in order to improve attendance and learning outcomes have been found to be especially effective for children in urban poor areas.

6.6. Data shows that certain geographical areas contain significantly larger proportions of SEDGs. Also, there are geographical locations that have been identified as Aspirational Districts which require special interventions for promoting their educational development. Hence, it is recommended that regions of the country with large populations from educationally-disadvantaged SEDGs should be declared Special Education Zones (SEZs), where all the schemes and policies are implemented to the maximum through additional concerted efforts, in order to truly change their educational landscape.

6.7. It must be noted that women cut across all underrepresented groups, making up about half of all SEDGs. Unfortunately, the exclusion and inequity that SEDGs face is only amplified for the women in these SEDGs. The policy additionally recognizes the special and critical role that women play in society and in shaping social mores; therefore, providing a quality education to girls is the best way to increase the education levels for these SEDGs, not just in the present but also in future generations. The policy thus recommends that the policies and schemes designed to include students from SEDGs should be especially targeted towards girls in these SEDGs.

6.8. In addition, the Government of India will constitute a 'Gender-Inclusion Fund' to build the nation's capacity to provide equitable quality education for all girls as well as transgender students. The fund will be available to States to implement priorities determined by the Central government critical for assisting female and transgender children in gaining access to education (such as the provisions of sanitation and toilets, bicycles, conditional cash transfers, etc.); funds will also enable States to support and scale effective community-based interventions that address local context-specific barriers to female and transgender children's access to and participation in education. Similar 'Inclusion Fund' schemes shall also be developed to address analogous access issues for other SEDGs. In essence, this Policy aims to eliminate any remaining disparity in access to education (including vocational education) for children from any gender or other socio-economically disadvantaged group.

6.9. Free boarding facilities will be built - matching the standard of Jawahar Navodaya Vidyalayas - in school locations where students may have to come from far, and particularly for students who from socio-economically disadvantaged backgrounds, with suitable arrangements for the safety of all children, especially girls. Kasturba Gandhi Balika Vidyalayas will be strengthened and expanded to increase the participation in quality schools (up to Grade 12) of girls from socio-economically disadvantaged backgrounds. Additional Jawahar Navodaya Vidyalayas and Kendriya Vidyalayas will be built around the country, especially in aspirational districts, Special Education Zones, and other disadvantaged areas, to increase high-quality educational opportunities. Pre-school sections covering at least one year of early childhood care and education will be added to Kendriya Vidyalayas and other primary schools around the nation, particularly in disadvantaged areas.

6.10. Ensuring the inclusion and equal participation of children with disabilities in ECCE and the schooling system will also be accorded the highest priority. Children with disabilities will be enabled to fully participate in the regular schooling process from the Foundational Stage to higher education. The Rights of Persons with Disabilities (RPWD) Act 2016 defines inclusive education as a 'system of education wherein students with and without disabilities learn together and the system of teaching and learning is suitably adapted to meet the learning needs of different types of students with disabilities'. This Policy is in complete consonance with the provisions of the RPWD Act 2016 and endorses all its recommendations with regard to school education. While preparing the National Curriculum Framework, NCERT will ensure that consultations are held with expert bodies such as National Institutes of DEPD.

6.11. To this end, schools/school complexes will be provided resources for the integration of children with disabilities, recruitment of special educators with cross-disability training, and for the establishment of resource centres, wherever needed, especially for children with severe or multiple disabilities. Barrier free access for all children with disabilities will be enabled as per the RPWD Act. Different categories of children with disabilities have differing needs. Schools and school complexes will work and be supported for providing all children with disabilities accommodations and support

mechanisms tailored to suit their needs and to ensure their full participation and inclusion in the classroom. In particular, assistive devices and appropriate technology-based tools, as well as adequate and language-appropriate teaching-learning materials (e.g., textbooks in accessible formats such as large print and Braille) will be made available to help children with disabilities integrate more easily into classrooms and engage with teachers and their peers. This will apply to all school activities including arts, sports, and vocational education. NIOS will develop high-quality modules to teach Indian Sign Language, and to teach other basic subjects using Indian Sign Language. Adequate attention will be paid to the safety and security of children with disabilities.

6.12. As per the RPWD Act 2016, children with benchmark disabilities shall have the choice of regular or special schooling. Resource centres in conjunction with special educators will support the rehabilitation and educational needs of learners with severe or multiple disabilities and will assist parents/guardians in achieving high-quality home schooling and skilling for such students as needed. Home-based education will continue to be a choice available for children with severe and profound disabilities who are unable to go to schools. The children under home-based education must be treated as equal to any other child in the general system. There shall be an audit of home-based education for its efficiency and effectiveness using the principle of equity and equality of opportunity. Guidelines and standards for home-based schooling shall be developed based on this audit in line with the RPWD Act 2016. While it is clear that the education of all children with disabilities is the responsibility of the State, technology-based solutions will be used for the orientation of parents/caregivers along with wide-scale dissemination of learning materials to enable parents/caregivers to actively support their children's learning needs will be accorded priority.

6.13. Most classrooms have children with specific learning disabilities who need continuous support. Research is clear that the earlier such support begins, the better the chances of progress. Teachers must be helped to identify such learning disabilities early and plan specifically for their mitigation. Specific actions will include the use of appropriate technology allowing and enabling children to work at their own pace, with flexible curricula to leverage each child's strengths, and creating an ecosystem for appropriate assessment and certification. Assessment and certification agencies, including the proposed new National Assessment Centre, PARAKH, will formulate guidelines and recommend appropriate tools for conducting such assessment, from the foundational stage to higher education (including for entrance exams), in order to ensure equitable access and opportunities for all students with learning disabilities.

6.14. The awareness and knowledge of how to teach children with specific disabilities (including learning disabilities) will be an integral part of all teacher education programmes, along with gender sensitization and sensitization towards all underrepresented groups in order to reverse their underrepresentation.

6.15. Alternative forms of schools, will be encouraged to preserve their traditions or alternative pedagogical styles. At the same time, they will be supported to integrate the subject and learning areas prescribed by the NCFSE into their curricula in order to reduce and eventually eliminate the underrepresentation of children from these schools in higher education. In particular, financial assistance will be provided to introduce science, mathematics, social studies, Hindi, English, State languages, or other relevant subjects in the curriculum, as may be desired by these schools. This would enable children studying in these schools to attain the learning outcomes defined for Grades 1–12. Furthermore, students in such schools would be encouraged to appear for State or other Board examinations and assessments by the NTA, and thereby enroll in higher education institutions. Capacities of teachers in the teaching of science, mathematics, language, and social studies will be developed including orientation to new pedagogical practices. Libraries and laboratories will be strengthened and adequate reading materials like books, journals, etc., and other teaching-learning materials will be made available.

6.16. Within SEDGs, and with respect to all the above policy points, special attention will be given to reduce the disparities in the educational development of Scheduled Castes and Scheduled Tribes. As a part of the efforts to enhance participation in school education, special hostels in dedicated regions, bridge courses, and financial assistance through fee waivers and scholarships will be offered to



talented and meritorious students from all SEDGs on a larger scale, especially at the secondary stage of education, to facilitate their entry into higher education.

6.17. Under the aegis of the Ministry of Defence, State Governments may encourage opening NCC wings in their secondary and higher secondary schools, including those located in tribal dominated areas. This will enable harnessing of the natural talent and unique potential of students, which in turn would help them to aspire to a successful career in the defence forces.

6.18. All scholarships and other opportunities and schemes available to students from SEDGs will be coordinated and announced by a single agency and website to ensure that all students are aware of, and may apply in a simplified manner on such a 'single window system', as per eligibility.

6.19. All the above policies and measures are absolutely critical to attaining full inclusion and equity for all SEDGs - but they are not sufficient. What is also required is a change in school culture. All participants in the school education system, including teachers, principals, administrators, counsellors, and students, will be sensitized to the requirements of all students, the notions of inclusion and equity, and the respect, dignity, and privacy of all persons. Such an educational culture will provide the best pathway to help students become empowered individuals who, in turn, will enable society to transform into one that is responsible towards its most vulnerable citizens. Inclusion and equity will become a key aspect of teacher education (and training for all leadership, administrative, and other positions in schools); efforts will be made to recruit more high-quality teachers and leaders from SEDGs in order to bring in excellent role models for all students.

6.20. Students will be sensitized through this new school culture, brought in by teachers, trained social workers and counsellors as well as through corresponding changes to bring in an inclusive school curriculum. The school curriculum will include, early on, material on human values such as respect for all persons, empathy, tolerance, human rights, gender equality, non-violence, global citizenship, inclusion, and equity. It would also include more detailed knowledge of various cultures, religions, languages, gender identities, etc. to sensitize and develop respect for diversity. Any biases and stereotypes in school curriculum will be removed, and more material will be included that is relevant and relatable to all communities.

## **7. Efficient Resourcing and Effective Governance through School Complexes/Clusters**

7.1. While the establishment of primary schools in every habitation across the country-driven by the Sarva Shiksha Abhiyan (SSA), now subsumed under the Samagra Shiksha Scheme and other important efforts across the States - has helped to ensure near-universal access to primary schools, it has also led to the development of numerous very small schools. According to U-DISE 2016-17 data, nearly 28% of India's public primary schools and 14.8% of India's upper primary schools have less than 30 students. The average number of students per grade in the elementary schooling system (primary and upper primary, i.e., Grades 1-8) is about 14, with a notable proportion having below 6; during the year 2016-17, there were 1,08,017 single-teacher schools, the majority of them (85743) being primary schools serving Grades 1-5.

7.2. These small school sizes have rendered it economically suboptimal and operationally complex to run good schools, in terms of deployment of teachers as well as the provision of critical physical resources. Teachers often teach multiple grades at a time, and teach multiple subjects, including subjects in which they may have no prior background; key areas such as music, arts, and sports are too often simply not taught; and physical resources, such as lab and sports equipment and library books, are simply not available across schools.

7.3. The isolation of small schools also has a negative effect on education and the teaching-learning process. Teachers function best in communities and teams, and so do students. Small schools also present a systemic challenge for governance and management. The geographical dispersion, challenging access conditions, and the very large numbers of schools make it difficult to reach all schools equally. Administrative structures have not been aligned with the increases in the number of school or with the unified structure of the Samagra Shiksha Scheme.



7.4. Although consolidation of schools is an option that is often discussed, it must be carried out very judiciously, and only when it is ensured that there is no impact on access. Such measures are nevertheless likely to result only in limited consolidation, and would not solve the overall structural problem and challenges presented by the large numbers of small schools.

7.5. These challenges will, by 2025, be addressed by State/UT governments by adopting innovative mechanisms to group or rationalize schools. The objective behind this intervention would be to ensure that every school has: (a) adequate number of counsellors/trained social workers and teachers (shared or otherwise) for teaching all subjects including art, music science, sports, languages, vocational subjects, etc; (b) adequate resources (shared or otherwise), such as a library, science labs, computer labs, skill labs, playgrounds, sports equipment and facilities, etc.; (c) a sense of community is built to overcome the isolation of teachers, students, and schools, through joint professional development programmes, sharing of teaching-learning content, joint content development, holding joint activities such as art and science exhibitions, sports meets, quizzes and debates, and fairs; (d) cooperation and support across schools for the education of children with disabilities; and (e) improved governance of the schooling system by devolving all finer decisions, to Principals, teachers, and other stakeholders within each group of schools and treating such a group of schools, which range from the foundational stage through the secondary stage, as an integrated semi-autonomous unit.

7.6. One possible mechanism for accomplishing the above would be the establishment of a grouping structure called the school complex, consisting of one secondary school together with all other schools offering lower grades in its neighbourhood including Anganwadis, in a radius of five to ten kilometers. This suggestion was first made by the Education Commission (1964–66) but was left unimplemented. This Policy strongly endorses the idea of the school complex/cluster, wherever possible. The aim of the school complex/cluster will be greater resource efficiency and more effective functioning, coordination, leadership, governance, and management of schools in the cluster.

7.7. The establishment of school complexes/clusters and the sharing of resources across complexes will have a number of other benefits as a consequence, such as improved support for children with disabilities, more topic-centred clubs and academic/sports/arts/crafts events across school complexes, better incorporation of art, music, language, vocational subjects, physical education, and other subjects in the classroom through the sharing of teachers in these subjects including use of ICT tools to conduct virtual classes, better student support, enrolment, attendance, and performance through the sharing of social workers and counsellors, and School Complex Management Committees (rather than simply School Management Committees) for more robust and improved governance, monitoring, oversight, innovations, and initiatives by local stakeholders. Building such larger communities of schools, school leaders, teachers, students, supporting staff, parents, and local citizens would energize and empower the schooling system, and in a resource-efficient manner.

7.8. The governance of schools will also improve and become far more efficient with school complexes/clusters. First, the DSE will devolve authority to the school complex/cluster, which will act as a semi-autonomous unit. The District Education Officer (DEO) and the Block Education Officers (BEO) will interact primarily with each school complex/cluster as a single unit and facilitate its work. The complex itself will perform certain tasks delegated by the DSE and will deal with the individual schools within it. The school complex/cluster will be given significant autonomy by the DSE to innovate towards providing integrated education and to experiment with pedagogies, curriculum, etc., while adhering to the National Curricular Framework (NCF) and State Curricular Framework (SCF). Under this organization, schools will gain in strength, will be able to exercise greater freedom, and will contribute towards making the complex more innovative and responsive. Meanwhile, the DSE will be able to focus on the aggregate level goals that need to be achieved, improving overall system effectiveness.

7.9. The culture of working to a plan, both short-term and long-term ones, will be developed through such complexes/clusters. Schools will develop their plans (SDPs) with the involvement of their SMCs. These plans will then become the basis for the creation of School Complex/Cluster Development Plans (SCDPs). The SCDP will also involve the plans of all other institutions

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associated with the school complex, such as vocational education institutions, and will be created by the principals and teachers of the school complex with the involvement of the SCMC and will be made available publicly. The plans will include human resources, learning resources, physical resources and infrastructure, improvement initiatives, financial resources, school culture initiatives, teacher development plans, and educational outcomes. It will detail the efforts to leverage the teachers and students across the school complex to develop vibrant learning communities. The SDP and SCDP will be the primary mechanism to align all stakeholders of the school, including the DSE. The SMC and SCMC will use the SDP and SCDP for oversight of the functioning and direction of the school and will assist in the execution of these plans. The DSE, through its relevant official, e.g., the BEO, will endorse and confirm the SCDP of each school complex. It will then provide the resources (financial, human, physical, etc.) necessary to achieve the SCDPs, both short-term (1-year) and long-term (3-5 years). It will also provide all other relevant support to the school complexes to achieve the educational outcomes. The DSE and the SCERT may share specific norms (e.g., financial, staffing, process) and frameworks for development of the SDP and SCDP with all schools, which may be revised periodically.

7.10. To further enhance cooperation and positive synergy among schools, including between public and private schools, the twinning/pairing of one public school with one private school will be adopted across the country, so that such paired schools may meet/interact with each other, learn from each other, and also share resources, if possible. Best practices of private schools will be documented, shared, and institutionalized in public schools, and vice versa, where possible.

7.11. Every State will be encouraged to strengthen existing or establish “Bal Bhavans” where children of all ages can visit once a week (e.g., on weekends) or more often, as a special daytime boarding school, to partake in art-related, career-related, and play-related activities. Such Bal Bhavans may be incorporated as a part of school complexes/clusters if possible.

7.12. The school should be a point of celebration and honour for the whole community. The dignity of the school as an institution should be restored and important dates, such as the foundation day of the school, will be celebrated along with the community and the list of important alumni may be displayed and honoured. Furthermore, the un-utilized capacity of school infrastructure could be used to promote social, intellectual, and volunteer activities for the community and to promote social cohesion during non-teaching / schooling hours and may be used as a “Samajik Chetna Kendra”.

## **8. Standard-setting and Accreditation for School Education**

8.1. The goal of the school education regulatory system must be to continually improve educational outcomes; it must not overly restrict schools, prevent innovation, or demoralize teachers, principals, and students. All in all, regulation must aim to empower schools and teachers with trust, enabling them to strive for excellence and perform at their very best, while ensuring the integrity of the system through the enforcement of complete transparency and full public disclosure of all finances, procedures, and educational outcomes.

8.2. At present, all main functions of governance and regulation of the school education system - namely, the provision of public education, the regulation of education institutions, and policymaking - are handled by a single body, i.e., the Department of School Education or its arms. This leads to conflict of interests and excessive centralized concentration of power; it also leads to ineffective management of the school system, as efforts towards quality educational provision are often diluted by the focus on the other roles, particularly regulation, that the Departments of School Education also perform.

8.3. The current regulatory regime also has not been able to curb the commercialization and economic exploitation of parents by many for-profit private schools, yet at the same time it has all too often inadvertently discouraged public-spirited private/philanthropic schools. There has been far too much asymmetry between the regulatory approaches to public and private schools, even though the goals of both types of schools should be the same: to provide quality education.

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8.4. The public education system is the foundation of a vibrant democratic society, and the way it is run must be transformed and invigorated in order to achieve the highest levels of educational outcomes for the nation. At the same time, the private/philanthropic school sector must also be encouraged and enabled to play a significant and beneficial role.

8.5. The key principles and recommendations of this Policy regarding the State school education system, the independent responsibilities within that system, and the approach to its regulation are as follows:

- (a) The Department of School Education, which is the apex state-level body in school education, will be responsible for overall monitoring and policymaking for continual improvement of the public education system; it will not be involved with the provision and operation of schools or with the regulation of schools, in order to ensure due focus on the improvement of public schools and to eliminate conflict of interests.
- (b) The educational operations and service provision for the public schooling system of the whole State will be handled by the Directorate of School Education (including the offices of the DEO and BEO, etc.); it will work independently to implement policies regarding educational operations and provision.
- (c) An effective quality self-regulation or accreditation system will be instituted for all stages of education including pre-school education - private, public, and philanthropic - to ensure compliance with essential quality standards. To ensure that all schools follow certain minimal professional and quality standards, States/UTs will set up an independent, State-wide, body called the State School Standards Authority (SSSA). The SSSA will establish a minimal set of standards based on basic parameters (namely, safety, security, basic infrastructure, number of teachers across subjects and grades, financial probity, and sound processes of governance), which shall be followed by all schools. The framework for these parameters will be created by the SCERT in consultation with various stakeholders, especially teachers and schools.

Transparent public self-disclosure of all the basic regulatory information, as laid down by the SSSA, will be used extensively for public oversight and accountability. The dimensions on which information has to be self-disclosed, and the format of disclosure will be decided by the SSSA in accordance with global best practices for standard-setting for schools. This information will have to be made available and kept updated and accurate by all schools, on the aforementioned public website maintained by the SSSA and on the schools' websites. Any complaints or grievances from stakeholders or others arising out of the information placed in the public domain shall be adjudicated by the SSSA. Feedback from randomly selected students will be solicited online to ensure valuable input at regular intervals. Technology will be employed suitably to ensure efficiency and transparency in all work of the SSSA. This will bring down significantly the heavy load of regulatory mandates currently borne by schools.

- (d) Academic matters, including academic standards and curricula in the State will be led by the SCERT (with close consultation and collaboration with the NCERT), which will be reinvigorated as an institution. The SCERT will develop a School Quality Assessment and Accreditation Framework (SQAACF) through wide consultations with all stakeholders. The SCERT will also lead a "change management process" for the reinvigoration of CRCs, BRCs, and DIETs which must change the capacity and work culture of these institutions in 3 years, developing them into vibrant institutions of excellence. Meanwhile, certification of competencies of students at the school-leaving stage will be handled by the Boards of Assessment/Examination in each State.

8.6. The culture, structures, and systems that empower and provide adequate resources to schools, institutions, teachers, officials, communities, and other stakeholders, will also build concomitant accountability. Each stakeholder and participant of the education system will be accountable to perform their role with the highest level of integrity, full commitment, and exemplary work ethic.

Each role of the system will have explicitly articulated role expectations and rigorous assessment of their performance vis-à-vis these expectations. The assessment system will be objective and developmentally oriented, while ensuring accountability. It will have multiple sources of feedback and assessment, to ensure a full view of the performance (and will not just be linked simplistically, e.g., to 'marks' of students). The assessment will recognize that outcomes such as educational attainment of students have multiple intervening variables and extraneous influences. It will also recognize that education requires teamwork, particularly at the level of the school. Promotion, recognition, and accountability of all individuals will be based on such performance assessment. All functionaries will be responsible to ensure that this development, performance, and accountability system is run with high integrity, and systematically, within their span of control.

8.7. Public and private schools (except the schools that are managed/aided/controlled by the Central government) will be assessed and accredited on the same criteria, benchmarks, and processes, emphasizing online and offline public disclosure and transparency, so as to ensure that public-spirited private schools are encouraged and not stifled in any way. Private philanthropic efforts for quality education will be encouraged - thereby affirming the public-good nature of education - while protecting parents and communities from arbitrary increases in tuition fees. Public disclosure on the school website and on the SSSA website - for both public and private schools - would include (at the very least) information on the numbers of classrooms, students, and teachers, subjects taught, any fees, and overall student outcomes on standardized evaluations such as the NAS and SAS. For schools controlled/managed/aided by the Central government, the CBSE in consultation with the MHRD shall prepare a framework. All the education institutions will be held to similar standards of audit and disclosure as a 'not-for-profit' entity. Surpluses, if any, will be reinvested in the educational sector.

8.8. The standard-setting/regulatory framework and the facilitating systems for school regulation, accreditation, and governance shall be reviewed to enable improvements on the basis of the learnings and experiences gained in the last decade. This review will aim to ensure that all students, particularly students from underprivileged and disadvantaged sections, shall have universal, free and compulsory access to high-quality and equitable schooling from early childhood care and education (age 3 onwards) through higher secondary education (i.e., until Grade 12). The overemphasis on inputs, and the mechanistic nature of their specifications - physical and infrastructural - will be changed and requirements made more responsive to realities on the ground, e.g., regarding land areas and room sizes, practicalities of playgrounds in urban areas, etc. These mandates will be adjusted and loosened, leaving suitable flexibility for each school to make its own decisions based on local needs and constraints, while ensuring safety, security, and a pleasant and productive learning space. Educational outcomes and the transparent disclosure of all financial, academic, and operational matters will be given due importance and will be incorporated suitably in the assessment of schools. This will further improve India's progress towards achieving Sustainable Development Goal 4 (SDG4) of ensuring free, equitable, and quality primary and secondary education for all children.

8.9. The aim of the public-school education system will be to impart the highest quality education so that it becomes the most attractive option for parents from all walks of life for educating their children.

8.10. For a periodic 'health check-up' of the overall system, a sample-based National Achievement Survey (NAS) of student learning levels will be carried out by the proposed new National Assessment Centre, PARAKH with suitable cooperation with other governmental bodies- such as the NCERT- that may assist in assessment procedures as well as data analysis. The assessment will cover students across government as well as private schools. States will also be encouraged to conduct their own census-based State Assessment Survey (SAS), the results of which will be used only for developmental purposes, public disclosure by schools of their overall and anonymized student outcomes, and for continuous improvement of the school education system. Until the establishment of the proposed new National Assessment Centre, PARAKH, NCERT may continue to carry out NAS.



8.11. Finally, the children and adolescents enrolled in schools must not be forgotten in this whole process; after all, the school system is designed for them. Careful attention must be paid to their safety and rights- particularly girl children - and the various difficult issues faced by adolescents, such as substance or drug abuse and forms of discrimination and harassment including violence, with clear, safe, and efficient mechanisms for reporting and for due process on any infractions against children's/adolescents' rights or safety. The development of such mechanisms that are effective, timely, and well-known to all students will be accorded high priority.

## **Part II. HIGHER EDUCATION**

### **9. Quality Universities and Colleges: A New and Forward-looking Vision for India's Higher Education System**

9.1. Higher education plays an extremely important role in promoting human as well as societal well-being and in developing India as envisioned in its Constitution - a democratic, just, socially-conscious, cultured, and humane nation upholding liberty, equality, fraternity, and justice for all. Higher education significantly contributes towards sustainable livelihoods and economic development of the nation. As India moves towards becoming a knowledge economy and society, more and more young Indians are likely to aspire for higher education.

9.1.1. Given the 21<sup>st</sup> century requirements, quality higher education must aim to develop good, thoughtful, well-rounded, and creative individuals. It must enable an individual to study one or more specialized areas of interest at a deep level, and also develop character, ethical and Constitutional values, intellectual curiosity, scientific temper, creativity, spirit of service, and 21<sup>st</sup> century capabilities across a range of disciplines including sciences, social sciences, arts, humanities, languages, as well as professional, technical, and vocational subjects. A quality higher education must enable personal accomplishment and enlightenment, constructive public engagement, and productive contribution to the society. It must prepare students for more meaningful and satisfying lives and work roles and enable economic independence.

9.1.2. For the purpose of developing holistic individuals, it is essential that an identified set of skills and values will be incorporated at each stage of learning, from pre-school to higher education.

9.1.3. At the societal level, higher education must enable the development of an enlightened, socially conscious, knowledgeable, and skilled nation that can find and implement robust solutions to its own problems. Higher education must form the basis for knowledge creation and innovation thereby contributing to a growing national economy. The purpose of quality higher education is, therefore, more than the creation of greater opportunities for individual employment. It represents the key to more vibrant, socially engaged, cooperative communities and a happier, cohesive, cultured, productive, innovative, progressive, and prosperous nation.

9.2. Some of the major problems currently faced by the higher education system in India include:

- (a) a severely fragmented higher educational ecosystem;
- (b) less emphasis on the development of cognitive skills and learning outcomes;
- (c) a rigid separation of disciplines, with early specialisation and streaming of students into narrow areas of study;
- (d) limited access particularly in socio-economically disadvantaged areas, with few HEIs that teach in local languages
- (e) limited teacher and institutional autonomy;
- (f) inadequate mechanisms for merit-based career management and progression of faculty and institutional leaders;
- (g) lesser emphasis on research at most universities and colleges, and lack of competitive peer-reviewed research funding across disciplines;
- (h) suboptimal governance and leadership of HEIs;
- (i) an ineffective regulatory system; and
- (j) large affiliating universities resulting in low standards of undergraduate education.

9.3. This policy envisions a complete overhaul and re-energising of the higher education system to overcome these challenges and thereby deliver high-quality higher education, with equity and inclusion. The policy's vision includes the following key changes to the current system:

- (a) moving towards a higher educational system consisting of large, multidisciplinary universities and colleges, with at least one in or near every district, and with more HEIs across India that offer medium of instruction or programmes in local/Indian languages;
- (b) moving towards a more multidisciplinary undergraduate education;
- (c) moving towards faculty and institutional autonomy;
- (d) revamping curriculum, pedagogy, assessment, and student support for enhanced student experiences;
- (e) reaffirming the integrity of faculty and institutional leadership positions through merit-appointments and career progression based on teaching, research, and service;
- (f) establishment of a National Research Foundation to fund outstanding peer-reviewed research and to actively seed research in universities and colleges;
- (g) governance of HEIs by high qualified independent boards having academic and administrative autonomy;
- (h) "light but tight" regulation by a single regulator for higher education;
- (i) increased access, equity, and inclusion through a range of measures, including greater opportunities for outstanding public education; scholarships by private/philanthropic universities for disadvantaged and underprivileged students; online education, and Open Distance Learning (ODL); and all infrastructure and learning materials accessible and available to learners with disabilities.

## **10. Institutional Restructuring and Consolidation**

10.1. The main thrust of this policy regarding higher education is to end the fragmentation of higher education by transforming higher education institutions into large multidisciplinary universities, colleges, and HEI clusters/Knowledge Hubs, each of which will aim to have 3,000 or more students. This would help build vibrant communities of scholars and peers, break down harmful silos, enable students to become well-rounded across disciplines including artistic, creative, and analytic subjects as well as sports, develop active research communities across disciplines including cross-disciplinary research, and increase resource efficiency, both material and human, across higher education.

10.2. Moving to large multidisciplinary universities and HEI clusters is thus the highest recommendation of this policy regarding the structure of higher education. The ancient Indian universities Takshashila, Nalanda, Vallabhi, and Vikramshila, which had thousands of students from India and the world studying in vibrant multidisciplinary environments, amply demonstrated the type of great success that large multidisciplinary research and teaching universities could bring. India urgently needs to bring back this great Indian tradition to create well-rounded and innovative individuals, and which is already transforming other countries educationally and economically.

10.3. This vision of higher education will require, in particular, a new conceptual perception/understanding for what constitutes a higher education institution (HEI), i.e., a university or a college. A university will mean a multidisciplinary institution of higher learning that offers undergraduate and graduate programmes, with high quality teaching, research, and community engagement. The definition of university will thus allow a spectrum of institutions that range from those that place equal emphasis on teaching and research i.e., Research-intensive Universities, those that place greater emphasis on teaching but still conduct significant research i.e. Teaching-intensive Universities. Meanwhile, an Autonomous degree-granting College (AC) will refer to a large multidisciplinary institution of higher learning that grants undergraduate degrees and is primarily focused on undergraduate teaching though it would not be restricted to that and it need not be restricted to that and it would generally be smaller than a typical university.

10.4. A stage-wise mechanism for granting graded autonomy to colleges, through a transparent system of graded accreditation, will be established. Colleges will be encouraged, mentored, supported, and incentivized to gradually attain the minimum benchmarks required for each level of

accreditation. Over a period of time, it is envisaged that every college would develop into either an Autonomous degree-granting College, or a constituent college of a university - in the latter case, it would be fully a part of the university. With appropriate accreditations, Autonomous degree-granting Colleges could evolve into Research-intensive or Teaching-intensive Universities, if they so aspire.

10.5. It must be clearly stated that these three broad types of institutions are not in any natural way a rigid, exclusionary categorization, but are along a continuum. HEIs will have the autonomy and freedom to move gradually from one category to another, based on their plans, actions, and effectiveness. The most salient marker for these categories of institutions will be the focus of their goals and work. The Accreditation System will develop and use appropriately different and relevant norms across this range of HEIs. However, the expectations of high quality of education, and of teaching-learning, across all HEIs will be the same.

10.6. In addition to teaching and research, HEIs will have other crucial responsibilities, which they will discharge through appropriate resourcing, incentives, and structures. These include supporting other HEIs in their development, community engagement and service, contribution to various fields of practice, faculty development for the higher education system, and support to school education.

10.7. By 2040, all higher education institutions (HEIs) shall aim to become multidisciplinary institutions and shall aim to have larger student enrolments preferably in the thousands, for optimal use of infrastructure and resources, and for the creation of vibrant multidisciplinary communities. Since this process will take time, all HEIs will firstly plan to become multidisciplinary by 2030, and then gradually increase student strength to the desired levels.

10.8. More HEIs shall be established and developed in underserved regions to ensure full access, equity, and inclusion. There shall, by 2030, be at least one large multidisciplinary HEI in or near every district. Steps shall be taken towards developing high-quality higher education institutions both public and private that have medium of instruction in local/Indian languages or bilingually. The aim will be to increase the Gross Enrolment Ratio in higher education including vocational education from 26.3% (2018) to 50% by 2035. While a number of new institutions may be developed to attain these goals, a large part of the capacity creation will be achieved by consolidating, substantially expanding, and also improving existing HEIs.

10.9. Growth will be in both public and private institutions, with a strong emphasis on developing a large number of outstanding public institutions. There will be a fair and transparent system for determining increased levels of public funding support for public HEIs. This system will give an equitable opportunity for all public institutions to grow and develop, and will be based on transparent, pre-announced criteria from within the accreditation norms of the Accreditation System. HEIs delivering education of the highest quality as laid down in this Policy will be incentivized in expanding their capacity.

10.10. Institutions will have the option to run Open Distance Learning (ODL) and online programmes, provided they are accredited to do so, in order to enhance their offerings, improve access, increase GER, and provide opportunities for lifelong learning (SDG 4). All ODL programmes and their components leading to any diploma or degree will be of standards and quality equivalent to the highest quality programmes run by the HEIs on their campuses. Top institutions accredited for ODL will be encouraged and supported to develop high-quality online courses. Such quality online courses will be suitably integrated into curricula of HEIs, and blended mode will be preferred.

10.11. Single-stream HEIs will be phased out over time, and all will move towards becoming vibrant multidisciplinary institutions or parts of vibrant multidisciplinary HEI clusters, in order to enable and encourage high-quality multidisciplinary and cross-disciplinary teaching and research across fields. Single-stream HEIs will, in particular, add departments across different fields that would strengthen the single stream that they currently serve. Through the attainment of suitable accreditations, all HEIs will gradually move towards full autonomy - academic and administrative - in order to enable this vibrant culture. The autonomy of public institutions will be backed by adequate public financial



support and stability. Private institutions with a public-spirited commitment to high-quality equitable education will be encouraged.

10.12. The new regulatory system envisioned by this Policy will foster this overall culture of empowerment and autonomy to innovate, including by gradually phasing out the system of 'affiliated colleges' over a period of fifteen years through a system of graded autonomy, and to be carried out in a challenge mode. Each existing affiliating university will be responsible for mentoring its affiliated colleges so that they can develop their capabilities and achieve minimum benchmarks in academic and curricular matters; teaching and assessment; governance reforms; financial robustness; and administrative efficiency. All colleges currently affiliated to a university shall attain the required benchmarks over time to secure the prescribed accreditation benchmarks and eventually become autonomous degree-granting colleges. This will be achieved through a concerted national effort including suitable mentoring and governmental support for the same.

10.13. The overall higher education sector will aim to be an integrated higher education system, including professional and vocational education. This Policy and its approach will be equally applicable to all HEIs across all current streams, which would eventually merge into one coherent ecosystem of higher education.

10.14. University, worldwide, means a multidisciplinary institution of higher learning that offers undergraduate, graduate, and Ph.D programmes, and engages in high-quality teaching and research. The present complex nomenclature of HEIs in the country such as 'deemed to be university', 'affiliating university', 'affiliating technical university', 'unitary university' shall be replaced simply by 'university' on fulfilling the criteria as per norms.

### **11. Towards a More Holistic and Multidisciplinary Education**

11.1. India has a long tradition of holistic and multidisciplinary learning, from universities such as Takshashila and Nalanda, to the extensive literatures of India combining subjects across fields. Ancient Indian literary works such as Banabhatta's *Kadambari* described a good education as knowledge of the 64 Kalaas or arts; and among these 64 'arts' were not only subjects, such as singing and painting, but also 'scientific' fields, such as chemistry and mathematics, 'vocational' fields such as carpentry and clothes-making, 'professional' fields, such as medicine and engineering, as well as 'soft skills' such as communication, discussion, and debate. The very idea that all branches of creative human endeavour, including mathematics, science, vocational subjects, professional subjects, and soft skills should be considered 'arts', has distinctly Indian origins. This notion of a 'knowledge of many arts' or what in modern times is often called the 'liberal arts' (i.e., a liberal notion of the arts) must be brought back to Indian education, as it is exactly the kind of education that will be required for the 21<sup>st</sup> century.

11.2. Assessments of educational approaches in undergraduate education that integrate the humanities and arts with Science, Technology, Engineering and Mathematics (STEM) have consistently showed positive learning outcomes, including increased creativity and innovation, critical thinking and higher-order thinking capacities, problem-solving abilities, teamwork, communication skills, more in-depth learning and mastery of curricula across fields, increases in social and moral awareness, etc., besides general engagement and enjoyment of learning. Research is also improved and enhanced through a holistic and multidisciplinary education approach.

11.3. A holistic and multidisciplinary education would aim to develop all capacities of human beings -intellectual, aesthetic, social, physical, emotional, and moral in an integrated manner. Such an education will help develop well-rounded individuals that possess critical 21st century capacities in fields across the arts, humanities, languages, sciences, social sciences, and professional, technical, and vocational fields; an ethic of social engagement; soft skills, such as communication, discussion and debate; and rigorous specialization in a chosen field or fields. Such a holistic education shall be, in the long term, the approach of all undergraduate programmes, including those in professional, technical, and vocational disciplines.



11.4. A holistic and multidisciplinary education, as described so beautifully in India's past, is indeed what is needed for the education of India to lead the country into the 21st century and the fourth industrial revolution. Even engineering institutions, such as IITs, will move towards more holistic and multidisciplinary education with more arts and humanities. Students of arts and humanities will aim to learn more science and all will make an effort to incorporate more vocational subjects and soft skills.

11.5. Imaginative and flexible curricular structures will enable creative combinations of disciplines for study, and would offer multiple entry and exit points, thus, removing currently prevalent rigid boundaries and creating new possibilities for life-long learning. Graduate-level, master's and doctoral education in large multidisciplinary universities, while providing rigorous research-based specialization, would also provide opportunities for multidisciplinary work, including in academia, government, and industry.

11.6. Large multidisciplinary universities and colleges will facilitate the move towards high-quality holistic and multidisciplinary education. Flexibility in curriculum and novel and engaging course options will be on offer to students, in addition to rigorous specialization in a subject or subjects. This will be encouraged by increased faculty and institutional autonomy in setting curricula. Pedagogy will have an increased emphasis on communication, discussion, debate, research, and opportunities for cross-disciplinary and interdisciplinary thinking.

11.7. Departments in Languages, Literature, Music, Philosophy, Indology, Art, Dance, Theatre, Education, Mathematics, Statistics, Pure and Applied Sciences, Sociology, Economics, Sports, Translation and Interpretation, and other such subjects needed for a multidisciplinary, stimulating Indian education and environment will be established and strengthened at all HEIs. Credits will be given in all Bachelor's Degree programmes for these subjects if they are done from such departments or through ODL mode when they are not offered in-class at the HEI.

11.8. Towards the attainment of such a holistic and multidisciplinary education, the flexible and innovative curricula of all HEIs shall include credit-based courses and projects in the areas of community engagement and service, environmental education, and value-based education. Environment education will include areas such as climate change, pollution, waste management, sanitation, conservation of biological diversity, management of biological resources and biodiversity, forest and wildlife conservation, and sustainable development and living. Value-based education will include the development of humanistic, ethical, Constitutional, and universal human values of truth (*satya*), righteous conduct (*dharma*), peace (*shanti*), love (*prem*), nonviolence (*ahimsa*), scientific temper, citizenship values, and also life-skills; lessons in *seva*/service and participation in community service programmes will be considered an integral part of a holistic education. As the world is becoming increasingly interconnected, Global Citizenship Education (GCED), a response to contemporary global challenges, will be provided to empower learners to become aware of and understand global issues and to become active promoters of more peaceful, tolerant, inclusive, secure, and sustainable societies. Finally, as part of a holistic education, students at all HEIs will be provided with opportunities for internships with local industry, businesses, artists, crafts persons, etc., as well as research internships with faculty and researchers at their own or other HEIs/research institutions, so that students may actively engage with the practical side of their learning and, as a by-product, further improve their employability.

11.9. The structure and lengths of degree programmes shall be adjusted accordingly. The undergraduate degree will be of either 3 or 4-year duration, with multiple exit options within this period, with appropriate certifications, e.g., a certificate after completing 1 year in a discipline or field including vocational and professional areas, or a diploma after 2 years of study, or a Bachelor's degree after a 3-year programme. The 4-year multidisciplinary Bachelor's programme, however, shall be the preferred option since it allows the opportunity to experience the full range of holistic and multidisciplinary education in addition to a focus on the chosen major and minors as per the choices of the student. An Academic Bank of Credit (ABC) shall be established which would digitally store the academic credits earned from various recognized HEIs so that the degrees from an HEI can be awarded taking into account credits earned. The 4-year programme may also lead to a degree 'with

Research' if the student completes a rigorous research project in their major area(s) of study as specified by the HEI.

11.10. HEIs will have the flexibility to offer different designs of Master's programmes: (a) there may be a 2-year programme with the second year devoted entirely to research for those who have completed the 3-year Bachelor's programme; (b) for students completing a 4-year Bachelor's programme with Research, there could be a 1-year Master's programme; and (c) there may be an integrated 5-year Bachelor's/Master's programme. Undertaking a Ph.D. shall require either a Master's degree or a 4-year Bachelor's degree with Research. The M.Phil. programme shall be discontinued.

11.11. Model public universities for holistic and multidisciplinary education, at par with IITs, IIMs, etc., called MERUs (Multidisciplinary Education and Research Universities) will be set up and will aim to attain the highest global standards in quality education. They will also help set the highest standards for multidisciplinary education across India.

11.12. HEIs will focus on research and innovation by setting up start-up incubation centres; technology development centres; centres in frontier areas of research; greater industry-academic linkages; and interdisciplinary research including humanities and social sciences research. Given the scenario of epidemics and pandemics, it is critical that HEIs take the lead to undertake research in areas of infectious diseases, epidemiology, virology, diagnostics, instrumentation, vaccinology and other relevant areas. HEIs will develop specific hand holding mechanisms and competitions for promoting innovation among student communities. The NRF will function to help enable and support such a vibrant research and innovation culture across HEIs, research labs, and other research organizations.

## **12. Optimal Learning Environments and Support for Students**

12.1. Effective learning requires a comprehensive approach that involves appropriate curriculum, engaging pedagogy, continuous formative assessment, and adequate student support. The curriculum must be interesting and relevant, and updated regularly to align with the latest knowledge requirements and to meet specified learning outcomes. High-quality pedagogy is then necessary to successfully impart the curricular material to students; pedagogical practices determine the learning experiences that are provided to students, thus directly influencing learning outcomes. The assessment methods must be scientific, designed to continuously improve learning and test the application of knowledge. Last but not least, the development of capacities that promote student wellness such as fitness, good health, psycho-social well-being, and sound ethical grounding are also critical for high-quality learning.

Thus, curriculum, pedagogy, continuous assessment, and student support are the cornerstones for quality learning. Along with providing suitable resources and infrastructure, such as quality libraries, classrooms, labs, technology, sports/recreation areas, student discussion spaces, and dining areas, a number of initiatives will be required to ensure that learning environments are engaging and supportive, and enable all students to succeed.

12.2. First, in order to promote creativity, institutions and faculty will have the autonomy to innovate on matters of curriculum, pedagogy, and assessment within a broad framework of higher education qualifications that ensures consistency across institutions and programmes and across the ODL, online, and traditional 'in-class' modes. Accordingly, curriculum and pedagogy will be designed by institutions and motivated faculty to ensure a stimulating and engaging learning experience for all students, and continuous formative assessment will be used to further the goals of each programme. All assessment systems shall also be decided by the HEI, including those that lead to final certification. The Choice Based Credit System (CBCS) will be revised for instilling innovation and flexibility. HEIs shall move to a criterion-based grading system that assesses student achievement based on the learning goals for each programme, making the system fairer and outcomes more comparable. HEIs shall also move away from high-stakes examinations towards more continuous and comprehensive evaluation.

12.3. Second, each institution will integrate its academic plans ranging from curricular improvement to quality of classroom transaction - into its larger Institutional Development Plan (IDP). Each institution will be committed to the holistic development of students and create strong internal systems for supporting diverse student cohorts in academic and social domains both inside and outside formal academic interactions in the classroom. For example, all HEIs will have mechanisms and opportunities for funding of topic-centred clubs and activities organized by students with the help of faculty and other experts as needed, such as clubs and events dedicated to science, mathematics, poetry, language, literature, debate, music, sports, etc. Over time, such activities could be incorporated into the curriculum once appropriate faculty expertise and campus student demand is developed. Faculty will have the capacity and training to be able to approach students not just as teachers, but also as mentors and guides.

12.4. Third, students from socio-economically disadvantaged backgrounds require encouragement and support to make a successful transition to higher education. Universities and colleges will thus be required to set up high-quality support centres and will be given adequate funds and academic resources to carry this out effectively. There will also be professional academic and career counselling available to all students, as well as counsellors to ensure physical, psychological and emotional well-being.

12.5. Fourth, ODL and online education provide a natural path to increase access to quality higher education. In order to leverage its potential completely, ODL will be renewed through concerted, evidence-based efforts towards expansion while ensuring adherence to clearly articulated standards of quality. ODL programmes will aim to be equivalent to the highest quality in-class programmes available. Norms, standards, and guidelines for systemic development, regulation, and accreditation of ODL will be prepared, and a framework for quality of ODL that will be recommendatory for all HEIs will be developed.

12.6. Finally, all programmes, courses, curricula, and pedagogy across subjects, including those in-class, online, and in ODL modes as well as student support will aim to achieve global standards of quality.

### **Internationalization**

12.7. The various initiatives mentioned above will also help in having larger numbers of international students studying in India, and provide greater mobility to students in India who may wish to visit, study at, transfer credits to, or carry out research at institutions abroad, and vice versa. Courses and programmes in subjects, such as Indology, Indian languages, AYUSH systems of medicine, yoga, arts, music, history, culture, and modern India, internationally relevant curricula in the sciences, social sciences, and beyond, meaningful opportunities for social engagement, quality residential facilities and on-campus support, etc. will be fostered to attain this goal of global quality standards, attract greater numbers of international students, and achieve the goal of 'internationalization at home'.

12.8. India will be promoted as a global study destination providing premium education at affordable costs thereby helping to restore its role as a Vishwa Guru. An International Students Office at each HEI hosting foreign students will be set up to coordinate all matters relating to welcoming and supporting students arriving from abroad. Research/teaching collaborations and faculty/student exchanges with high-quality foreign institutions will be facilitated, and relevant mutually beneficial MOUs with foreign countries will be signed. High performing Indian universities will be encouraged to set up campuses in other countries, and similarly, selected universities e.g., those from among the top 100 universities in the world will be facilitated to operate in India. A legislative framework facilitating such entry will be put in place, and such universities will be given special dispensation regarding regulatory, governance, and content norms on par with other autonomous institutions of India. Furthermore, research collaboration and student exchanges between Indian institutions and global institutions will be promoted through special efforts. Credits acquired in foreign universities will be permitted, where appropriate as per the requirements of each HEI, to be counted for the award of a degree.



### **Student Activity and Participation**

12.9. Students are the prime stakeholders in the education system. Vibrant campus life is essential for high-quality teaching-learning processes. Towards this end, students will be given plenty of opportunities for participation in sports, culture/arts clubs, eco-clubs, activity clubs, community service projects, etc. In every education institution, there shall be counselling systems for handling stress and emotional adjustments. Furthermore, a systematized arrangement shall be created to provide the requisite support to students from rural backgrounds, including increasing hostel facilities as needed. All HEIs will ensure quality medical facilities for all students in their institutions.

### **Financial support for students**

12.10. Financial assistance to students shall be made available through various measures. Efforts will be made to incentivize the merit of students belonging to SC, ST, OBC, and other SEDGs. The National Scholarship Portal will be expanded to support, foster, and track the progress of students receiving scholarships. Private HEIs will be encouraged to offer larger numbers of free ships and scholarships to their students.

## **13. Motivated, Energized, and Capable Faculty**

13.1. The most important factor in the success of higher education institutions is the quality and engagement of its faculty. Acknowledging the criticality of faculty in achieving the goals of higher education, various initiatives have been introduced in the past several years to systematize recruitment and career progression, and to ensure equitable representation from various groups in the hiring of faculty. Compensation levels of permanent faculty in public institutions have also been increased substantially. Various initiatives have also been taken towards providing faculty with professional development opportunities. However, despite these various improvements in the status of the academic profession, faculty motivation in terms of teaching, research, and service in HEIs remains far lower than the desired level. The various factors that lie behind low faculty motivation levels must be addressed to ensure that each faculty member is happy, enthusiastic, engaged, and motivated towards advancing her/his students, institution, and profession. To this end, the policy recommends the following initiatives to achieve the best, motivated, and capable faculty in HEIs.

13.2. As the most basic step, all HEIs will be equipped with the basic infrastructure and facilities, including clean drinking water, clean working toilets, blackboards, offices, teaching supplies, libraries, labs, and pleasant classroom spaces and campuses. Every classroom shall have access to the latest educational technology that enables better learning experiences.

13.3. Teaching duties also will not be excessive, and student-teacher ratios not too high, so that the activity of teaching remains pleasant and there is adequate time for interaction with students, conducting research, and other university activities. Faculty will be appointed to individual institutions and generally not be transferable across institutions so that they may feel truly invested in, connected to, and committed to their institution and community.

13.4. Faculty will be given the freedom to design their own curricular and pedagogical approaches within the approved framework, including textbook and reading material selections, assignments, and assessments. Empowering the faculty to conduct innovative teaching, research, and service as they see best will be a key motivator and enabler for them to do truly outstanding, creative work.

13.5. Excellence will be further incentivized through appropriate rewards, promotions, recognitions, and movement into institutional leadership. Meanwhile, faculty not delivering on basic norms will be held accountable.

13.6. In keeping with the vision of autonomous institutions empowered to drive excellence, HEIs will have clearly defined, independent, and transparent processes and criteria for faculty recruitment. Whereas the current recruitment process will be continued, a 'tenure-track' i.e., suitable probation period shall be put in place to further ensure excellence. There shall be a fast-track promotion system



for recognizing high impact research and contribution. A system of multiple parameters for proper performance assessment, for the purposes of 'tenure' i.e., confirmed employment after probation, promotion, salary increases, recognitions, etc., including peer and student reviews, innovations in teaching and pedagogy, quality and impact of research, professional development activities, and other forms of service to the institution and the community, shall be developed by each HEI and clearly enunciated in its Institutional Development Plan (IDP).

13.7. The presence of outstanding and enthusiastic institutional leaders that cultivate excellence and innovation is the need of the hour. Outstanding and effective institutional leadership is extremely important for the success of an institution and of its faculty. Excellent faculty with high academic and service credentials as well as demonstrated leadership and management skills will be identified early and trained through a ladder of leadership positions. Leadership positions shall not remain vacant, but rather an overlapping time period during transitions in leadership shall be the norm to ensure the smooth running of institutions. Institutional leaders will aim to create a culture of excellence that will motivate and incentivize outstanding and innovative teaching, research, institutional service, and community outreach from faculty members and all HEI leaders.

#### **14. Equity and Inclusion in Higher Education**

14.1. Entry into quality higher education can open a vast array of possibilities that can lift both individuals as well as communities out of the cycles of disadvantage. For this reason, making quality higher education opportunities available to all individuals must be among the highest priorities. This Policy envisions ensuring equitable access to quality education to all students, with a special emphasis on SEDGs.

14.2. The dynamics and also many of the reasons for exclusion of SEDGs from the education system are common across school and higher education sectors. Therefore, the approach to equity and inclusion must be common across school and higher education. Furthermore, there must be continuity across the stages to ensure sustainable reform. Thus, the policy initiatives required to meet the goals of equity and inclusion in higher education must be read in conjunction with those for school education.

14.3. There are certain facets of exclusion, that are particular to or substantially more intense in higher education. These must be addressed specifically, and include lack of knowledge of higher education opportunities, economic opportunity cost of pursuing higher education, financial constraints, admission processes, geographical and language barriers, poor employability potential of many higher education programmes, and lack of appropriate student support mechanisms.

14.4. For this purpose, additional actions that are specific to higher education shall be adopted by all Governments and HEIs:

##### **14.4.1. Steps to be taken by Governments**

- (a) Earmark suitable Government funds for the education of SEDGs
- (b) Set clear targets for higher GER for SEDGs
- (c) Enhance gender balance in admissions to HEIs
- (d) Enhance access by establishing more high-quality HEIs in aspirational districts and Special Education Zones containing larger numbers of SEDGs
- (e) Develop and support high-quality HEIs that teach in local/Indian languages or bilingually
- (f) Provide more financial assistance and scholarships to SEDGs in both public and private HEIs
- (g) Conduct outreach programmes on higher education opportunities and scholarships among SEDGs
- (h) Develop and support technology tools for better participation and learning outcomes.

##### **14.4.2. Steps to be taken by all HEIs**

- (a) Mitigate opportunity costs and fees for pursuing higher education
- (b) Provide more financial assistance and scholarships to socio-economically disadvantaged students
- (c) Conduct outreach on higher education opportunities and scholarships
- (d) Make admissions processes more inclusive
- (e) Make curriculum more inclusive
- (f) Increase employability potential of higher education programmes
- (g) Develop more degree courses taught in Indian languages and bilingually
- (h) Ensure all buildings and facilities are wheelchair-accessible and disabled-friendly
- (i) Develop bridge courses for students that come from disadvantaged educational backgrounds
- (j) Provide socio-emotional and academic support and mentoring for all such students through suitable counselling and mentoring programmes
- (k) Ensure sensitization of faculty, counsellor, and students on gender-identity issue and its inclusion in all aspects of the HEI, including curricula
- (l) Strictly enforce all no-discrimination and anti-harassment rules
- (m) Develop Institutional Development Plans that contain specific plans for action on increasing participation from SEDGs, including but not limited to the above items.

## **15. Teacher Education**

15.1. Teacher education is vital in creating a pool of schoolteachers that will shape the next generation. Teacher preparation is an activity that requires multidisciplinary perspectives and knowledge, formation of dispositions and values, and development of practice under the best mentors. Teachers must be grounded in Indian values, languages, knowledge, ethos, and traditions including tribal traditions, while also being well-versed in the latest advances in education and pedagogy.

15.2. According to the Justice J. S. Verma Commission (2012) constituted by the Supreme Court, a majority of stand-alone TEIs - over 10,000 in number are not even attempting serious teacher education but are essentially selling degrees for a price. Regulatory efforts so far have neither been able to curb the malpractices in the system, nor enforce basic standards for quality, and in fact have had the negative effect of curbing the growth of excellence and innovation in the sector. The sector and its regulatory system are, therefore, in urgent need of revitalization through radical action, in order to raise standards and restore integrity, credibility, efficacy, and high quality to the teacher education system.

15.3. In order to improve and reach the levels of integrity and credibility required to restore the prestige of the teaching profession, the Regulatory System shall be empowered to take stringent action against substandard and dysfunctional teacher education institutions (TEIs) that do not meet basic educational criteria, after giving one year for remedy of the breaches. By 2030, only educationally sound, multidisciplinary, and integrated teacher education programmes shall be in force.

15.4. As teacher education requires multidisciplinary inputs, and education in high-quality content as well as pedagogy, all teacher education programmes must be conducted within composite multidisciplinary institutions. To this end, all multidisciplinary universities and colleges - will aim to establish, education departments which, besides carrying out cutting-edge research in various aspects of education, will also run B.Ed. programmes, in collaboration with other departments such as psychology, philosophy, sociology, neuroscience, Indian languages, arts, music, history, literature, physical education, science and mathematics. Moreover, all stand-alone TEIs will be required to convert to multidisciplinary institutions by 2030, since they will have to offer the 4-year integrated teacher preparation programme.

15.5. The 4-year integrated B.Ed. offered by such multidisciplinary HEIs will, by 2030, become the minimal degree qualification for school teachers. The 4-year integrated B.Ed. will be a dual-major holistic Bachelor's degree, in Education as well as a specialized subject such as a language, history, music, mathematics, computer science, chemistry, economics, art, physical education, etc. Beyond

the teaching of cutting-edge pedagogy, the teacher education will include grounding in sociology, history, science, psychology, early childhood care and education, foundational literacy and numeracy, knowledge of India and its values/ethos/art/traditions, and more. The HEI offering the 4-year integrated B.Ed. may also run a 2-year B.Ed., for students who have already received a Bachelor's degree in a specialized subject. A 1-year B.Ed. may also be offered for candidates who have received a 4-year undergraduate degree in a specialized subject. Scholarships for meritorious students will be established for the purpose of attracting outstanding candidates to the 4-year, 2-year, and 1-year B.Ed. programmes.

15.6. HEIs offering teacher education programmes will ensure the availability of a range of experts in education and related disciplines as well as specialized subjects. Each higher education institution will have a network of government and private schools to work closely with, where potential teachers will student-teach along with participating in other activities such as community service, adult and vocational education, etc.

15.7. In order to maintain uniform standards for teacher education, the admission to pre-service teacher preparation programmes shall be through suitable subject and aptitude tests conducted by the National Testing Agency, and shall be standardized keeping in view the linguistic and cultural diversity of the country.

15.8. The faculty profile in Departments of Education will necessarily aim to be diverse and but teaching/field/research experience will be highly valued. Faculty with training in areas of social sciences that are directly relevant to school education e.g., psychology, child development, linguistics, sociology, philosophy, economics, and political science as well as from science education, mathematics education, social science education, and language education programmes will be attracted and retained in teacher education institutions, to strengthen multidisciplinary education of teachers and provide rigour in conceptual development.

15.9. All fresh Ph.D. entrants, irrespective of discipline, will be required to take credit-based courses in teaching/education/pedagogy/writing related to their chosen Ph.D subject during their doctoral training period. Exposure to pedagogical practices, designing curriculum, credible evaluation systems, communication, and so on will be ensured since many research scholars will go on to become faculty or public representatives/communicators of their chosen disciplines. Ph.D students will also have a minimum number of hours of actual teaching experience gathered through teaching assistantships and other means. Ph.D. programmes at universities around the country will be re-oriented for this purpose.

15.10. In-service continuous professional development for college and university teachers will continue through the existing institutional arrangements and ongoing initiatives; these will be strengthened and substantially expanded to meet the needs of enriched teaching-learning processes for quality education. The use of technology platforms such as SWAYAM/DIKSHA for online training of teachers will be encouraged, so that standardized training programmes can be administered to large numbers of teachers within a short span of time.

15.11. A National Mission for Mentoring shall be established, with a large pool of outstanding senior/retired faculty – including those with the ability to teach in Indian languages – who would be willing to provide short and long-term mentoring/professional support to university/college teachers.

## **16. Reimagining Vocational Education**

16.1. The 12<sup>th</sup> Five-Year Plan (2012–2017) estimated that only a very small percentage of the Indian workforce in the age group of 19–24 (less than 5%) received formal vocational education Whereas in countries such as the USA the number is 52%, in Germany 75%, and South Korea it is as high as 96%. These numbers only underline the urgency of the need to hasten the spread of vocational education in India.



16.2. One of the primary reasons for the small numbers of students receiving vocational education is the fact that vocational education has in the past focused largely on Grades 11–12 and on dropouts in Grade 8 and upwards. Moreover, students passing out from Grades 11–12 with vocational subjects often did not have well-defined pathways to continue with their chosen vocations in higher education. The admission criteria for general higher education were also not designed to provide openings to students who had vocational education qualifications, leaving them at a disadvantage relative to their compatriots from ‘mainstream’ or ‘academic’ education. This led to a complete lack of vertical mobility for students from the vocational education stream, an issue that has only been addressed recently through the announcement of the National Skills Qualifications Framework (NSQF) in 2013.

16.3. Vocational education is perceived to be inferior to mainstream education and meant largely for students who are unable to cope with the latter. This is a perception that affects the choices students make. It is a serious concern that can only be dealt with by a complete re-imagination of how vocational education is offered to students in the future.

16.4. This policy aims to overcome the social status hierarchy associated with vocational education and requires integration of vocational education programmes into mainstream education in all education institutions in a phased manner. Beginning with vocational exposure at early ages in middle and secondary school, quality vocational education will be integrated smoothly into higher education. It will ensure that every child learns at least one vocation and is exposed to several more. This would lead to emphasizing the dignity of labour and importance of various vocations involving /Indian arts and artisanship.

16.5. By 2025, at least 50% of learners through the school and higher education system shall have exposure to vocational education, for which a clear action plan with targets and timelines will be developed. This is in alignment with Sustainable Development Goal 4.4 and will help to realize the full potential of India’s demographic dividend. The number of students in vocational education will be considered while arriving at the GER targets. The development of vocational capacities will go hand-in-hand with the development of ‘academic’ or other capacities. Vocational education will be integrated in the educational offerings of all secondary schools in a phased manner over the next decade. Towards this, secondary schools will also collaborate with ITIs, polytechnics, local industry, etc. Skill labs will also be set up and created in the schools in a hub and spoke model which will allow other schools to use the facility. Higher education institutions will offer vocational education either on their own or in partnership with industry and NGOs. The B.Voc. degrees introduced in 2013 will continue to exist, but vocational courses will also be available to students enrolled in all other Bachelor’s degree programmes, including the 4-year multidisciplinary Bachelor’s programmes. HEIs will also be allowed to conduct short-term certificate courses in various skills including soft skills. ‘Lok Vidya’, i.e., important vocational knowledge developed in India, will be made accessible to students through integration into vocational education courses. The possibility of offering vocational courses through ODL mode will also be explored.

16.6. Vocational education will be integrated into all school and higher education institutions in a phased manner over the next decade. Focus areas for vocational education will be chosen based on skills gap analysis and mapping of local opportunities. MHRD will constitute a National Committee for the Integration of Vocational Education (NCIVE), consisting of experts in vocational education and representatives from across Ministries, in collaboration with industry, to oversee this effort.

16.7. Individual institutions that are early adopters must innovate to find models and practices that work and then share these with other institutions through mechanisms set up by NCIVE, so as to help extend the reach of vocational education. Different models of vocational education, and apprenticeships, will also be experimented by higher education institutions. Incubation centres will be set up in higher education institutions in partnership with industries.

16.8. The National Skills Qualifications Framework will be detailed further for each discipline vocation and profession. Further, Indian standards will be aligned with the International Standard Classification of Occupations maintained by the International Labour Organization. This Framework will provide the basis for Recognition of Prior Learning. Through this, dropouts from the formal



system will be reintegrated by aligning their practical experience with the relevant level of the Framework. The credit-based Framework will also facilitate mobility across 'general' and vocational education.

## **17. Catalysing Quality Academic Research in All Fields through a new National Research Foundation**

17.1. Knowledge creation and research are critical in growing and sustaining a large and vibrant economy, uplifting society, and continuously inspiring a nation to achieve even greater heights. Indeed, some of the most prosperous civilizations (such as India, Mesopotamia, Egypt, and Greece) to the modern era (such as the United States, Germany, Israel, South Korea, and Japan), were/are strong knowledge societies that attained intellectual and material wealth in large part through celebrated and fundamental contributions to new knowledge in the realm of science as well as art, language, and culture that enhanced and uplifted not only their own civilizations but others around the globe.

17.2. A robust ecosystem of research is perhaps more important than ever with the rapid changes occurring in the world today, e.g., in the realm of climate change, population dynamics and management, biotechnology, an expanding digital marketplace, and the rise of machine learning and artificial intelligence. If India is to become a leader in these disparate areas, and truly achieve the potential of its vast talent pool to again become a leading knowledge society in the coming years and decades, the nation will require a significant expansion of its research capabilities and output across disciplines. Today, the criticality of research is more than ever before, for the economic, intellectual, societal, environmental, and technological health and progress of a nation.

17.3. Despite this critical importance of research, the research and innovation investment in India is, at the current time, only 0.69% of GDP as compared to 2.8% in the United States of America, 4.3% in Israel and 4.2% in South Korea.

17.4. The societal challenges that India needs to address today, such as access for all its citizens to clean drinking water and sanitation, quality education and healthcare, improved transportation, air quality, energy, and infrastructure, will require the implementation of approaches and solutions that are not only informed by top-notch science and technology but are also rooted in a deep understanding of the social sciences and humanities and the various socio-cultural and environmental dimensions of the nation. Facing and addressing these challenges will require high-quality interdisciplinary research across fields that must be done in India and cannot simply be imported; the ability to conduct one's own research also enables a country to much more easily import and adapt relevant research from abroad.

17.5. Furthermore, in addition to their value in solutions to societal problems, any country's identity, upliftment, spiritual/intellectual satisfaction and creativity is also attained in a major way through its history, art, language, and culture. Research in the arts and humanities, along with innovations in the sciences and social sciences, are, therefore, extremely important for the progress and enlightened nature of a nation.

17.6. Research and innovation at education institutions in India, particularly those that are engaged in higher education, is critical. Evidence from the world's best universities throughout history shows that the best teaching and learning processes at the higher education level occur in environments where there is also a strong culture of research and knowledge creation; conversely, much of the very best research in the world has occurred in multidisciplinary university settings.

17.7. India has a long historical tradition of research and knowledge creation, in disciplines ranging from science and mathematics to art and literature to phonetics and languages to medicine and agriculture. This needs to be further strengthened to make India lead research and innovation in the

21<sup>st</sup> century, as a strong and enlightened knowledge society and one of the three largest economies in the world.

17.8. Thus, this Policy envisions a comprehensive approach to transforming the quality and quantity of research in India. This includes definitive shifts in school education to a more play and discovery-based style of learning with emphasis on the scientific method and critical thinking. This includes career counselling in schools towards identifying student interests and talents, promoting research in universities, the multidisciplinary nature of all HEIs and the emphasis on holistic education, the inclusion of research and internships in the undergraduate curriculum, faculty career management systems that give due weightage to research, and the governance and regulatory changes that encourage an environment of research and innovation. All of these aspects are extremely critical for developing a research mindset in the country.

17.9. To build on these various elements in a synergistic manner, and to thereby truly grow and catalyze quality research in the nation, this policy envisions the establishment of a National Research Foundation (NRF). The overarching goal of the NRF will be to enable a culture of research to permeate through our universities. In particular, the NRF will provide a reliable base of merit-based but equitable peer-reviewed research funding, helping to develop a culture of research in the country through suitable incentives for and recognition of outstanding research, and by undertaking major initiatives to seed and grow research at State Universities and other public institutions where research capability is currently limited. The NRF will competitively fund research in all disciplines. Successful research will be recognized, and where relevant, implemented through close linkages with governmental agencies as well as with industry and private/philanthropic organizations.

17.10. Institutions that currently fund research at some level, such as the Department of Science and Technology (DST), Department of Atomic Energy (DAE), Department of Bio-Technology (DBT), Indian Council of Agriculture Research (ICAR), Indian Council of Medical Research (ICMR), Indian Council of Historical Research (ICHR), and University Grants Commission (UGC), as well as various private and philanthropic organizations, will continue to independently fund research according to their priorities and needs. However, NRF will carefully coordinate with other funding agencies and will work with science, engineering, and other academies to ensure synergy of purpose and avoid duplication of efforts. The NRF will be governed, independently of the government, by a rotating Board of Governors consisting of the very best researchers and innovators across fields.

17.11. The primary activities of the NRF will be to:

- (a) fund competitive, peer-reviewed grant proposals of all types and across all disciplines;
- (b) seed, grow, and facilitate research at academic institutions, particularly at universities and colleges where research is currently in a nascent stage, through mentoring of such institutions;
- (c) act as a liaison between researchers and relevant branches of government as well as industry, so that research scholars are constantly made aware of the most urgent national research issues, and so that policymakers are constantly made aware of the latest research breakthroughs; so as to allow breakthroughs to be optimally brought into policy and/or implementation; and
- (d) recognise outstanding research and progress

## **18. Transforming the Regulatory System of Higher Education**

18.1. Regulation of higher education has been too heavy-handed for decades; too much has been attempted to be regulated with too little effect. The mechanistic and disempowering nature of the regulatory system has been rife with very basic problems, such as heavy concentrations of power within a few bodies, conflicts of interest among these bodies, and a resulting lack of accountability. The regulatory system is in need of a complete overhaul in order to re-energize the higher education sector and enable it to thrive.

18.2. To address the above-mentioned issues, the regulatory system of higher education will ensure that the distinct functions of regulation, accreditation, funding, and academic standard setting will be performed by distinct, independent, and empowered bodies. This is considered essential to create checks-and-balances in the system, minimize conflicts of interest, and eliminate concentrations of power. To ensure that the four institutional structures carrying out these four essential functions work independently yet at the same time and work in synergy towards common goals. These four structures will be set up as four independent verticals within one umbrella institution, the Higher Education Commission of India (HECI).

18.3. The first vertical of HECI will be the National Higher Education Regulatory Council (NHERC). It will function as the common, single point regulator for the higher education sector including teacher education and excluding medical and legal education, thus eliminating the duplication and disjunction of regulatory efforts by the multiple regulatory agencies that exist at the current time. It will require a relook and repealing of existing Acts and restructuring of various existing regulatory bodies to enable this single point regulation. NHERC will be set up to regulate in a 'light but tight' and facilitative manner, meaning that a few important matters particularly financial probity, good governance, and the full online and offline public self-disclosure of all finances, audits, procedures, infrastructure, faculty/staff, courses, and educational outcomes will be very effectively regulated. This information will have to be made available and kept updated and accurate by all higher education institutions on a public website maintained by NHERC and on the institutions' websites. Any complaints or grievances from stakeholders and others arising out of the information placed in public domain shall be adjudicated by NHERC. Feedback from randomly selected students including differently-abled students at each HEI will be solicited online to ensure valuable input at regular intervals.

18.4. The primary mechanism to enable such regulation will be accreditation. The second vertical of HECI will, therefore, be a 'meta-accrediting body', called the National Accreditation Council (NAC). Accreditation of institutions will be based primarily on basic norms, public self-disclosure, good governance, and outcomes, and it will be carried out by an independent ecosystem of accrediting institutions supervised and overseen by NAC. The task to function as a recognized accreditor shall be awarded to an appropriate number of institutions by NAC. In the short term, a robust system of graded accreditation shall be established, which will specify phased benchmarks for all HEIs to achieve set levels of quality, self-governance, and autonomy. In turn, all HEIs will aim, through their Institutional Development Plans (IDPs), to attain the highest level of accreditation over the next 15 years, and thereby eventually aim to function as self-governing degree-granting institutions/clusters. In the long run, accreditation will become a binary process, as per the extant global practice.

18.5. The third vertical of HECI will be the Higher Education Grants Council (HEGC), which will carry out funding and financing of higher education based on transparent criteria, including the IDPs prepared by the institutions and the progress made on their implementation. HEGC will be entrusted with the disbursement of scholarships and developmental funds for launching new focus areas and expanding quality programme offerings at HEIs across disciplines and fields.

18.6. The fourth vertical of HECI will be the General Education Council (GEC), which will frame expected learning outcomes for higher education programmes, also referred to as 'graduate attributes'. A National Higher Education Qualification Framework (NHEQF) will be formulated by the GEC and it shall be in sync with the National Skills Qualifications Framework (NSQF) to ease the integration of vocational education into higher education. Higher education qualifications leading to a degree/diploma/certificate shall be described by the NHEQF in terms of such learning outcomes. In addition, the GEC shall set up facilitative norms for issues, such as credit transfer, equivalence, etc., through the NHEQF. The GEC will be mandated to identify specific skills that students must acquire during their academic programmes, with the aim of preparing well-rounded learners with 21<sup>st</sup> century skills.

18.7. The professional councils, such as the Indian Council for Agricultural Research (ICAR), Veterinary Council of India (VCI), National Council for Teacher Education (NCTE), Council of Architecture (CoA), National Council for Vocational Education and Training (NCVT) etc., will act



as Professional Standard Setting Bodies (PSSBs). They will play a key role in the higher education system and will be invited to be members of the GEC. These bodies, after restructuring as PSSBs, will continue to draw the curricula, lay down academic standards and coordinate between teaching, research and extension of their domain/discipline, as members of the GEC. As members of the GEC, they would help in specifying the curriculum framework, within which HEIs may prepare their own curricula. Thus, PSSBs would also set the standards or expectations in particular fields of learning and practice while having no regulatory role. All HEIs will decide how their educational programmes respond to these standards, among other considerations, and would also be able to reach out for support from these standard-setting bodies or PSSBs, if needed.

18.8. Such a system architecture will ensure the principle of functional separation by eliminating conflicts of interests between different roles. It will also aim to empower HEIs, while ensuring that the few key essential matters are given due attention. Responsibility and accountability shall devolve to the HEIs concomitantly. No distinction in such expectations shall be made between public and private HEIs.

18.9. Such a transformation will require existing structures and institutions to reinvent themselves and undergo an evolution of sorts. The separation of functions would mean that each vertical within HECI would take on a new, single role which is relevant, meaningful, and important in the new regulatory scheme.

18.10. The functioning of all the independent verticals for Regulation (NHERC), Accreditation (NAC), Funding (HEGC), and Academic Standard Setting (GEC) and the overarching autonomous umbrella body (HECI) itself will be based on transparent public disclosure, and use technology extensively to reduce human interface to ensure efficiency and transparency in their work. The underlying principle will be that of a faceless and transparent regulatory intervention using technology. Strict compliance measures with stringent action, including penalties for false disclosure of mandated information, will be ensured so that Higher Education Institutions are conforming to the basic minimum norms and standards. HECI itself will be resolving disputes among the four verticals. Each vertical in HECI will be an independent body consisting of persons having high expertise in the relevant areas along with integrity, commitment, and a demonstrated track record of public service. HECI itself will be a small, independent body of eminent public-spirited experts in higher education, which will oversee and monitor the integrity and effective functioning of HECI. Suitable mechanisms will be created within HECI to carry out its functions, including adjudication.

18.11. Setting up new quality HEIs will also be made far easier by the regulatory regime, while ensuring with great effectiveness that these are set up with the spirit of public service and with due financial backing for long-term stability. HEIs performing exceptionally well will be helped by Central and State governments to expand their institutions, and thereby attain larger numbers of students and faculty as well as disciplines and programmes. Public Philanthropic Partnership models for HEIs may also be piloted with the aim to further expand access to high-quality higher education.

### **Curbing Commercialization of Education**

18.12. Multiple mechanisms with checks and balances will combat and stop the commercialization of higher education. This will be a key priority of the regulatory system. All education institutions will be held to similar standards of audit and disclosure as a 'not for profit' entity. Surpluses, if any, will be reinvested in the educational sector. There will be transparent public disclosure of all these financial matters with recourse to grievance-handling mechanisms to the general public. The accreditation system developed by NAC will provide a complementary check on this system, and NHERC will consider this as one of the key dimensions of its regulatory objective.

18.13. All HEIs - public and private - shall be treated on par within this regulatory regime. The regulatory regime shall encourage private philanthropic efforts in education. There will be common national guidelines for all legislative Acts that will form private HEIs. These common minimal guidelines will enable all such Acts to establish private HEIs, thus enabling common standards for



private and public HEIs. These common guidelines will cover Good Governance, Financial Stability & Security, Educational Outcomes, and Transparency of Disclosures.

18.14. Private HEIs having a philanthropic and public-spirited intent will be encouraged through a progressive regime of fees determination. Transparent mechanisms for fixing of fees with an upper limit, for different types of institutions depending on their accreditation, will be developed so that individual institutions are not adversely affected. This will empower private HEIs to set fees for their programmes independently, though within the laid-out norms and the broad applicable regulatory mechanism. Private HEIs will be encouraged to offer freeships and scholarships in significant numbers to their students. All fees and charges set by private HEIs will be transparently and fully disclosed, and there shall be no arbitrary increases in these fees/charges during the period of enrolment of any student. This fee determining mechanism will ensure reasonable recovery of cost while ensuring that HEIs discharge their social obligations.

## **19. Effective Governance and Leadership for Higher Education Institutions**

19.1. It is effective governance and leadership that enables the creation of a culture of excellence and innovation in higher education institutions. The common feature of all world-class institutions globally including India has indeed been the existence of strong self-governance and outstanding merit-based appointments of institutional leaders.

19.2. Through a suitable system of graded accreditation and graded autonomy, and in a phased manner over a period of 15 years, all HEIs in India will aim to become independent self-governing institutions pursuing innovation and excellence. Measures will be taken at all HEIs to ensure leadership of the highest quality and promote an institutional culture of excellence. Upon receiving the appropriate graded accreditations that deem the institution ready for such a move, a Board of Governors (BoG) shall be established consisting of a group of highly qualified, competent, and dedicated individuals having proven capabilities and a strong sense of commitment to the institution. The BoG of an institution will be empowered to govern the institution free of any external interference, make all appointments including that of head of the institution, and take all decisions regarding governance. There shall be overarching legislation that will supersede any contravening provisions of other earlier legislation and would provide for constitution, appointment, modalities of functioning, rules and regulations, and the roles and responsibilities of the BoG. New members of the Board shall be identified by an expert committee appointed by the Board; and the selection of new members shall be carried out by the BoG itself. Equity considerations will also be taken care of while selecting the members. It is envisaged that all HEIs will be incentivized, supported, and mentored during this process, and shall aim to become autonomous and have such an empowered BoG by 2035.

19.3. The BoG shall be responsible and accountable to the stakeholders through transparent self-disclosures of all relevant records. It will be responsible for meeting all regulatory guidelines mandated by HECI through the National Higher Education Regulatory Council (NHERC).

19.4. All leadership positions and Heads of institutions will be offered to persons with high academic qualifications and demonstrated administrative and leadership capabilities along with abilities to manage complex situations. Leaders of an HEI will demonstrate strong alignment to Constitutional values and the overall vision of the institution, along with attributes such as a strong social commitment, belief in teamwork, pluralism, ability to work with diverse people, and a positive outlook. The selection shall be carried out by the BoG through a rigorous, impartial, merit-based, and competency-based process led by an Eminent Expert Committee (EEC) constituted by the BoG. While stability of tenure is important to ensure the development of a suitable culture, at the same time leadership succession will be planned with care to ensure that good practices that define an institution's processes do not end due to a change in leadership; leadership changes will come with sufficient overlaps, and not remain vacant, in order to ensure smooth transitions. Outstanding leaders will be identified and developed early, working their way through a ladder of leadership positions.

19.5. While being provided with adequate funding, legislative enablement, and autonomy in a phased manner, all HEIs, in turn, will display commitment to institutional excellence, engagement with their

local communities, and the highest standards of financial probity and accountability. Each institution will make a strategic Institutional Development Plan on the basis of which institutions will develop initiatives, assess their own progress, and reach the goals set therein, which could then become the basis for further public funding. The IDP shall be prepared with the joint participation of Board members, institutional leaders, faculty, students, and staff.

### **Part III. OTHER KEY AREAS OF FOCUS**

#### **20. Professional Education**

20.1. Preparation of professionals must involve an education in the ethic and importance of public purpose, an education in the discipline, and an education for practice. It must centrally involve critical and interdisciplinary thinking, discussion, debate, research, and innovation. For this to be achieved, professional education should not take place in the isolation of one's specialty.

20.2. Professional education thus becomes an integral part of the overall higher education system. Stand-alone agricultural universities, legal universities, health science universities, technical universities, and stand-alone institutions in other fields, shall aim to become multidisciplinary institutions offering holistic and multidisciplinary education. All institutions offering either professional or general education will aim to organically evolve into institutions/clusters offering both seamlessly, and in an integrated manner by 2030.

20.3. Agricultural education with allied disciplines will be revived. Although Agricultural Universities comprise approximately 9% of all universities in the country, enrolment in agriculture and allied sciences is less than 1% of all enrolment in higher education. Both capacity and quality of agriculture and allied disciplines must be improved in order to increase agricultural productivity through better skilled graduates and technicians, innovative research, and market-based extension linked to technologies and practices. The preparation of professionals in agriculture and veterinary sciences through programmes integrated with general education will be increased sharply. The design of agricultural education will shift towards developing professionals with the ability to understand and use local knowledge, traditional knowledge, and emerging technologies while being cognizant of critical issues such as declining land productivity, climate change, food sufficiency for our growing population, etc. Institutions offering agricultural education must benefit the local community directly; one approach could be to set up Agricultural Technology Parks to promote technology incubation and dissemination and promote sustainable methodologies.

20.4. Legal education needs to be competitive globally, adopting best practices and embracing new technologies for wider access to and timely delivery of justice. At the same time, it must be informed and illuminated with Constitutional values of Justice - Social, Economic, and Political - and directed towards national reconstruction through instrumentation of democracy, rule of law, and human rights. The curricula for legal studies must reflect socio-cultural contexts along with, in an evidence-based manner, the history of legal thinking, principles of justice, the practice of jurisprudence, and other related content appropriately and adequately. State institutions offering law education must consider offering bilingual education for future lawyers and judges - in English and in the language of the State in which the institution is situated.

20.5. Healthcare education needs to be re-envisioned so that the duration, structure, and design of the educational programmes need to match the role requirements that graduates will play. Students will be assessed at regular intervals on well-defined parameters primarily required for working in primary care and in secondary hospitals. Given that people exercise pluralistic choices in healthcare, our healthcare education system must be integrative meaning thereby that all students of allopathic medical education must have a basic understanding of Ayurveda, Yoga and Naturopathy, Unani, Siddha, and Homeopathy (AYUSH), and vice versa. There shall also be a much greater emphasis on preventive healthcare and community medicine in all forms of healthcare education.

20.6. Technical education includes degree and diploma programmes in, engineering, technology, management, architecture, town planning, pharmacy, hotel management, catering technology etc., which are critical to India's overall development. There will not only be a greater demand for well-qualified manpower in these sectors, it will also require closer collaborations between industry and higher education institutions to drive innovation and research in these fields. Furthermore, influence of technology on human endeavours is expected to erode the silos between technical education and other disciplines too. Technical education will, thus, also aim to be offered within multidisciplinary education institutions and programmes and have a renewed focus on opportunities to engage deeply with other disciplines. India must also take the lead in preparing professionals in cutting-edge areas that are fast gaining prominence, such as Artificial Intelligence (AI), 3-D machining, big data analysis, and machine learning, in addition to genomic studies, biotechnology, nanotechnology, neuroscience, with important applications to health, environment, and sustainable living that will be woven into undergraduate education for enhancing the employability of the youth.

## **21. Adult Education and Lifelong Learning**

21.1. The opportunity to attain foundational literacy, obtain an education, and pursue a livelihood must be viewed as basic rights of every citizen. Literacy and basic education open up whole new worlds of personal, civic, economic, and lifelong-learning opportunities for individuals that enable them to progress personally and professionally. At the level of society and the nation, literacy and basic education are powerful force multipliers which greatly enhance the success of all other developmental efforts. Worldwide data on nations indicate extremely high correlations between literacy rates and per capita GDP.

21.2. Meanwhile, being a non-literate member of a community, has innumerable disadvantages, including the inability to: carry out basic financial transactions; compare the quality/quantity of goods purchased against the price charged; fill out forms to apply for jobs, loans, services, etc.; comprehend public circulars and articles in the news media; use conventional and electronic mail to communicate and conduct business; make use of the internet and other technology to improve one's life and profession; comprehend directions and safety directives on the street, on medicines, etc.; help children with their education; be aware of one's basic rights and responsibilities as a citizen of India; appreciate works of literature; and pursue employment in medium or high-productivity sectors that require literacy. The abilities listed here are an illustrative list of outcomes to be achieved through adoption of innovative measures for Adult Education.

21.3. Extensive field studies and analyses, both in India and across the world, clearly demonstrate that volunteerism and community involvement and mobilization are key success factors of adult literacy programmes, in conjunction with political will, organizational structure, proper planning, adequate financial support, and high-quality capacity building of educators and volunteers. Successful literacy programmes result not only in the growth of literacy among adults, but also result in increased demand for education for all children in the community, as well as greater community contribution to positive social change. The National Literacy Mission, when it was launched in 1988, was largely based on the voluntary involvement and support of the people, and resulted in significant increases in national literacy during the period of 1991–2011, including among women, and also initiated dialogue and discussions on pertinent social issues of the day.

21.4. Strong and innovative government initiatives for adult education - in particular, to facilitate community involvement and the smooth and beneficial integration of technology - will be affected as soon as possible to expedite this all-important aim of achieving 100% literacy.

21.5. First, an outstanding adult education curriculum framework will be developed by a new and well-supported constituent body of the NCERT that is dedicated to adult education, so as to develop synergy with and build upon NCERT's existing expertise in establishing outstanding curricula for literacy, numeracy, basic education, vocational skills, and beyond. The curriculum framework for adult education will include at least five types of programmes, each with clearly defined outcomes: (a) foundational literacy and numeracy; (b) critical life skills (including financial literacy, digital literacy, commercial skills, health care and awareness, child care and education, and family welfare);



(c) vocational skills development (with a view towards obtaining local employment); (d) basic education (including preparatory, middle, and secondary stage equivalency); and (e) continuing education (including engaging holistic adult education courses in arts, sciences, technology, culture, sports, and recreation, as well as other topics of interest or use to local learners, such as more advanced material on critical life skills). The framework would keep in mind that adults in many cases will require rather different teaching-learning methods and materials than those designed for children.

21.6. Second, suitable infrastructure will be ensured so that all interested adults will have access to adult education and lifelong learning. A key initiative in this direction will be to use schools/ school complexes after school hours and on weekends and public library spaces for adult education courses which will be ICT-equipped when possible and for other community engagement and enrichment activities. The sharing of infrastructure for school, higher, adult, and vocational education, and for other community and volunteer activities, will be critical for ensuring efficient use of both physical and human resources as well as for creating synergy among these five types of education and beyond. For these reasons, Adult Education Centres (AECs) could also be included within other public institutions such as HEIs, vocational training centres, etc.

21.7. Third, the instructors/educators will be required to deliver the curriculum framework to mature learners for all five types of adult education as described in the Adult Education Curriculum Framework. These instructors will be trained by the National, State, and district level resource support institutions to organize and lead learning activities at Adult Education Centres, as well as coordinate with volunteer instructors. Qualified community members including from HEIs as part of each HEI's mission to engage with their local communities will be encouraged and welcomed to take a short training course and volunteer, as adult literacy instructors, or to serve as one-on-one volunteer tutors, and will be recognized for their critical service to the nation. States will also work with NGOs and other community organizations to enhance efforts towards literacy and adult education.

21.8. Fourth, all efforts will be undertaken to ensure the participation of community members in adult education. Social workers/counsellors travelling through their communities to track and ensure participation of non-enrolled students and dropouts will also be requested, during their travels, to gather data of parents, adolescents, and others interested in adult education opportunities both as learners and as teachers/tutors. The social workers/counsellors will then connect them with local Adult Education Centres (AECs). Opportunities for adult education will also be widely publicized, through advertisements and announcements and through events and initiatives of NGOs and other local organizations.

21.9. Fifth, improving the availability and accessibility of books is essential to inculcating the habit of reading within our communities and educational institutions. This Policy recommends that all communities and educational institutions - schools, colleges, universities and public libraries - will be strengthened and modernized to ensure an adequate supply of books that cater to the needs and interests of all students, including persons with disabilities and other differently-abled persons. The Central and State governments will take steps to ensure that books are made accessible and affordable to all across the country including socio-economically disadvantaged areas as well as those living in rural and remote areas. Both public and private sector agencies/institutions will devise strategies to improve the quality and attractiveness of books published in all Indian languages. Steps will be taken to enhance online accessibility of library books and further broad basing of digital libraries. For ensuring vibrant libraries in communities and educational institutions, it will be imperative to make available adequate library staff and also devise appropriate career pathways and CPD for them. Other steps will include strengthening all existing libraries, setting up rural libraries and reading rooms in disadvantaged regions, making widely available reading material in Indian languages, opening children's libraries and mobile libraries, establishing social book clubs across India and across subjects, and fostering greater collaborations between education institutions and libraries.

21.10. Finally, technology will be leveraged to strengthen and even undertake the above initiatives. Quality technology-based options for adult learning such as apps, online courses/modules, satellite-based TV channels, online books, and ICT-equipped libraries and Adult Education Centres, etc. will



be developed, through government and philanthropic initiatives as well as through crowd sourcing and competitions. In many cases, quality adult education could thereby be conducted in an online or blended mode.

## **22. Promotion of Indian Languages, Arts, and Culture**

22.1. India is a treasure trove of culture, developed over thousands of years and manifested in the form of arts, works of literature, customs, traditions, linguistic expressions, artefacts, heritage sites, and more. Crores of people from around the world partake in, enjoy, and benefit from this cultural wealth daily, in the form of visiting India for tourism, experiencing Indian hospitality, purchasing India's handicrafts and handmade textiles, reading the classical literature of India, practicing yoga and meditation, being inspired by Indian philosophy, participating in India's unique festivals, appreciating India's diverse music and art, and watching Indian films, amongst many other aspects. It is this cultural and natural wealth that truly makes India, "Incredible India", as per India's tourism slogan. The preservation and promotion of India's cultural wealth must be considered a high priority for the country, as it is truly important for the nation's identity as well as for its economy.

22.2. The promotion of Indian arts and culture is important not only for the nation but also for the individual. Cultural awareness and expression are among the major competencies considered important to develop in children, in order to provide them with a sense of identity, belonging, as well as an appreciation of other cultures and identities. It is through the development of a strong sense and knowledge of their own cultural history, arts, languages, and traditions that children can build a positive cultural identity and self-esteem. Thus, cultural awareness and expression are important contributors both to individual as well as societal well-being.

22.3. The arts form a major medium for imparting culture. The arts - besides strengthening cultural identity, awareness, and uplifting societies - are well known to enhance cognitive and creative abilities in individuals and increase individual happiness. The happiness/well-being, cognitive development, and cultural identity of individuals are important reasons that Indian arts of all kinds must be offered to students at all levels of education, starting with early childhood care and education.

22.4. Language, of course, is inextricably linked to art and culture. Different languages 'see' the world differently, and the structure of a language, therefore, determines a native speaker's perception of experience. In particular, languages influence the way people of a given culture speak with others, including with family members, authority figures, peers, and strangers, and influence the tone of conversation. The tone, perception of experience, and familiarity/'apnapan' inherent in conversations among speakers of a common language are a reflection and record of a culture. Culture is, thus, encased in our languages. Art, in the form of literature, plays, music, film, etc. cannot be fully appreciated without language. In order to preserve and promote culture, one must preserve and promote a culture's languages.

22.5. Unfortunately, Indian languages have not received their due attention and care, with the country losing over 220 languages in the last 50 years alone. UNESCO has declared 197 Indian languages as 'endangered'. Various unscripted languages are particularly in danger of becoming extinct. When senior member(s) of a tribe or community that speak such languages pass away, these languages often perish with them; too often, no concerted actions or measures are taken to preserve or record these rich languages/expressions of culture.

22.6. Moreover, even those languages of India that are not officially on such endangered lists, such as the 22 languages of Eighth Schedule of the Constitution of India, are facing serious difficulties on many fronts. Teaching and learning of Indian languages need to be integrated with school and higher education at every level. For languages to remain relevant and vibrant, there must be a steady stream of high-quality learning and print materials in these languages including textbooks, workbooks, videos, plays, poems, novels, magazines, etc. Languages must also have consistent official updates to their vocabularies and dictionaries, widely disseminated, so that the most current issues and concepts can be effectively discussed in these languages. Enabling such learning materials, print materials, and

translations of important materials from world languages, and constantly updating vocabularies, are carried out by countries around the world for languages such as English, French, German, Hebrew, Korean, and Japanese. However, India has remained quite slow in producing such learning and print materials and dictionaries to help keep its languages optimally vibrant and current with integrity.

22.7. Additionally, there has been a severe scarcity of skilled language teachers in India, despite various measures being taken. Language-teaching too must be improved to be more experiential and to focus on the ability to converse and interact in the language and not just on the literature, vocabulary, and grammar of the language. Languages must be used more extensively for conversation and for teaching-learning.

22.8. A number of initiatives to foster languages, arts, and culture in school children have been discussed in Chapter 4, which include a greater emphasis on music, arts, and crafts throughout all levels of school; early implementation of the three-language formula to promote multilingualism; teaching in the home/local language wherever possible; conducting more experiential language learning; the hiring of outstanding local artists, writers, craftspersons, and other experts as master instructors in various subjects of local expertise; accurate inclusion of traditional Indian knowledge including tribal and other local knowledge throughout into the curriculum, across humanities, sciences, arts, crafts, and sports, whenever relevant; and a much greater flexibility in the curriculum, especially in secondary schools and in higher education, so that students can choose the ideal balance among courses for themselves to develop their own creative, artistic, cultural, and academic paths.

22.9. To enable the key latter initiatives, a number of further actions will be taken in tandem at the higher education level and beyond. First, to develop and teach many of the courses of the type mentioned above, an excellent team of teachers and faculty will have to be developed. Strong departments and programmes in Indian languages, comparative literature, creative writing, arts, music, philosophy, etc. will be launched and developed across the country, and degrees including 4-year B.Ed. dual degrees will be developed in these subjects. These departments and programmes will, in particular help to develop a large cadre of high-quality language teachers - as well as teachers of art, music, philosophy and writing - who will be needed around the country to carry out this Policy. The NRF will fund quality research in all these areas. Outstanding local artists and craftspersons will be hired as guest faculty to promote local music, art, languages, and handicraft, and to ensure that students are aware of the culture and local knowledge where they study. Every higher education institution and even every school or school complex will aim to have Artist(s)-in-Residence to expose students to art, creativity, and the rich treasures of the region/country.

22.10. More HEIs, and more programmes in higher education, will use the mother tongue/local language as a medium of instruction, and/or offer programmes bilingually, in order to increase access and GER and also to promote the strength, usage, and vibrancy of all Indian languages. Private HEIs too will be encouraged and incentivized to use Indian languages as medium of instruction and/or offer bilingual programmes. Four-year B.Ed. dual degree programmes offered bilingually will also help, e.g. in training cadres of science and mathematics teachers to teach science bilingually at schools across the country.

22.11. High-quality programmes and degrees in Translation and Interpretation, Art and Museum Administration, Archaeology, Artefact Conservation, Graphic Design, and Web Design within the higher education system will also be created. In order to preserve and promote its art and culture, develop high-quality materials in various Indian languages, conserve artefacts, develop highly qualified individuals to curate and run museums and heritage or tourist sites, thereby also vastly strengthening the tourism industry.

22.12. The Policy recognizes that the knowledge of the rich diversity of India should be imbibed first hand by learners. This would mean including simple activities, like touring by students to different parts of the country, which will not only give a boost to tourism but will also lead to an understanding and appreciation of diversity, culture, traditions and knowledge of different parts of India. Towards this direction under '*Ek Bharat Shrestha Bharat*', 100 tourist destinations in the country will be identified where educational institutions will send students to study these destinations and their

history, scientific contributions, traditions, indigenous literature and knowledge, etc., as a part of augmenting their knowledge about these areas.

22.13. Creating such programmes and degrees in higher education, across the arts, languages, and humanities, will also come with expanded high-quality opportunities for employment that can make effective use of these qualifications. There are already hundreds of Academies, museums, art galleries, and heritage sites in dire need of qualified individuals for their effective functioning. As positions are filled with suitably qualified candidates, and further artefacts are procured and conserved, additional museums, including virtual museums/e-museums, galleries, and heritage sites may contribute to the conservation of our heritage as well as to India's tourism industry.

22.14. India will also urgently expand its translation and interpretation efforts in order to make high-quality learning materials and other important written and spoken material available to the public in various Indian and foreign languages. For this, an Indian Institute of Translation and Interpretation (IITI) will be established. Such an institute would provide a truly important service for the country, as well as employ numerous multilingual language and subject experts, and experts in translation and interpretation, which will help to promote all Indian languages. The IITI shall also make extensive use of technology to aid in its translation and interpretation efforts. The IITI could naturally grow with time, and be housed in multiple locations including in HEIs to facilitate collaborations with other research departments as demand and the number of qualified candidates grows.

22.15. Due to its vast and significant contributions and literature across genres and subjects, its cultural significance, and its scientific nature, rather than being restricted to single-stream Sanskrit Pathshalas and Universities, Sanskrit will be mainstreamed with strong offerings in school - including as one of the language options in the three-language formula - as well as in higher education. It will be taught not in isolation, but in interesting and innovative ways, and connected to other contemporary and relevant subjects such as mathematics, astronomy, philosophy, linguistics, dramatics, yoga, etc. Thus, in consonance with the rest of this policy, Sanskrit Universities too will move towards becoming large multidisciplinary institutions of higher learning. Departments of Sanskrit that conduct teaching and outstanding interdisciplinary research on Sanskrit and Sanskrit Knowledge Systems will be established/strengthened across the new multidisciplinary higher education system. Sanskrit will become a natural part of a holistic multidisciplinary higher education if a student so chooses. Sanskrit teachers in large numbers will be professionalized across the country in mission mode through the offering of 4-year integrated multidisciplinary B.Ed. dual degrees in education and Sanskrit.

22.16. India will similarly expand its institutes and universities studying all classical languages and literature, with strong efforts to collect, preserve, translate, and study the tens of thousands of manuscripts that have not yet received their due attention. Sanskrit and all Indian language institutes and departments across the country will be significantly strengthened, with adequate training given to large new batches of students to study, in particular, the large numbers of manuscripts and their interrelations with other subjects. Classical language institutes will aim to be merged with universities, while maintaining their autonomy, so that faculty may work, and students too may be trained as part of robust and rigorous multidisciplinary programmes. Universities dedicated to languages will become multidisciplinary, towards the same end; where relevant, they may then also offer B.Ed. dual degrees in education and a language, to develop outstanding language teachers in that language. Further, it is also proposed that a new institution for Languages will be established. National Institute (or Institutes) for Pali, Persian and Prakrit will also be set up within a university campus. Similar initiatives will be carried out for institutes and universities studying Indian arts, art history, and Indology. Research for outstanding work in all these areas will be supported by the NRF.

22.17. Efforts to preserve and promote all Indian languages including classical, tribal and endangered languages will be taken on with new vigour. Technology and crowdsourcing, with extensive participation of the people, will play a crucial role in these efforts.

22.18. For each of the languages mentioned in the Eighth Schedule of the Constitution of India, Academies will be established consisting of some of the greatest scholars and native speakers to



determine simple yet accurate vocabulary for the latest concepts, and to release the latest dictionaries on a regular basis (analogous to the successful efforts for many other languages around the world). The Academies would also consult with each other, and in some cases take the best suggestions from the public, in order to construct these dictionaries attempting to adopt common words whenever possible. These dictionaries would be widely disseminated, for use in education, journalism, writing, speechmaking, and beyond, and would be available on the web as well as in book form. These Academies for Eighth Schedule languages will be established by the Central Government in consultation or collaboration with State Governments. Academies for other highly spoken Indian languages may also be similarly established by the Centre and/or States.

22.19. All languages in India, and their associated arts and culture will be documented through a web-based platform/portal/wiki, in order to preserve endangered and all Indian languages and their associated rich local arts and culture. The platform will contain videos, dictionaries, recordings, and more, of people (especially elders) speaking the language, telling stories, reciting poetry, and performing plays, folk songs and dances, and more. People from across the country will be invited to contribute to these efforts by adding relevant material onto these platforms/portals/wikis. Universities and their research teams will work with each other and with communities across the country towards enriching such platforms. These preservation efforts, and the associated research projects, e.g., in history, archaeology, linguistics, etc., will be funded by the NRF.

22.20. Scholarships for people of all ages to study Indian Languages, Arts, and Culture with local masters and/or within the higher education system will be established. The promotion of Indian languages is possible only if they are used regularly and if they are used for teaching and learning. Incentives, such as prizes for outstanding poetry and prose in Indian languages across categories, will be established to ensure vibrant poetry, novels, nonfiction books, textbooks, journalism, and other works in all Indian languages. Proficiency in Indian languages will be included as part of qualification parameters for employment opportunities.

### **23. Technology Use and Integration**

23.1. India is a global leader in information and communication technology and in other cutting-edge domains, such as space. The Digital India Campaign is helping to transform the entire nation into a digitally empowered society and knowledge economy. While education will play a critical role in this transformation, technology itself will play an important role in the improvement of educational processes and outcomes; thus, the relationship between technology and education at all levels is bi-directional.

23.2. Given the explosive pace of technological development allied with the sheer creativity of tech-savvy teachers and entrepreneurs including student entrepreneurs, it is certain that technology will impact education in multiple ways, only some of which can be foreseen at the present time. New technologies involving artificial intelligence, machine learning, block chains, smart boards, handheld computing devices, adaptive computer testing for student development, and other forms of educational software and hardware will not just change what students learn in the classroom but how they learn, and thus these areas and beyond will require extensive research both on the technological as well as educational fronts.

23.3. Use and integration of technology to improve multiple aspects of education will be supported and adopted, provided these interventions are rigorously and transparently evaluated in relevant contexts before they are scaled up. An autonomous body, the National Educational Technology Forum (NETF), will be created to provide a platform for the free exchange of ideas on the use of technology to enhance learning, assessment, planning, administration, and so on, both for school and higher education. The aim of the NETF will be to facilitate decision making on the induction, deployment, and use of technology, by providing to the leadership of education institutions, State and Central governments, and other stakeholders, the latest knowledge and research as well as the opportunity to consult and share best practices. The NETF will have the following functions:



- a) provide independent evidence-based advice to Central and State Government agencies on technology-based interventions;
- b) build intellectual and institutional capacities in educational technology;
- c) envision strategic thrust areas in this domain; and
- d) articulate new directions for research and innovation.

23.4. To remain relevant in the fast-changing field of educational technology, the NETF will maintain a regular inflow of authentic data from multiple sources including educational technology innovators and practitioners and will engage with a diverse set of researchers to analyze the data. To support the development of a vibrant body of knowledge and practice, the NETF will organize multiple regional and national conferences, workshops, etc. to solicit inputs from national and international educational technology researchers, entrepreneurs, and practitioners.

23.5. The thrust of technological interventions will be for the purposes of improving teaching-learning and evaluation processes, supporting teacher preparation and professional development, enhancing educational access, and streamlining educational planning, management, and administration including processes related to admissions, attendance, assessments, etc.

23.6. A rich variety of educational software, for all the above purposes, will be developed and made available for students and teachers at all levels. All such software will be available in all major Indian languages and will be accessible to a wide range of users including students in remote areas and *Divyang* students. Teaching-learning e-content will continue to be developed by all States in all regional languages, as well as by the NCERT, CIET, CBSE, NIOS, and other bodies/institutions, and will be uploaded onto the DIKSHA platform. This platform may also be utilized for Teacher's Professional Development through e-content. CIET will be strengthened to promote and expand DIKSHA as well as other education technology initiatives. Suitable equipment will be made available to teachers at schools so that teachers can suitably integrate e-contents into teaching-learning practices. Technology-based education platforms, such as DIKSHA/SWAYAM, will be better integrated across school and higher education, and will include ratings/reviews by users, so as to enable content developers create user friendly and qualitative content.

23.7. Particular attention will need to be paid to emerging disruptive technologies that will necessarily transform the education system. When the 1986/1992 National Policy on Education was formulated, it was difficult to predict the disruptive effect that the internet would have brought. Our present education system's inability to cope with these rapid and disruptive changes places us individually and nationally at a perilous disadvantage in an increasingly competitive world. For example, while computers have largely surpassed humans in leveraging factual and procedural knowledge, our education at all levels excessively burdens students with such knowledge at the expense of developing their higher-order competencies.

23.8. This policy has been formulated at a time when an unquestionably disruptive technology - Artificial Intelligence (AI) 3D/7D Virtual Reality - has emerged. As the cost of AI-based prediction falls, AI will be able to match or outperform and, therefore, be a valuable aid to even skilled professionals such as doctors in certain predictive tasks. AI's disruptive potential in the workplace is clear, and the education system must be poised to respond quickly. One of the permanent tasks of the NETF will be to categorize emergent technologies based on their potential and estimated timeframe for disruption, and to periodically present this analysis to MHRD. Based on these inputs, MHRD will formally identify those technologies whose emergence demands responses from the education system.

23.9. In response to MHRD's formal recognition of a new disruptive technology, the National Research Foundation will initiate or expand research efforts in the technology. In the context of AI, NRF may consider a three-pronged approach: (a) advancing core AI research, (b) developing and deploying application-based research, and (c) advancing international research efforts to address global challenges in areas such as healthcare, agriculture, and climate change using AI.

23.10. HEIs will play an active role not only in conducting research on disruptive technologies but also in creating initial versions of instructional materials and courses including online courses in cutting-edge domains and assessing their impact on specific areas such as professional education. Once the technology has attained a level of maturity, HEIs with thousands of students will be ideally placed to scale these teaching and skilling efforts, which will include targeted training for job readiness. Disruptive technologies will make certain jobs redundant, and hence approaches to skilling and deskilling that are both efficient and ensure quality will be of increasing importance to create and sustain employment. Institutions will have autonomy to approve institutional and non-institutional partners to deliver such training, which will be integrated with skills and higher education frameworks.

23.11. Universities will aim to offer Ph.D. and Masters programmes in core areas such as Machine Learning as well as multidisciplinary fields “AI + X” and professional areas like health care, agriculture, and law. They may also develop and disseminate courses in these areas via platforms, such as SWAYAM. For rapid adoption, HEIs may blend these online courses with traditional teaching in undergraduate and vocational programmes. HEIs may also offer targeted training in low-expertise tasks for supporting the AI value chain such as data annotation, image classification, and speech transcription. Efforts to teach languages to school students will be dovetailed with efforts to enhance Natural Language Processing for India’s diverse languages.

23.12. As disruptive technologies emerge, schooling and continuing education will assist in raising the general populace’s awareness of their potential disruptive effects and will also address related issues. This awareness is necessary to have informed public consent on matters related to these technologies. In school, the study of current affairs and ethical issues will include a discussion on disruptive technologies such as those identified by NETF/MHRD. Appropriate instructional and discussion materials will also be prepared for continuing education.

23.13. Data is a key fuel for AI-based technologies, and it is critical to raise awareness on issues of privacy, laws, and standards associated with data handling and data protection, etc. It is also necessary to highlight ethical issues surrounding the development and deployment of AI-based technologies. Education will play a key role in these awareness raising efforts. Other disruptive technologies that are expected to change the way we live, and, therefore, change the way we educate students, include those relating to clean and renewable energy, water conservation, sustainable farming, environmental preservation, and other green initiatives; these will also receive prioritized attention in education.

## **24. Online and Digital Education: Ensuring Equitable Use of Technology**

24.1. New circumstances and realities require new initiatives. The recent rise in epidemics and pandemics necessitates that we are ready with alternative modes of quality education whenever and wherever traditional and in-person modes of education are not possible. In this regard, the National Education Policy 2020 recognizes the importance of leveraging the advantages of technology while acknowledging its potential risks and dangers. It calls for carefully designed and appropriately scaled pilot studies to determine how the benefits of online/digital education can be reaped while addressing or mitigating the downsides. In the meantime, the existing digital platforms and ongoing ICT-based educational initiatives must be optimized and expanded to meet the current and future challenges in providing quality education for all.

24.2. However, the benefits of online/digital education cannot be leveraged unless the digital divide is eliminated through concerted efforts, such as the Digital India campaign and the availability of affordable computing devices. It is important that the use of technology for online and digital education adequately addresses concerns of equity.

24.3. Teachers require suitable training and development to be effective online educators. It cannot be assumed that a good teacher in a traditional classroom will automatically be a good teacher in an online classroom. Aside from changes required in pedagogy, online assessments also require a

different approach. There are numerous challenges to conducting online examinations at scale, including limitations on the types of questions that can be asked in an online environment, handling network and power disruptions, and preventing unethical practices. Certain types of courses/subjects, such as performing arts and science practical have limitations in the online/digital education space, which can be overcome to a partial extent with innovative measures. Further, unless online education is blended with experiential and activity-based learning, it will tend to become a screen-based education with limited focus on the social, affective and psychomotor dimensions of learning.

24.4. Given the emergence of digital technologies and the emerging importance of leveraging technology for teaching-learning at all levels from school to higher education, this Policy recommends the following key initiatives:

- (a) **Pilot studies for online education:** Appropriate agencies, such as the NETF, CIET, NIOS, IGNOU, IITs, NITs, etc. will be identified to conduct a series of pilot studies, in parallel, to evaluate the benefits of integrating education with online education while mitigating the downsides and also to study related areas, such as, student device addiction, most preferred formats of e-content, etc. The results of these pilot studies will be publicly communicated and used for continuous improvement.
- (b) **Digital infrastructure:** There is a need to invest in creation of open, interoperable, evolvable, public digital infrastructure in the education sector that can be used by multiple platforms and point solutions, to solve for India's scale, diversity, complexity and device penetration. This will ensure that the technology-based solutions do not become outdated with the rapid advances in technology.
- (c) **Online teaching platform and tools:** Appropriate existing e-learning platforms such as SWAYAM, DIKSHA, will be extended to provide teachers with a structured, user-friendly, rich set of assistive tools for monitoring progress of learners. Tools, such as, two-way video and two-way-audio interface for holding online classes are a real necessity as the present pandemic has shown.
- (d) **Content creation, digital repository, and dissemination:** A digital repository of content including creation of coursework, Learning Games & Simulations, Augmented Reality and Virtual Reality will be developed, with a clear public system for ratings by users on effectiveness and quality. For fun based learning student-appropriate tools like apps, gamification of Indian art and culture, in multiple languages, with clear operating instructions, will also be created. A reliable backup mechanism for disseminating e-content to students will be provided.
- (e) **Addressing the digital divide:** Given the fact that there still persists a substantial section of the population whose digital access is highly limited, the existing mass media, such as television, radio, and community radio will be extensively used for telecast and broadcasts. Such educational programmes will be made available 24/7 in different languages to cater to the varying needs of the student population. A special focus on content in all Indian languages will be emphasized and required; digital content will need to reach the teachers and students in their medium of instruction as far as possible.
- (f) **Virtual Labs:** Existing e-learning platforms such as DIKSHA, SWAYAM and SWAYAMPRAKASH will also be leveraged for creating virtual labs so that all students have equal access to quality practical and hands-on experiment-based learning experiences. The possibility of providing adequate access to SEDG students and teachers through suitable digital devices, such as tablets with pre-loaded content, will be considered and developed.
- (g) **Training and incentives for teachers:** Teachers will undergo rigorous training in learner-centric pedagogy and on how to become high-quality online content creators themselves using online teaching platforms and tools. There will be emphasis on the teacher's role in facilitating active student engagement with the content and with each other.



- (h) **Online assessment and examinations:** Appropriate bodies, such as the proposed National Assessment Centre or PARAKH, School Boards, NTA, and other identified bodies will design and implement assessment frameworks encompassing design of competencies, portfolio, rubrics, standardized assessments, and assessment analytics. Studies will be undertaken to pilot new ways of assessment using education technologies focusing on 21<sup>st</sup> century skills.
- (i) **Blended models of learning:** While promoting digital learning and education, the importance of face-to-face in-person learning is fully recognized. Accordingly, different effective models of blended learning will be identified for appropriate replication for different subjects.
- (j) **Laying down standards:** As research on online/digital education emerges, NETF and other appropriate bodies shall set up standards of content, technology, and pedagogy for online/digital teaching-learning. These standards will help to formulate guidelines for e-learning by States, Boards, schools and school complexes, HEIs, etc.

#### **24.5 Creating a Dedicated Unit for Building of World Class, Digital Infrastructure, Educational Digital Content and Capacity**

Technology in education is a journey and not a destination and capacity will be needed to orchestrate the various ecosystem players to implement policy objectives. A dedicated unit for the purpose of orchestrating the building of digital infrastructure, digital content and capacity building will be created in the Ministry to look after the e-education needs of both school and higher education. Since technology is rapidly evolving, and needs specialists to deliver high quality e-learning, a vibrant ecosystem has to be encouraged to create solutions that not only solve India's challenges of scale, diversity, equity, but also evolve in keeping with the rapid changes in technology, whose half-life reduces with each passing year. This centre will, therefore, consist of experts drawn from the field of administration, education, educational technology, digital pedagogy and assessment, e-governance, etc.

### **Part IV. MAKING IT HAPPEN**

#### **25. Strengthening the Central Advisory Board of Education**

25.1. Achieving successful implementation of this policy demands a long-term vision, availability of expertise on a sustained basis, and concerted action from all concerned encompassing National, State, institutional, and individual levels. In this context, the Policy recommends strengthening and empowering the Central Advisory Board of Education (CABE) which will have a much greater mandate and not only a forum for widespread consultation and examination of issues relating to educational and cultural development. The remodeled and rejuvenated CABE shall also be responsible for developing, articulating, evaluating, and revising the vision of education in the country on a continuous basis, in close collaboration with MHRD and the corresponding apex bodies of States. It shall also create and continuously review the institutional frameworks that shall help attain this vision.

25.2. To bring the focus back on education and learning, it is desirable that the Ministry of Human Resource Development (MHRD) be re-designated as the Ministry of Education (MoE).

#### **26. Financing: Affordable and Quality Education for All**

26.1. The Policy commits to significantly raising educational investment, as there is no better investment towards a society's future than the high-quality education of our young people. Unfortunately, public expenditure on education in India has not come close to the recommended level of 6% of GDP, as envisaged by the 1968 Policy, reiterated in the Policy of 1986, and which was further reaffirmed in the 1992 review of the Policy. The current public (Government - Centre and States) expenditure on education in India has been around 4.43% of GDP (Analysis of Budgeted



Expenditure 2017-18) and only around 10% of the total Government spending towards education (Economic Survey 2017-18). These numbers are far smaller than most developed and developing countries.

26.2. In order to attain the goal of education with excellence and the corresponding multitude of benefits to this Nation and its economy, this Policy unequivocally endorses and envisions a substantial increase in public investment in education by both the Central government and all State Governments. The Centre and the States will work together to increase the public investment in Education sector to reach 6% of GDP at the earliest. This is considered extremely critical for achieving the high-quality and equitable public education system that is truly needed for India's future economic, social, cultural, intellectual, and technological progress and growth.

26.3. In particular, financial support will be provided to various critical elements and components of education, such as ensuring universal access, learning resources, nutritional support, matters of student safety and well-being, adequate numbers of teachers and staff, teacher development, and support for all key initiatives towards equitable high-quality education for underprivileged and socio-economically disadvantaged groups.

26.4. In addition to one-time expenditures, primarily related to infrastructure and resources, this Policy identifies the following key long-term thrust areas for financing to cultivate an education system: (a) universal provisioning of quality early childhood care education; (b) ensuring foundational literacy and numeracy; (c) providing adequate and appropriate resourcing of school complexes/clusters; (d) providing food and nutrition (breakfast and midday meals); (e) investing in teacher education and continuing professional development of teachers; (f) revamping colleges and universities to foster excellence; (g) cultivating research; and (h) extensive use of technology and online education.

26.5. Even the low level of funding on education in India, is frequently not spent in a timely manner at the District/institution level, hampering the achievement of the intended targets of those funds. Hence, the need is to increase efficiency in use of available budget by suitable policy changes. Financial governance and management will focus on the smooth, timely, and appropriate flow of funds, and their usage with probity; administrative processes will be suitably amended and streamlined so that the disbursement mechanism may not lead to a high volume of unspent balances. The provisions of GFR, PFMS and 'Just in Time' release to implementing agencies will be followed for efficient use of government resources and avoiding parking of funds. Mechanism of performance-based funding to States / HEIs may be devised. Similarly, efficient mechanism will be ensured for the optimal allocation and utilization of funds earmarked for SEDGs. The new suggested regulatory regime, with clear separations of roles and transparent self-disclosures, empowerment and autonomy to institutions, and the appointment of outstanding and qualified experts to leadership positions will help to enable a far smoother, quicker, and more transparent flow of funds.

26.6. The Policy also calls for the rejuvenation, active promotion, and support for private philanthropic activity in the education sector. In particular, over and above the public budgetary support which would have been otherwise provided to them, any public institution can take initiatives towards raising private philanthropic funds to enhance educational experiences.

26.7. The matter of commercialization of education has been dealt with by the Policy through multiple relevant fronts, including: the 'light but tight' regulatory approach that mandates full public self-disclosure of finances, procedures, course and programme offerings, and educational outcomes; the substantial investment in public education; and mechanisms for good governance of all institutions, public and private. Similarly, opportunities for higher cost recovery without affecting the needy or deserving sections will also be explored.

## **27. Implementation**

27.1. Any policy's effectiveness depends on its implementation. Such implementation will require multiple initiatives and actions, which will have to be taken by multiple bodies in a synchronized and

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systematic manner. Therefore, the implementation of this Policy will be led by various bodies including MHRD, CAGE, Union and State Governments, education-related Ministries, State Departments of Education, Boards, NTA, the regulatory bodies of school and higher education, NCERT, SCERTs, schools, and HEIs along with timelines and a plan for review, in order to ensure that the policy is implemented in its spirit and intent, through coherence in planning and synergy across all these bodies involved in education.

27.2. Implementation will be guided by the following principles. First, implementation of the spirit and intent of the Policy will be the most critical matter. Second, it is important to implement the policy initiatives in a phased manner, as each policy point has several steps, each of which requires the previous step to be implemented successfully. Third, prioritization will be important in ensuring optimal sequencing of policy points, and that the most critical and urgent actions are taken up first, thereby enabling a strong base. Fourth, comprehensiveness in implementation will be key; as this Policy is interconnected and holistic, only a full-fledged implementation, and not a piecemeal one, will ensure that the desired objectives are achieved. Fifth, since education is a concurrent subject, it will need careful planning, joint monitoring, and collaborative implementation between the Centre and States. Sixth, timely infusion of requisite resources - human, infrastructural, and financial - at the Central and State levels will be crucial for the satisfactory execution of the Policy. Finally, careful analysis and review of the linkages between multiple parallel implementation steps will be necessary in order to ensure effective dovetailing of all initiatives. This will also include early investment in some of the specific actions (such as the setting up of early childhood care and education infrastructure) that will be imperative to ensuring a strong base and a smooth progression for all subsequent programmes and actions.

27.3. Subject-wise implementation committees of experts in cooperation and consultation with other relevant Ministries will be set up at both the Central and State levels to develop detailed implementation plans for each aspect of this Policy in accordance with the above principles to achieve the goals of the Policy in a clear and phased manner. Yearly joint reviews of the progress of implementation of the policy, in accordance with the targets set for each action, will be conducted by designated teams constituted by MHRD and the States, and reviews will be shared with CAGE. In the decade of 2030-40, the entire policy will be in an operational mode, following which another comprehensive review will be undertaken.

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**Abbreviations**

ABC	Academic Bank of Credit
AI	Artificial Intelligence
AC	Autonomous degree-granting College
AEC	Adult Education Centre
API	Application Programming Interface
AYUSH	Ayurveda, Yoga and Naturopathy, Unani, Siddha and Homeopathy
B.Ed.	Bachelor of Education
BEO	Block Education Officer
BITE	Block Institute of Teacher Education
BoA	Board of Assessment
BoG	Board of Governors
BRC	Block Resource Centre
B.Voc	Bachelor of Vocational Education
CABE	Central Advisory Board of Education
CBCS	Choice Based Credit System
CBSE	Central Board of Secondary Education
CIET	Central Institute of Educational Technology
CMP	Career Management and Progression
CoA	Council of Architecture
CPD	Continuous Professional Development
CRC	Cluster Resource Centre
CWSN	Children With Special Needs
DAE	Department of Atomic Energy
DBT	Department of Biotechnology
DEO	District Education Officer
DIET	District Institute of Education and Training
DIKSHA	Digital Infrastructure for Knowledge Sharing
DSE	Directorate of School Education
DST	Department of Science and Technology
ECCE	Early Childhood Care and Education
EEC	Eminent Expert Committee
GCED	Global Citizenship Education
GDP	Gross Domestic Product
GEC	General Education Council
GER	Gross Enrolment Ratio
GFR	General Financial Rule
HECI	Higher Education Commission of India
HEGC	Higher Education Grants Council
HEI	Higher Education Institutions
ICAR	Indian Council of Agricultural Research
ICHR	Indian Council of Historical Research
ICMR	Indian Council of Medical Research
ICT	Information and Communication Technology
IDP	Institutional Development Plan
IGNOU	Indira Gandhi National Open University
IIM	Indian Institute of Management
IIT	Indian Institute of Technology
IITI	Indian Institute of Translation and Interpretation
ISL	Indian Sign Language
ITI	Industrial Training Institute
M.Ed.	Master of Education
MBBS	Bachelor of Medicine and Bachelor of Surgery
MERU	Multidisciplinary Education and Research Universities
MHFW	Ministry of Health and Family Welfare

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MHRD	Ministry of Human Resource Development
MoE	Ministry of Education
MOOC	Massive Open Online Course
MOU	Memorandum of Understanding
M. Phil	Master of Philosophy
MWCD	Ministry of Women and Child Development
NAC	National Accreditation Council
NAS	National Achievement Survey
NCC	National Cadet Corps
NCERT	National Council of Educational Research and Training
NCF	National Curriculum Framework
NCFSE	National Curriculum Framework for School Education
NCFTE	National Curriculum Framework for Teacher Education
NCIVE	National Committee for the Integration of Vocational Education
NCPFECCE	National Curricular and Pedagogical Framework for Early Childhood Care and Education
NCTE	National Council for Teacher Education
NCVET	National Council for Vocational Education and Training
NETF	National Educational Technology Forum
NGO	Non-Governmental Organization
NHEQF	National Higher Education Qualifications Framework
NHERC	National Higher Education Regulatory Council
NIOS	National Institute of Open Schooling
NIT	National Institute of Technology
NITI	National Institution for Transforming India
NPE	National Policy on Education
NPST	National Professional Standards for Teachers
NRF	National Research Foundation
NSQF	National Skills Qualifications Framework
NSSO	National Sample Survey Office
NTA	National Testing Agency
OBC	Other Backward Classes
ODL	Open and Distance Learning
PARAKH	Performance Assessment, Review and Analysis of Knowledge for Holistic development
PCI	Pharmacy Council of India
PFMS	Public Financial Management System
Ph.D	Doctor of Philosophy
PSSB	Professional Standard Setting Body
PTR	Pupil Teacher Ratio
R&I	Research and Innovation
RCI	Rehabilitation Council of India
RPWD	Rights of Persons with Disabilities
SAS	State Achievement Survey
SC	Scheduled Caste(s)
SCDP	School Complex/Cluster Development Plans
SCERT	State Council of Educational Research and Training
SCF	State Curricular Framework
SCMC	School Complex Management Committee
SDG	Sustainable Development Goal
SDP	School Development Plan
SEDG	Socio-Economically Disadvantaged Group
SEZ	Special Education Zone
SIOS	State Institutes of Open Schooling
SMC	School Management Committee
SQAAC	School Quality Assessment and Accreditation Framework
SSA	Sarva Shiksha Abhiyan
SSS	Simple Standard Sanskrit



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SSSA	State School Standards Authority
ST	Scheduled Tribe(s)
STEM	Science, Technology, Engineering, and Mathematics
STS	Sanskrit Through Sanskrit
SWAYAM	Study Webs of Active Learning for Young Aspiring Minds
TEI	Teacher Education Institution
TET	Teacher Eligibility Test
U-DISE	Unified District Information System for Education
UGC	University Grants Commission
UNESCO	United Nations Educational, Scientific and Cultural Organization
UT	Union Territory
VCI	Veterinary Council of India

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